Notice of the 190th Ordinary General Shareholders’ Meeting

Dear Shareholders:

We hereby inform you of the 190th Ordinary General Shareholders’ Meeting, to be held at the time and place set forth below.

If you are unable to attend the meeting, you may exercise your voting rights by either of the following methods. Please review the Reference Documents for the General Meeting of Shareholders provided and exercise your voting rights by 5:00 p.m. (JST), Monday, June 23, 2014.

[Voting by mail]
Please indicate your votes of approval or disapproval for proposals on the enclosed Exercise of Voting Rights form and return the form to us by the above deadline.

[Voting via the Internet]
Please enter your votes of approval or disapproval for proposals after reading the section “Concerning Procedures for Exercise of Voting Rights Via the Internet.”

Very truly yours,

Takuya Nakata
President and Representative Director
The 190th Ordinary General Shareholders’ Meeting

1. Date and time: Tuesday, June 24, 2014 at 10:00 a.m.

2. Location: First floor of Building No. 18
   YAMAHA CORPORATION
   10-1 Nakazawa-cho, Naka-ku, Hamamatsu,
   Shizuoka, Japan
   (Please refer to map in Japanese original)

3. Agenda of the meeting
   Matters to be reported:
   1. The Business Report, the Consolidated Financial Statements, and the Audit Reports of the Consolidated Financial Statements by the Independent Counting Auditor and the Board of Corporate Auditors, for the 190th Fiscal Year (from April 1, 2013 through March 31, 2014).
   2. The Non-consolidated Financial Statements for the 190th Fiscal Year (from April 1, 2013 through March 31, 2014)

   Matters to be resolved:
   Proposal 1  Appropriation of Surplus
   Proposal 2  Election of Seven Directors
   Proposal 3  Election of One Corporate Auditor
   Proposal 4  Payment of Bonuses to Directors

4. Predetermined terms of the convening
   (1) If you do not indicate your vote of approval or disapproval for any proposal on the Exercise of Voting Rights form, you will be deemed to have approved that proposal.
   (2) Handling of voting several times
      1) When voting rights are exercised more than once via the Internet, the vote that arrives the latest will be deemed the valid one.
      2) When a shareholder exercises voting rights via the Internet and by the Exercise of Voting Rights form, the vote via the Internet will be deemed the valid one.
   (3) When a shareholder exercises voting rights by proxy at the meeting, the shareholder may appoint one shareholder with voting rights to act as his or her proxy. If you wish to exercise your voting rights by proxy at the meeting, please submit to the Company your Exercise of Voting Rights form together with a document evidencing the Proxy’s power of representation for the meeting.

5. Other matters in relation to this Notice
   From among the documents to be provided with this Notice, the “Notes to the Consolidated Financial Statements” and “Notes to the Non-Consolidated Financial Statements” are not included in the “Yamaha Report for the 190th Fiscal Year” attached hereto. These documents are disclosed on our Internet website (http://jp.yamaha.com/) in accordance with laws and ordinances and the provisions of Article 18 of the Articles of Incorporation.

Notes:
1. For those attending, please present the enclosed Exercise of Voting Rights form at the reception desk on arrival at the meeting.
2. If the Reference Documents for the General Meeting of Shareholders and the Attached Documents are amended, the amended items will be announced on our Internet website (http://jp.yamaha.com/).
3. This document has been translated from the Japanese original for reference purposes only.
   In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.
Proposals and Reference Information

Proposal 1 — Appropriation of Surplus

Taking into account the improvement of consolidated return on equity, and based on the level of the medium-term consolidated profits, the Company is adopting a basic policy of ensuring appropriate internal reserves in order to strengthen its operating base, such as R&D, sales investments, and capital investments, and of paying dividends that closely reflect the consolidated operating results.

Considering the policy above and the financial standing etc. of the Company, we will propose the appropriation of surplus as follows.

1. Year-end dividend

We will propose the following as the year-end dividend for the 190th fiscal year, in consideration of the consolidated operating results for the year.

(1) Type of assets for dividends
   Cash

(2) Allotment of assets for dividends to shareholders and the total amount of dividends
   Year-end dividend: 19.50 yen per share of common stock of the Company
   Total amount of dividends: 3,775,724,706 yen
   As a result, the annual dividend, combined with the interim dividend of 7.50 yen per share, amounts to 27.00 yen.

(3) Effective date of distribution of surplus
   June 25, 2014

2. Appropriation of surplus

(1) Items to be increased and its amount
   General reserve: 21,000 million yen

(2) Items to be decreased and its amount
   Earned surplus carried forward 21,000 million yen
Proposal 2 – Election of Seven Directors

All of the six directors will complete their respective terms of office at the conclusion of this meeting. Accordingly, we shall propose the election of seven directors including one additional director in order to further improve the management structure.

The table below lists the nominees for those positions.

