

March 5, 2026

Notice of Organizational and Personnel Changes

Yamaha Corporation announced the following personnel changes, effective April 1, 2026.

[Organizational Changes]

1. Sales Company Management Division will be dissolved, and its functions will be transferred to Musical Instruments Business Unit.
2. Musical Instruments Production Division will be dissolved and reorganized into the Production Planning Division, Procurement Division, and Production Engineering Division in Musical Instruments Business Unit.
3. Creator & Consumer Audio Division and Mobility Solutions Division will be integrated to establish Consumer & Mobility Solutions Division in Audio Products Business Unit.
4. Product development functions of Audio Products Business Unit will be consolidated to establish Product Development Division.
5. Core Technology Development Division of Audio Products Business Unit will be dissolved, with some functions transferred to the Technology Unit.
6. Legal Division will be placed directly under the President.
7. Human Resources Division and General Administration Division will be integrated to establish Human Resources & General Administration Division.
8. Logistics Division will be dissolved, and its logistics functions will be transferred to the business divisions.

[Personnel Changes in Executive Officers] *(Current Responsibilities)

Masato Oshiki Managing Executive Officer, Executive General Manager of Musical Instruments Business Unit
(Managing Executive Officer, Deputy Executive General Manager of Musical Instruments Business Unit and Deputy Executive General Manager of Audio Products Business Unit)

Toshiaki Goto Executive Officer, Deputy Executive General Manager of Musical Instruments Business Unit and Deputy Executive General Manager of Audio Products Business Unit
(Executive Officer, Deputy Executive General Manager of Musical Instruments Business Unit and Deputy Executive General Manager of Audio Products Business Unit and Senior General Manager of Musical Instruments Production Division in Musical Instruments Business Unit)

Nobukazu Toba	Executive Officer, Executive General Manager of Audio Products Business Unit and Senior General Manager of Product Development Division in Audio Products Business Unit (Executive Officer, Executive General Manager of Audio Products Business Unit)
Jun Nishimura	Executive Officer, Deputy Executive General Manager of Musical Instruments Business Unit and Deputy Executive General Manager of Audio Products Business Unit (Executive Officer, Executive General Manager of Corporate Management Unit and Senior General Manager of Corporate Planning Division in Corporate Management Unit)
Masamitsu Kitase	Executive Officer, Senior General Manager of New Business Development Division (Operating Officer, Senior General Manager of New Business Development Division)
Mitsuru Shomon	Executive Officer, Executive General Manager of Corporate Management Unit and Senior General Manager of Corporate Planning Division in Corporate Management Unit. (Newly appointed)

[Appointment of Group Company President]

Seiichi Yamaguchi	President of Yamaha Corporation of America *1 (Managing Executive Officer, Executive General Manager of Musical Instruments Business Unit)
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[Personnel Changes] *(Current Responsibilities)

Kentarō Hayashi	General Manager of Strategic Planning Department in Musical Instruments Business Unit (President of Yamaha Musical do Brazil)
Akihiro Sugishima	General Manager of Digital Musical Instruments Development Department, Digital Musical Instruments Division in Musical Instruments Business Unit (Deputy General Manager of Digital Musical Instruments Development Department, Digital Musical Instruments Division in Musical Instruments Business Unit)
Naoki Suzuki	General Manager of B&O Sales Department, B&O Division in Musical Instruments Business Unit (Group Manager of B&O Marketing & Sales Group, B&O Sales Department, B&O Division in Musical Instruments Business Unit)
Yuji Matsuoka	President of Yamaha Music Japan, President of Yamaha Music Entertainment Holdings and President of Yamaha Music Communications

(President of Yamaha Music Japan)

