First Quarter of FY2019.3 Performance Outline

YAMAHA CORPORATION August 1, 2018

(billions of yen)

| | (billions of yen) | | | | | | | |
|--|-------------------|---------|------------|---------|-----------------|---------|------------------|---------|
| | 1Q Results | | 1Q Results | | Results | | Projections (*5) | |
| | (Previous Year) | | | | (Previous Year) | | (Full Year) | |
| | FY2018.3 | | FY2019.3 | | FY2018.3 | | FY2019.3 | |
| Net Sales | 101.2 | | 105.1 | | 433.0 | | 442.0 | |
| Sales in Japan | 34.5 | (34.0%) | 33.3 | (31.7%) | 133.7 | (30.9%) | 136.2 | (30.8%) |
| Overseas Sales | 66.8 | (66.0%) | 71.8 | (68.3%) | 299.2 | (69.1%) | 305.7 | (69.2%) |
| Operating Income | 11.6 | (11.4%) | 13.3 | (12.6%) | 48.8 | (11.3%) | 55.0 | (12.4%) |
| Ordinary Income | 11.2 | (11.1%) | 13.5 | (12.9%) | 49.2 | (11.4%) | 55.0 | (12.4%) |
| Net Income (*1) | 9.3 | (9.2%) | 9.4 | (8.9%) | 54.4 | (12.6%) | 40.0 | (9.0%) |
| Currency Exchange Rate | 111/US\$ | | 108/US\$ | | 111/US\$ | | 105/US\$ | |
| (Settlement Rate) (=yen) | 121/EUR | | 132/EUR | | 126/EUR | | 125/EUR | |
| ROE (*2) | 10.0% | | 9.8% | | 14.5% | | 10.0% | |
| ROA ^(*3) | 7.1% | | 6.9% | | 10.2% | | 7.1% | |
| Earnings per Share | 49.8yen | | 51.7yen | | 291.8yen | | 220.0yen | |
| Capital Expenditures | 3.5 | | 3.8 | | 24.6 | | 25.4 | |
| (Depreciation Expenses) | (2.7) | | (2.7) | | (10.8) | | (11.6) | |
| R&D Expenses | 6.2 | | 6.1 | | 24.8 | | 27.1 | |
| Cash Flows | | | | | | | | |
| Operating Activities | 1.9 | | -5.6 | | 47.5 | | 35.0 | |
| Investing Activities | -6.8 | | -4.3 | | 4.8 | | -25.0 | |
| Total | -4.9 | | -10.0 | | 52.3 | | 10.0 | |
| Inventories at End of Period | 100.1 | | 99.3 | | 94.1 | | 91.0 | |
| Number of Employees | | | | | | | | |
| Japan | 6,013 | | 5,898 | | 5,845 | | 5,900 | |
| Overseas | 14,347 | | 14,487 | | 14,383 | | 15,400 | |
| Total (*4) | 20,360 | | 20,385 | | 20,228 | | 21,300 | |
| (Changes from the changes in the scope of consolidation) | - | | - | | - | | - | |
| Temporary Staff | 7,802 | | 7,668 | | 7,558 | | 7,700 | |
| (average during the period) Sales by Business Segment | ., | | 1,000 | | 1,000 | | 1,100 | |
| Musical Instruments | 65.6 | (64.7%) | 69.1 | (65.7%) | 274.5 | (63.4%) | 277.5 | (62.8%) |
| Audio Equipment | 26.5 | (26.2%) | ~~~ | (24.9%) | 4040 | (28.1%) | 125.5 | (28.4%) |
| Others | 9.2 | (9.1%) | 9.9 | (9.4%) | 00.7 | (8.5%) | 39.0 | (8.8%) |
| Operating Income by Business Segment | | (0.170) | 0.0 | (0.170) | 33.1 | (0.070) | | (0.070) |
| Musical Instruments | 8.3 | | 10.2 | | 34.6 | | 39.5 | |
| Audio Equipment | 1.9 | | 1.6 | | 10.7 | | 12.0 | |
| Others | 1.4 | | 1.5 | | 3.5 | | 3.5 | |
| | | | | | | | | |

^{*1} Net income is presented as net income attributable to owners of parent on the consolidate financial statements.

Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained. Actual consolidated results may differ from forecasts owing to a wide range of factors.

^{*2,3} ROE and ROA are calculated on an annually adjusted basis.

^{*4} Number of employees = Number of full-time staff at end of period

^{*5} Full year projections remain unchanged from the previous announcement (on May, 2018)