<table>
<thead>
<tr>
<th>No.</th>
<th>Name (Date of Birth)</th>
<th>Brief personal history; position; charge; and important concurrent duties</th>
<th>No. of the Company shares held</th>
</tr>
</thead>
</table>
| 1   | Takuya Nakata (June 8, 1958) | April 1981: Entered the Company
October 2005: General Manager of Pro Audio & Digital Musical Instruments Division
June 2006: Executive Officer
June 2009: Director & Executive Officer
June 2010: Senior Executive Officer
June 2013: President and Representative Director (to the present)
March 2014: Director of Yamaha Motor Co., Ltd. (Outside Director) (to the present) | 15,500 |
| 2   | Motoki Takahashi (December 4, 1951) | April 1974: Entered the Company
August 1999: President and Director of Yamaha Europe GmbH
February 2001: Executive Officer of the Company
May 2006: General Manager of Corporate Planning Division
June 2007: Director and Executive Officer
June 2009: Director and Managing Executive Officer (to the present) | 16,800 |
March 1987: Registered as Certified Public Accountant
August 2002: Established Kitamura Certified Public Accounting Office (to the present)
June 2004: Corporate Auditor of Rohm Co., Ltd. (Outside Corporate Auditor) (to the present)
December 2005: Director of MonotaRO Co., Ltd. (Outside Director) (to the present)
June 2006: Supervising Officer of MID REIT, Inc. (to the present)
June 2009: Corporate Auditor of the Company (Outside Corporate Auditor)
June 2010: Director of the Company (Outside Director) (to the present) | 0 |
<table>
<thead>
<tr>
<th>No.</th>
<th>Name (Date of Birth)</th>
<th>Brief personal history; position; charge; and important concurrent duties</th>
<th>No. of the Company shares held</th>
</tr>
</thead>
</table>
March 2007: Executive Officer of Yamaha Motor  
March 2009: Senior Executive Officer of Yamaha Motor  
March 2010: President and Representative Director of Yamaha Motor, concurrently serving as Chief Executive Officer (to the present)  
June 2011: Director of the Company (Outside Director) (to the present) | 13,100 |
| 5   | Yoshikatsu Ota (December 28, 1941) | April 1964: Entered Minolta Camera Co., Ltd.  
June 1991: Director of Minolta Camera  
June 1995: Managing Director of Minolta Co., Ltd.  
June 1999: President and Representative Director of Minolta  
August 2003: Director, Representative Executive Officer and Vice-President of Konica Minolta Holdings, Inc.  
April 2006: Director, Representative Executive Officer and President of Konica Minolta Holdings  
April 2009: Director and Chairman of the Board of Konica Minolta Holdings  
June 2012: Director of the Company (Outside Director) (to the present)  
April 2014: Director of Konica Minolta, Inc. (to the present) | 0 |
| 6   | Masao Kondo* (October 25, 1954) | April 1978: Entered the Company  
April 2007: General Manager of AV Products Division  
June 2008: Executive Officer  
June 2009: Director and Executive Officer  
June 2010: Senior Executive Officer (to the present)  
August 2013: General Manager of Musical Instruments & Audio Products Production Group (to the present)  
March 2014: Chairman of Tianjin Yamaha Electronic Musical Instruments, Inc. (to the present) | 14,100 |
<table>
<thead>
<tr>
<th>No.</th>
<th>Name</th>
<th>Brief personal history; position; charge; and important concurrent duties</th>
<th>No. of the Company shares held</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Masato Oike*</td>
<td>April 1982: Entered the Company\nDecember 2008: President and Director of Yamaha Music Europe GmbH\nJune 2009: Executive Officer of the Company\nJune 2011: Senior Executive Officer (to the present)\nAugust 2013: General Manager of Musical Instruments &amp; Audio Products Sales &amp; Marketing Group (to the present)</td>
<td>4,000</td>
</tr>
</tbody>
</table>

Notes:

1. The nominees for directors who have special interests in the Company is as follows:
   Hiroyuki Yanagi
   Hiroyuki Yanagi doubles as President and Representative Director of Yamaha Motor Co., Ltd., with which the Company conducts transactions for the lease of real estate, etc.
   Masao Kondo
   Masao Kondo doubles as Chairman of Tianjin Yamaha Electronic Musical Instruments, Inc. with which the Company conducts sales transaction of products, etc.