- Kennei Sakai President of Yamaha Music India
(Senior General Manager of Sales Company Management Division in Musical Instruments Business Unit)
- Yuji Otake President of Yamaha Music Vietnam
(Group Manager of Music Popularization Group, Sales Company Management Division, Musical Instruments Business Unit)
- Yuta Hiraga President of Yamaha Music Philippines
(Seconded to Yamaha Music Philippines)
- Gou Yotsui President of Yamaha de México
(Seconded to Yamaha Music Australia)
- Ayako Sato President of Yamaha Music Latin America
(Group Manager of Global South Planning Strategy Group, Sales Company Management Division in Musical Instruments Business Unit)
- Koichiro Onoe President of Yamaha Musical do Brazil
(President of Yamaha Music Philippines)
- Mitsuru Seko Senior General Manager of Production Planning Division in Musical Instruments Business Unit
(Senior General Manager of Production Planning Division, Musical Instruments Production Division in Musical Instruments Business Unit)
- Atsushi Tonouchi General Manager of Manufacturing Planning Department, Production Planning Division in Musical Instruments Business Unit
(Deputy Senior General Manager, Production Planning Division, Musical Instruments Production Division, Musical Instruments Business Unit)
- Tomoaki Yoshimoto General Manager of Factory Administration Department, Production Planning Division in Musical Instruments Business Unit
(Group Manager of Integrated Audit Group in Internal Audit Division)

Andi Lugito	Senior General Manager of Procurement Division in Musical Instruments Business Unit and General Manager of Global Sourcing Procurement Department, Procurement Division in Musical Instruments Business Unit (Senior General Manager of Procurement Division, Musical Instruments Production Division in Musical Instruments Business Unit)
Jun Ushiyachi	General Manager of Domestic Production Procurement Department, Procurement Division in Musical Instruments Business Unit (Deputy Senior General Manager of Procurement Division, Musical Instruments Production Division in Musical Instruments Business Unit)
Takashi Sugita	Senior General Manager of Production Engineering Division in Musical Instruments Business Unit and General Manager of Wood Engineering Department, Production Engineering Division in Musical Instruments Business Unit (Senior General Manager of Production Engineering Division, Musical Instruments Production Division in Musical Instruments Business Unit)
Daisuke Suzuki	General Manager of Manufacturing Engineering Department, Production Engineering Division in Musical Instruments Business Unit (Deputy Senior General Manager of Production Engineering Division, Musical Instruments Production Division in Musical Instruments Business Unit)
Naoto Ikeno	President of Hangzhou Yamaha and President of Xiaoshan Yamaha (Deputy Senior General Manager of Production Engineering Division, Musical Instruments Production Division in Musical Instruments Business Unit)
Katsunobu Suzuki	General Manager of Administration Department in Audio Products Business Unit (Seconded to Yamaha Music Japan)
Takatsuna Maeda	Senior General Manager of Business Planning Division in Audio Products Business Unit (Senior General Manager of Creator & Consumer Audio Division in Audio Products Business Unit)
Tsuyoshi Okami	General Manager of Business Planning Department, Business Planning Division in Audio Products Business Unit (Group Manager of Product Planning Group, Mobility Solutions Division in Audio

Products Business Unit)

Taketoshi Yamamoto	General Manager of Sales & Production Planning Department, Business Planning Division in Audio Products Business Unit (President of Yamaha Music India)
Satoshi Hayakawa	President of Yamaha Electronics Manufacturing Indonesia (Seconded to Yamaha Electronics Manufacturing Indonesia)
Motome Tanaka	Senior General Manager of Professional Solutions Division in Audio Products Business Unit (Senior General Manager of Business Planning Division in Audio Products Business Unit)
Thomas Hemery	Deputy Senior General Manager of Professional Solutions Division in Audio Products Business Unit *2 (Senior General Manager of Professional Solutions Division in Audio Products Business Unit)
Ken Iwayama	General Manager of PA Business Strategy Department, Professional Solutions Division in Audio Products Business Unit (General Manager of Speaker & Amplifier Development Department, Professional Solutions Division in Audio Products Business Unit)
Keigo Hatano	Deputy General Manager of PA Business Strategy Department, Professional Solutions Division in Audio Products Business Unit (General Manager of Global Marketing & Sales Department, Professional Solutions Division in Audio Products Business Unit)
Yujiro Kishi	General Manager of NW Business Strategy Department, Professional Solutions Division in Audio Products Business Unit (Group Manager of Planning Group, Strategic Planning Department, Business Planning Division in Audio Products Business Unit)
Wataru Ogino	Senior General Manager of the Consumer & Mobility Solutions Division in Audio Products Business Unit (Senior General Manager of Mobility Solutions Division in Audio Products Business Unit)

