(Translation Only)

(Security code: 7951) YAMAHA CORPORATION 10-1 Nakazawa-cho, Naka-ku, Hamamatsu, Shizuoka 430-8650, Japan

June 2, 2014

## Notice of the 190th Ordinary General Shareholders' Meeting

### Dear Shareholders:

We hereby inform you of the 190th Ordinary General Shareholders' Meeting, to be held at the time and place set forth below.

If you are unable to attend the meeting, you may exercise your voting rights by either of the following methods. Please review the Reference Documents for the General Meeting of Shareholders provided and exercise your voting rights by 5:00 p.m. (JST), Monday, June 23, 2014.

## [Voting by mail]

Please indicate your votes of approval or disapproval for proposals on the enclosed Exercise of Voting Rights form and return the form to us by the above deadline.

## [Voting via the Internet]

Please enter your votes of approval or disapproval for proposals after reading the section "Concerning Procedures for Exercise of Voting Rights Via the Internet."

Very truly yours,

Takuya Nakata President and Representative Director

## The 190th Ordinary General Shareholders' Meeting

1. Date and time: Tuesday, June 24, 2014 at 10:00 a.m.

2. Location: First floor of Building No. 18

YAMAHA CORPORATION

10-1 Nakazawa-cho, Naka-ku, Hamamatsu,

Shizuoka, Japan

(Please refer to map in Japanese original)

## 3. Agenda of the meeting

## Matters to be reported:

- 1. The Business Report, the Consolidated Financial Statements, and the Audit Reports of the Consolidated Financial Statements by the Independent Counting Auditor and the Board of Corporate Auditors, for the 190th Fiscal Year (from April 1, 2013 through March 31, 2014).
- 2. The Non-consolidated Financial Statements for the 190th Fiscal Year (from April 1, 2013 through March 31, 2014)

### Matters to be resolved:

Proposal 1 Appropriation of Surplus

Proposal 2 Election of Seven Directors

Proposal 3 Election of One Corporate Auditor

Proposal 4 Payment of Bonuses to Directors

## 4. Predetermined terms of the convening

- (1) If you do not indicate your vote of approval or disapproval for any proposal on the Exercise of Voting Rights form, you will be deemed to have approved that proposal.
- (2) Handling of voting several times
  - 1) When voting rights are exercised more than once via the Internet, the vote that arrives the latest will be deemed the valid one.
  - 2) When a shareholder exercises voting rights via the Internet and by the Exercise of Voting Rights form, the vote via the Internet will be deemed the valid one.
- (3) When a shareholder exercises voting rights by proxy at the meeting, the shareholder may appoint one shareholder with voting rights to act as his or her proxy. If you wish to exercise your voting rights by proxy at the meeting, please submit to the Company your Exercise of Voting Rights form together with a document evidencing the Proxy's power of representation for the meeting.

### 5. Other matters in relation to this Notice

From among the documents to be provided with this Notice, the "Notes to the Consolidated Financial Statements" and "Notes to the Non-Consolidated Financial Statements" are not included in the "Yamaha Report for the 190th Fiscal Year" attached hereto. These documents are disclosed on our Internet website (http://jp.yamaha.com/) in accordance with laws and ordinances and the provisions of Article 18 of the Articles of Incorporation.

Notes: 1. For those attending, please present the enclosed Exercise of Voting Rights form at the reception desk on arrival at the meeting.

<sup>2.</sup> If the Reference Documents for the General Meeting of Shareholders and the Attached Documents are amended, the amended items will be announced on our Internet website (http://jp.yamaha.com/).

<sup>3.</sup> This document has been translated from the Japanese original for reference purposes only.

In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

# Reference Documents for the General Meeting of Shareholders

## **Proposals and Reference Information**

# **Proposal 1** –Appropriation of Surplus

Taking into account the improvement of consolidated return on equity, and based on the level of the medium-term consolidated profits, the Company is adopting a basic policy of ensuring appropriate internal reserves in order to strengthen its operating base, such as R&D, sales investments, and capital investments, and of paying dividends that closely reflect the consolidated operating results.

Considering the policy above and the financial standing etc. of the Company, we will propose the appropriation of surplus as follows.

### 1. Year-end dividend

We will propose the following as the year-end dividend for the 190th fiscal year, in consideration of the consolidated operating results for the year.

