## First Quarter of FY2021.3 Performance Outline <IFRS standards>

YAMAHA CORPORATION August 4, 2020

(1) Key Financial Indicators							(Billio	ons of yen)
	1Q Results Three Months Results Ended June 30, 2019		1Q Results Three Months Results Ended June 30, 2020		Results (Previous Year)		Projections (Full Year)	
	FY2020.3		FY2021.3		FY2020.3		FY2021.3	
Revenue	99.5		71.8		414.2		355.0	
Japan	29.4	(29.6%)	20.4	(28.4%)	123.6	(29.8%)	99.0	(27.9%)
Overseas	70.1	(70.4%)	51.4	(71.6%)	290.6	(70.2%)	255.9	(72.1%)
Core Operating Profit (*1)	10.8	(10.8%)	1.1	(1.6%)	46.4	(11.2%)	25.0	(7.0%)
Operating Profit	11.1	(11.2%)	-1.5	(-2.1%)	43.3	(10.5%)	22.5	(6.3%)
Profi before Income Tax	11.0	(11.1%)	-1.7	(-2.4%)	47.2	(11.4%)	23.7	(6.7%)
Net Profit (*2)	7.3	(7.3%)	-1.8	(-2.5%)	34.6	(8.4%)	16.0	(4.5%)
Currency Exchange Rate (Settlement Rate) (=yen) (*3)	111/US\$		108/US\$		109/US\$		108/US\$	
	126/EUR		121/EUR		122/EUR		120/EUR	
ROE	8.3%		-2.2%		10.1%		4.8%	
ROA	5.8%		-1.5%		7.0%		3.4%	
Basic Profit per Share	40.8yen		-10.3yen		194.7yen		91.0yen	
Capital Expenditures	3.8		3.1		20.5		14.8	
(Depreciation Expenses)	(2.7)		(2.8)		(11.2)		(11.8)	
R&D Expenses	6.1		6.1		24.8		24.0	
Cash Flows								
Operating Activities	7.2		-1.4		57.2		26.0	
Investing Activities	-4.1		2.1		-21.1		-10.0	
Free Cash Flow	3.1		0.6		36.1		16.0	
Inventories at End of Period	104.6		100.8		100.1		95.0	
Number of Employees								
Japan	5,843		5,792		5,623		5,600	
Overseas	14,606		14,431		14,580		14,400	
Total (*4) (Changes from the changes in the scope of consolidation)	20,449		20,223		20,203		20,000	
Temporary Staff (Average during the period)	8,128		7,672		8,064		7,800	
Revenue by Business Segment			, -				,	
Musical Instruments	67.5	(67.9%)	46.6	(65.0%)	269.4	(65.0%)	228.0	(64.2%)
Audio Equipment	24.8	(24.9%)	19.5	(27.2%)	114.4	(27.6%)	100.0	(28.2%)
Others	7.2	(7.2%)	5.6	(7.8%)	30.5	(7.4%)	27.0	(7.6%)
Core Operating Profit (*1) by Business Segment								
Musical Instruments	9.8		2.5		37.8		20.0	
Audio Equipment	0.9		-1.1		8.6		5.0	

(2) Revenue by Business Segr	ment and Regio	n					(Billio	ons of yen)
Three Months Results Ended June 30, 2020	Musical Instruments		Audio Equipment		Others		Total	
(April-June, 2020)	Revenue	Change (*5)	Revenue	Change (*5)	Revenue	Change (*5)	Revenue	Change (*5)
Japan	10.6	54%		125%		76%		69%
North America	10.5	84%	5.3	95%	0.6	64%	16.4	86%
Europe	9.0	81%	4.7	62%	0.1	97%	13.8	73%
China	9.5	81%	1.4	66% (74%)		69%	11.2	78%
Other Areas	7.1	69%	2.2	57%	0.7	134%	10.0	68%
Total	46.6	72%	19.5	81% (82%)	חח	79%	71.8	75%

-0.3

0.0

0.0

0.1

Others

(1) Key Einancial Indicators

Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained. Actual consolidated results may differ from forecasts owing to a wide range of factors

<sup>\*1</sup> Core operating profit is corresponding to operating income under the Japanese GAAP, and is calculated deducting SG&A from gross profit.

\*2 Net profit is presented as net profit attributable to owners of the parent under IFRS standards.

\*3 Currency exchange rate is the export and import transaction rate applied to profit calculation.

\*4 Number of employees = Number of full-time staff at end of the period.

\*5 The Change indicates actual year-on-year changes discounting impact of exchange rates and figures in parenthesis show actual year-on-year change excluding the sales of OEM products.