Third Quarter of FY2022.3 Performance Outline <IFRS standards>

(1) Key Financial Indicators

YAMAHA CORPORATION February 7, 2022

(Billions of ven)

(1) Key Financial Indicat	ors												(Billior	ns of yen)
	Three Months Results Ended Dec. 31, 2020		Three Months Results Ended Dec. 31, 2021		Nine Months Results Ended Dec. 31, 2020		Nine Months Results Ended Dec. 31, 2021		Results (Previous Year)		Projections (Full Year)		Previous Projections (Full Year) (Announced on Nov. 2, 2021)	
	FY2021.3		FY2022.3		FY2021.3		FY2022.3		FY2021.3		FY2022.3		FY2022.3	
Revenue	107.5		103.8		272.3		302.3		372.6		395.0		390.0	
Japan	28.9	(26.9%)	25.3	(24.4%)	76.5	(28.1%)	77.7	(25.7%)	108.2	(29.0%)	102.9	(26.1%)	103.8	(26.6%)
Overseas	78.6	(73.1%)	78.5	(75.6%)	195.8	(71.9%)	224.6	(74.3%)	264.4	(71.0%)	292.1	(73.9%)	286.2	(73.4%)
Core Operating Profit (*1)	16.0	(14.9%)	11.4	(10.9%)	29.0	(10.7%)	34.9	(11.5%)	40.7	(10.9%)	41.0	(10.4%)	40.0	(10.3%)
Operating Profit	16.0	(14.9%)	11.9	(11.4%)	26.7	(9.8%)	40.6	(13.4%)	35.0	(9.4%)	46.5	(11.8%)	45.5	(11.7%)
Profit before Income Tax	15.7	(14.6%)	12.4	(11.9%)	25.8	(9.5%)	41.9	(13.8%)	37.1	(10.0%)	48.0	(12.2%)	47.0	(12.1%)
Net Profit (*2)	10.5	(9.8%)	8.6	(8.3%)	17.6	(6.5%)	30.0	(9.9%)	26.6	(7.1%)	35.0	(8.9%)	34.5	(8.8%)
Currency Exchange Rate (*3)	105/US\$		113/US\$		106/US\$		111/US\$		106/US\$		111/US\$		107/US\$	
(Settlement Rate) (=yen)	121/EUR		133/EUR		120/EUR		131/EUR		121/EUR		130/EUR		129/EUR	
ROE ^(*4)	12.1%		8.6%		6.8%		10.1%		7.4%		8.8%		8.7%	
ROA ^(*5)	8.5%		6.1%		4.8%		7.1%		5.2%		6.2%		6.2%	
Basic Earnings per Share	59.9yen		49.8yen		100.2yen		172.4yen		151.4yen		201.8yen		198.9yen	
Capital Expenditures	2.8		3.9		8.2		9.9		11.3		17.0		17.0	
(Depreciation Expenses)	(2.8)		(3.0)		(8.5)		(8.9)		(11.4)		(12.3)		(12.3)	
R&D Expenses	6.2		6.3		18.0		17.8		24.2		24.5		24.5	
Cash Flows														
Operating Activities	14.2		6.8		34.9		34.8		58.2		49.0		55.0	
Investing Activities	-4.7		-2.1		-4.9		47.1		-5.8		39.0		39.0	
Free Cash Flow	9.5		4.7		30.1		81.9		52.4		88.0		94.0	
Inventories at End of Period	-		-		96.9		111.8		96.8		109.0		97.0	
Number of Employees														
Japan	-		-		5,691		5,666		5,672		5,600		5,700	
Overseas	-		-		14,386		14,271		14,349		14,500		14,600	
Total ^(*6)	-		-		20,077		19,937		20,021		20,100		20,300	
Temporary Staff (Average during the period)	-		-		8,605		8,917		8,644		9,000		8,400	
Revenue by Business Segment														
Musical Instruments	68.7	(63.9%)	70.9	(68.2%)	175.9	(64.6%)	204.7	(67.7%)	239.0	(64.1%)	270.0	(68.3%)	265.0	(67.9%)
Audio Equipment	29.6	(27.5%)	23.3	(22.5%)	74.8	(27.5%)	70.7	(23.4%)	103.8	(27.9%)	90.0	(22.8%)	90.0	(23.1%)
Others	9.2	(8.6%)	9.7	(9.3%)	21.6	(7.9%)	26.9	(8.9%)	29.8	(8.0%)	35.0	(8.9%)	35.0	(9.0%)
Core Operating Profit ^(*1) by Business Segment														
Musical Instruments	11.3		9.8		23.0		29.1		32.4		37.5		36.5	
Audio Equipment	3.5		-0.0		5.1		1.6		7.1		0.0		1.0	
Others	1.2		1.6		1.0		4.2		1.2		3.5		2.5	

(2) Revenue by Business Segment and Region

<u>(-)</u>												
Nine Months Results Ended Dec. 31, 2021	Musical Instr	uments	Audio Equi	pment	Other	s	Total					
(April-Dec., 2021)	Revenue	Change (*7)	Revenue	Change (*7)	Revenue	Change (*7)	Revenue	Change (*7)				
Japan	43.5	109%	19.7	88%	14.5	102%	77.7	102%				
North America	42.3	113%	15.0	83%	4.4	144%	61.7	105%				
Europe	39.4	107%	19.2	88%	0.4	142%	59.0	100%				
China	44.2	108%	5.3	89% (90%)	2.9	176%	52.4	108%				
Other Areas	35.4	113%	11.5	114%	4.6	178%	51.5	117%				
Total	204.7	110%	70.7	90% (90%)	26.9	123%	302.3	105%				

*1 Core operating profit is corresponding to operating income under the Japanese GAAP, and is calculated deducting SG&A from gross profit.
*2 Net profit is presented as net profit attributable to owners of the parent on the consolidated financial statements.
*3 Currency exchange rate is the export and import transaction rate applied to profit calculation.
4Q Currency Exchange Rates US\$=110JPY EUR=128JPY
*4, 5 ROE and ROA are calculated on an annually adjusted basis.
*6 Number of employees = Number of full-time staff at end of the period
*7 The Change indicates actual year-on-year change adscounting impact of exchange rates and figures in parenthesis show actual year-on-year change excluding the sales of OEM products.

Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained. Actual consolidated results may differ from forecasts owing to a wide range of factors.

(Billions of yen)