- (1) Type of assets for dividends Cash
- (2) Allotment of assets for dividends to shareholders and the total amount of dividends Year-end dividend: 19.50 yen per share of common stock of the Company Total amount of dividends: 3,775,724,706 yen

  As a result, the annual dividend, combined with the interim dividend of 7.50 yen per share, amounts to 27.00 yen.
- (3) Effective date of distribution of surplus June 25, 2014

# 2. Appropriation of surplus

(1) Items to be increased and its amount General reserve:

21,000 million yen

(2) Items to be decreased and its amount Earned surplus carried forward

21,000 million yen

# **Proposal 2** – Election of Seven Directors

All of the six directors will complete their respective terms of office at the conclusion of this meeting. Accordingly, we shall propose the election of seven directors including one additional director in order to further improve the management structure.

The table below lists the nominees for those positions.

No.	Name	Brief personal history; position; charge; and important		No. of the
140.	(Date of Birth)		concurrent duties	Company shares held
1	Takuya Nakata (June 8, 1958)	June 2006: June 2009: June 2010: June 2013: March 2014:	Entered the Company General Manager of Pro Audio & Digital Musical Instruments Division Executive Officer Director & Executive Officer Senior Executive Officer President and Representative Director (to the present) Director of Yamaha Motor Co., Ltd. (Outside Director) (to the present)	15,500
2	Motoki Takahashi (December 4, 1951)	April 1974: August 1999: February 2001: May 2006: June 2007: June 2009:	Entered the Company President and Director of Yamaha Europe GmbH Executive Officer of the Company General Manager of Corporate Planning Division Director and Executive Officer Director and Managing Executive Officer (to the present)	16,800
3	Haruo Kitamura (August 21, 1958)	March 1987: August 2002: June 2004:	Entered Arthur Andersen Registered as Certified Public Accountant Established Kitamura Certified Public Accounting Office (to the present) Corporate Auditor of Rohm Co., Ltd. (Outside Corporate Auditor) (to the present) Director of MonotaRO Co., Ltd. (Outside Director) (to the present) Supervising Officer of MID REIT, Inc. (to the present) Corporate Auditor of the Company (Outside Corporate Auditor) Director of the Company (Outside Director) (to the present)	0

No.	Name (Date of Birth)	Brief personal history; position; charge; and important concurrent duties		No. of the Company shares held
4	Hiroyuki Yanagi (November 20, 1954)	April 1978: March 2007: March 2009: March 2010: June 2011:	Entered Yamaha Motor Co., Ltd. Executive Officer of Yamaha Motor Senior Executive Officer of Yamaha Motor President and Representative Director of Yamaha Motor, concurrently serving as Chief Executive Officer (to the present) Director of the Company (Outside Director) (to the present)	13,100
5	Yoshikatsu Ota (December 28, 1941)	April 1964: June 1991: June 1995: June 1999: August 2003: April 2006: April 2009: June 2012: April 2014:	Entered Minolta Camera Co., Ltd. Director of Minolta Camera Managing Director of Minolta Co., Ltd. President and Representative Director of Minolta	0
6	Masao Kondo* (October 25, 1954)	April 1978: April 2007: June 2008: June 2009: June 2010: August 2013: March 2014:	Entered the Company General Manager of AV Products Division Executive Officer Director and Executive Officer Senior Executive Officer (to the present)	14,100

No.	Name	Brief personal history; position; charge; and important		No. of the
	(Date of Birth)	concurrent duties		Company shares held
7	Masato Oike* (February 23, 1960)	June 2009:	Entered the Company President and Director of Yamaha Music Europe GmbH Executive Officer of the Company Senior Executive Officer (to the present) General Manager of Musical Instruments & Audio Products Sales & Marketing Group	4,000
			(to the present)	

### Notes:

1. The nominees for directors who have special interests in the Company is as follows:

## Hiroyuki Yanagi

Hiroyuki Yanagi doubles as President and Representative Director of Yamaha Motor Co., Ltd., with which the Company conducts transactions for the lease of real estate, etc.

#### Masao Kondo

Masao Kondo doubles as Chairman of Tianjin Yamaha Electronic Musical Instruments, Inc. with which the Company conducts sales transaction of products, etc.

- 2. Haruo Kitamura, Hiroyuki Yanagi, and Yoshikatsu Ota are nominees for outside director.
- 3. Special notes concerning the nominees for outside directors:

#### Haruo Kitamura

- 1) He has never been involved in corporate management in any capacity other than as an outside director or outside corporate auditor. We anticipate that he will supervise and advise the management of the Company based on his longstanding experience and expertise as a certified public accountant. Therefore, we will propose that he be elected as an outside director.
- 2) His term of office as an outside corporate director of the Company will be four years at the conclusion of this Ordinary General Shareholders' Meeting.
- 3) He entered into an agreement with the Company to limit the liability for damage stipulated in Article 423, Paragraph 1 of the Corporate Law. The maximum amount of liability under the agreement is the minimum amount stipulated in laws and regulations. If his re-election is approved, we will renew the liability limitation agreement under the same conditions.
- 4) The Company files documentation with the Tokyo Stock Exchange to establish that he is an independent outside director under the provisions set forth by the Tokyo Stock Exchange.

