For Immediate Release

Company Name: YAMAHA CORPORATION

President and Representative Executive Officer: Takuya Nakata

Code Number: 7951 (TSE Prime Market)

Notice of Management Changes

At its meeting today, the Board of Directors of Yamaha Corporation decided the new lineup of Executive Officers, Operating Officers and Audit Officers to start from April 1, 2023, based on the Nominating Committee's selection of candidates for these officers. Details are as follows.

1. Change in Executive Officers (Scheduled to be appointed on April 1 or retire on March 31)

Managing Executive Officer scheduled to be promoted:

Seiichi Yamaguchi (Currently Executive Officer, Executive General Manager of Musical Instruments & Audio Products Sales Unit)

Executive Officer scheduled to be appointed:

Masato Oshiki (Currently Operating Officer, President of Yamaha Music Japan Co., Ltd.)

Managing Executive Officer scheduled to retire:

Shinobu Kawase (Currently Managing Executive Officer, Executive General Manager of Musical Instruments & Audio Products Production Unit, scheduled to become corporate advisor)

Executive Officer scheduled to retire:

Shigeki Fujii (Currently Executive Officer, Executive General Manager of IMC Business Unit and Technology Unit, scheduled to become corporate advisor)

2. Change in Operating Officers (Scheduled to be appointed on April 1 or retire on March 31)

Operating Officer scheduled to be appointed:

Chihiro Osuga (Currently Senior General Manager of Legal Division, Corporate Management Unit)

Jun Nishimura (Currently President of Yamaha Music Europe GmbH)

Operating Officers scheduled to retire:

Naoya Tetsumura (Currently Operating Officer, Deputy Executive General Manager of Musical Instruments & Audio Products Production Unit, scheduled to become corporate advisor)

3. New lineup of Executive, Operating and Audit Officers

(1) Executive Officers

President and Representative Executive Officer

Takuya Nakata (Currently President and Representative Executive Officer)

Managing Executive Officer

Satoshi Yamahata (Currently Managing Executive Officer, Executive General

Manager of Corporate Management Unit and Human Resources and General

Administration Unit)

Managing Executive Officer (Promoted)

Seiichi Yamaguchi (Currently Executive Officer, Executive General Manager of

Musical Instruments & Audio Products Sales Unit)

Executive Officer Assushi Yamaura (Currently Executive Officer, Executive General Manager of

Musical Instruments Business Unit)

Executive Officer (Newly appointed)

Masato Oshiki (Currently Operating Officer, President of Yamaha Music Japan Co.,

Ltd.)

(2) Operating Officers

Operating Officer Shinichi Takenaga (Currently Operating Officer, Executive General Manager of

Audio Products Business Unit)

Operating Officer Thomas Sumner (Currently Operating Officer, President of Yamaha Corporation of

America)

Operating Officer Taro Tokuhiro (Currently Operating Officer, Executive General Manager of

Operations Unit)

Operating Officer Hiroko Ohmura (Currently Operating Officer, Executive General Manager of

Brand Development Unit)

Operating Officer Yutaka Matsuki (Currently Operating Officer, Senior General Manager of Piano

Division, Musical Instruments Business Unit)

Operating Officer Hirofumi Yamashita (Currently Operating Officer, Senior General Manager of

Corporate Planning Division, Corporate Management Unit)

Operating Officer Nobukazu Toba (Currently Operating Officer, Senior General Manager of

Electronic Devices Division, IMC Business Unit)

Operating Officer Toshiaki Goto (Currently Operating Officer, Senior General Manager of Production

Planning Division, Musical Instruments & Audio Products Production Unit)

Operating Officer (Newly appointed)

Chihiro Osuga (Currently Senior General Manager of Legal Division, Corporate

Management Unit)

Operating Officer (Newly appointed)

Jun Nishimura (Currently President of Yamaha Music Europe GmbH)

(3) Audit Officers

Audit Officer Hirofumi Mukaino (Currently Audit Officer, Senior General Manager of Internal

Auditing Division)

Audit Officer Yasushi Nishiyama (Currently Audit Officer, Senior General Manager of Audit

Committee's Office)

For further information, please contact:

Yamaha Corporation

Corporate Communications Division, Media Relations Group

 $Contact\ form: \underline{https://inquiry.yamaha.com/contact/?act=55\&lcl=en_WW}$