2. Haruo Kitamura, Hiroyuki Yanagi, and Yoshikatsu Ota are nominees for outside director.

3. Special notes concerning the nominees for outside directors:
   Haruo Kitamura
   1) He has never been involved in corporate management in any capacity other than as an outside director or outside corporate auditor. We anticipate that he will supervise and advise the management of the Company based on his longstanding experience and expertise as a certified public accountant. Therefore, we will propose that he be elected as an outside director.
   2) His term of office as an outside corporate director of the Company will be four years at the conclusion of this Ordinary General Shareholders’ Meeting.
   3) He entered into an agreement with the Company to limit the liability for damage stipulated in Article 423, Paragraph 1 of the Corporate Law. The maximum amount of liability under the agreement is the minimum amount stipulated in laws and regulations. If his re-election is approved, we will renew the liability limitation agreement under the same conditions.
   4) The Company files documentation with the Tokyo Stock Exchange to establish that he is an independent outside director under the provisions set forth by the Tokyo Stock Exchange.
   Hiroyuki Yanagi
   1) We anticipate that he, from his standpoint as a corporate manager as president and representative director of Yamaha Motor Co., Ltd., will supervise and advise the management of the Company and improve the value of the Yamaha brand, which both Yamaha Motor Co.,
LTD. and the Company use in common. Therefore, we will propose that he be elected as an outside director.

2) His term of office as an outside corporate director of the Company will be three years at the conclusion of this Ordinary General Shareholders’ Meeting.

3) He entered into an agreement with the Company to limit the liability for damage stipulated in Article 423, Paragraph 1 of the Corporate Law. The maximum amount of liability under the agreement is the minimum amount stipulated in laws and regulations. If his re-election is approved, we will renew the liability limitation agreement under the same conditions.

Yoshikatsu Ota

1) We anticipate that he will supervise and advise the management of the Company based on his ample experience and advanced knowledge as a corporate manager. Therefore, we will propose that he be elected as an outside director.

2) His term of office as an outside corporate director of the Company will be two years at the conclusion of this Ordinary General Shareholders’ Meeting.

3) He entered into an agreement with the Company to limit the liability for damage stipulated in Article 423, Paragraph 1 of the Corporate Law. The maximum amount of liability under the agreement is the minimum amount stipulated in laws and regulations. If his re-election is approved, we will renew the liability limitation agreement under the same conditions.

4) The Company files documentation with the Tokyo Stock Exchange to establish that he is an independent outside director under the provisions set forth by the Tokyo Stock Exchange.

4. The asterisks (*) indicate new nominees for directors.
Proposal 3 – Election of One Corporate Auditor

Corporate auditor Hisashi Yabe will resign from office as corporate auditor at the conclusion of this meeting. Accordingly, we shall propose the election of one corporate auditor. This Proposal was agreed upon in advance by the Board of Corporate Auditors.

The table below lists the nominee for that position.

<table>
<thead>
<tr>
<th>Name</th>
<th>Brief personal history; position; and important concurrent duties</th>
<th>No. of the Company shares held</th>
</tr>
</thead>
<tbody>
<tr>
<td>Masahito Hosoi</td>
<td>April 1978: Entered the Company</td>
<td>6,400</td>
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<tr>
<td></td>
<td>August 2005: General Manager of Human Resources Division</td>
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<td></td>
<td>June 2009: Executive Officer</td>
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</tr>
<tr>
<td></td>
<td>June 2013: Senior Executive Officer (to the present)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>June 2013: General Manager of Corporate Administration Group (to the present)</td>
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</tr>
</tbody>
</table>

Note: The nominee for corporate auditor has no special interests in the Company.
Proposal 4 – Payment of Bonuses to Directors

In consideration of the consolidated operating results of this fiscal year and other factors, we will propose the payment of bonuses of 53,700,000 yen in the aggregate to three directors (excluding outside directors) in office at the end of this fiscal year, comprehensively.
Concerning Procedures for Exercise of Voting Rights Via the Internet

1. For shareholders who exercises voting rights via the Internet
The following items should be verified when exercising voting rights via the Internet.

(1) It is only possible to exercise voting rights via the Internet by using the following Internet address designated by the Company (http://www.web54.net). Please note that no website dedicated exclusively for mobile telephones has been established.
(2) When exercising voting rights via the Internet, it is necessary to use the voting rights code and password noted on the right side of the Exercise of Voting Rights form. The password provided is effective only for the 190th Ordinary General Shareholders’ Meeting. A different password will be issued for the next Meeting.
(3) Shareholders voting via the Internet are requested to exercise their voting rights prior to 5:00 p.m. (JST) on Monday, June 23, 2014, after reviewing the Reference Documents for the General Meeting of Shareholders.
(4) When voting rights are exercised more than once via the Internet, the vote that arrives the latest will be deemed the valid vote.
(5) When a shareholder exercises voting rights via the Internet and by the Exercise of Voting Rights form, the vote via the Internet will be deemed the valid vote.
(6) Shareholders will bear the expenses incurred when accessing the Internet to exercise shareholder voting rights.

* For questions related to exercising shareholder voting rights via the Internet, please contact the following:

The Sumitomo Mitsui Trust Bank Limited.
Securities Agent Web Support
Tel: 0120-652-031 (toll-free)
Service hours: 9:00 a.m. ~ 9:00 p.m.

2. For institutional investors
If you are a nominee shareholder such as an administrative trust bank (including a standing proxy), and apply in advance for the platform for exercising voting rights via the Internet, you may use such platform as a method for exercising your voting rights via the Internet at this meeting.