## Hiroyuki Yanagi

1) We anticipate that he, from his standpoint as a corporate manager as president and representative director of Yamaha Motor Co., Ltd., will supervise and advise the management of the Company and improve the value of the Yamaha brand, which both Yamaha Motor Co.,

- Ltd. and the Company use in common. Therefore, we will propose that he be elected as an outside director.
- 2) His term of office as an outside corporate director of the Company will be three years at the conclusion of this Ordinary General Shareholders' Meeting.
- 3) He entered into an agreement with the Company to limit the liability for damage stipulated in Article 423, Paragraph 1 of the Corporate Law. The maximum amount of liability under the agreement is the minimum amount stipulated in laws and regulations. If his re-election is approved, we will renew the liability limitation agreement under the same conditions.

#### Yoshikatsu Ota

- 1) We anticipate that he will supervise and advise the management of the Company based on his ample experience and advanced knowledge as a corporate manager. Therefore, we will propose that he be elected as an outside director.
- 2) His term of office as an outside corporate director of the Company will be two years at the conclusion of this Ordinary General Shareholders' Meeting.
- 3) He entered into an agreement with the Company to limit the liability for damage stipulated in Article 423, Paragraph 1 of the Corporate Law. The maximum amount of liability under the agreement is the minimum amount stipulated in laws and regulations. If his re-election is approved, we will renew the liability limitation agreement under the same conditions.
- 4) The Company files documentation with the Tokyo Stock Exchange to establish that he is an independent outside director under the provisions set forth by the Tokyo Stock Exchange.
- 4. The asterisks (\*) indicate new nominees for directors.

# **Proposal 3** – Election of One Corporate Auditor

Corporate auditor Hisashi Yabe will resign from office as corporate auditor at the conclusion of this meeting. Accordingly, we shall propose the election of one corporate auditor.

This Proposal was agreed upon in advance by the Board of Corporate Auditors.

The table below lists the nominee for that position.

Name	Brief personal history; position; and important concurrent		No. of the
(Date of Birth)	duties		Company shares held
	April 1978:	Entered the Company	
	August 2005:	General Manager of Human Resources	
		Division	
Masahito Hosoi	June 2009:	Executive Officer	
	June 2013:	Senior Executive Officer	6,400
(July 28, 1954)		(to the present)	
	June 2013:	General Manager of Corporate	
		Administration Group	
		(to the present)	

Note: The nominee for corporate auditor has no special interests in the Company.

# **Proposal 4** – Payment of Bonuses to Directors

In consideration of the consolidated operating results of this fiscal year and other factors, we will propose the payment of bonuses of 53,700,000 yen in the aggregate to three directors (excluding outside directors) in office at the end of this fiscal year, comprehensively.

## **Concerning Procedures for Exercise of Voting Rights Via the Internet**

## 1. For shareholders who exercises voting rights via the Internet

The following items should be verified when exercising voting rights via the Internet.

- (1) It is only possible to exercise voting rights via the Internet by using the following Internet address designated by the Company (http://www.web54.net). Please note that no website dedicated exclusively for mobile telephones has been established.
- (2) When exercising voting rights via the Internet, it is necessary to use the voting rights code and password noted on the right side of the Exercise of Voting Rights form. The password provided is effective only for the 190th Ordinary General Shareholders' Meeting. A different password will be issued for the next Meeting.
- (3) Shareholders voting via the Internet are requested to exercise their voting rights prior to 5:00 p.m. (JST) on Monday, June 23, 2014, after reviewing the Reference Documents for the General Meeting of Shareholders.
- (4) When voting rights are exercised more than once via the Internet, the vote that arrives the latest will be deemed the valid vote.
- (5) When a shareholder exercises voting rights via the Internet and by the Exercise of Voting Rights form, the vote via the Internet will be deemed the valid vote.
- (6) Shareholders will bear the expenses incurred when accessing the Internet to exercise shareholder voting rights.
- \* For questions related to exercising shareholder voting rights via the Internet, please contact the following:

The Sumitomo Mitsui Trust Bank Limited.

Securities Agent Web Support

Tel: 0120-652-031 (toll-free)

Service hours: 9:00 a.m. ~ 9:00 p.m.

### 2. For institutional investors

If you are a nominee shareholder such as an administrative trust bank (including a standing proxy), and apply in advance for the platform for exercising voting rights via the Internet, you may use such platform as a method for exercising your voting rights via the Internet at this meeting.