Ryota Okada
General Manager of HA Business Strategy Office, Consumer & Mobility Solutions Division in Audio Products Business Unit
(Group Manager of Home Audio Group, Global Marketing & Sales Department, Creator & Consumer Audio Division in Audio Products Business Unit)

Ikuo Tanaka
General Manager of CS Business Strategy Office, Consumer & Mobility Solutions Division in Audio Products Business Unit
(Group Manager of Planning Group, CE Strategy Promotion Department, Creator & Consumer Audio Division in Audio Products Business Unit)

Nansu Sakaguchi
General Manager of MS Business Strategy Department, Consumer & Mobility Solutions Division in Audio Products Business Unit
(General Manager of Sales Department, Mobility Solutions Division in Audio Products Business Unit)

Kei Nakayama
General Manager of MX Development Department, Product Development Division in Audio Products Business Unit
(General Manager of Product Development Department, Creator & Consumer Audio Division in Audio Products Business Unit)

Ryo Tanaka
Deputy General Manager of MX Development Department, Product Development Division in Audio Products Business Unit
(Group Manager of BS Software Group, Product Development Department, Professional Solutions Division in Audio Products Business Unit)

Yasuo Nitta
General Manager of SP Development Department, Product Development Division in Audio Products Business Unit
(General Manager of Development Department 1, Mobility Solutions Division in Audio Products Business Unit)

Daisuke Fujiki
General Manager of NW Development Department, Product Development Division in Audio Products Business Unit
(General Manager of Product Development Department, Professional Solutions Division in Audio Products Business Unit)

Naoki Nishikawa
General Manager of HA Development Department, Product Development Division in Audio Products Business Unit
(General Manager of CE Strategy Promotion Department, Creator & Consumer Audio Division in Audio Products Business Unit)

Wahei Mori	General Manager of MS Development Department, Product Development Division in Audio Products Business Unit (General Manager of Development Department 2, Mobility Solutions Division in Audio Products Business Unit)
Seiichi Suzuki	President of Yamaha Fine Technologies (President of Hangzhou Yamaha and President of Xiaoshan Yamaha)
Tsunemitsu Torie	Deputy Senior General Manager of Corporate Planning Division in Corporate Management Unit (Senior General Manager of Corporate Finance Division in Corporate Management Unit)
Yukitsugu Yaguchi	Senior General Manager of Corporate Finance Division in Corporate Management Unit (General Manager of Administration Department in Audio Products Business Unit)
Masahito Nakagawa	General Manager of Planning & Administration Department in Operations Unit (Senior General Manager of Logistics Division in Operations Unit)
Hironobu Hoshino	Senior General Manager of Human Resources & General Administration Division in Operations Unit (Senior General Manager of Human Resources Division in Operations Unit)
Toshimichi Sugiyama	Deputy General Manager of Human Resources & General Administration Division in Operations Unit (Senior General Manager of General Administration Division in Operations Unit)
Yasuhiro Kuroda	President of Yamaha Ai Works (Seconded to Yamaha Ai Works)
Rong Zhang	Senior General Manager of Information Systems Division in Operations Unit (Deputy General Manager of Information Systems Division in Operations Unit)

*1 Retirement from the role of Executive Managing Director at Yamaha Corporation, transfer to Yamaha Corporation of America, appointment as President

*2 Transfer to Yamaha Music Europe, assignment as Deputy General Manager of the Professional Solutions Division

For further information, please contact:

Yamaha Corporation

Corporate Communications Division, Media Relations Group

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