## FY2020.3 Performance Outline <IFRS standards>

YAMAHA CORPORATION May 26, 2020 (Billions of yen)

(1) Key Financial Indicators
------------------------------

(1) Key Financial Indicators							(Billions	of yen
	Results		Previous Proje	ections	Results	3	Projections	;
	(Full Year)		(Full Year) (Announced on Feb. 6		(Full Year)		(Full Year)	
	FY2019.	.3	FY2020	.3	FY2020	.3	FY2021.3	
Revenue	434.4		425.0		414.2		-	
Japan	129.8	(29.9%)	126.5	(29.8%)	123.6	(29.8%)	-	(-)
Overseas	304.6	(70.1%)	298.5	(70.2%)	290.6	(70.2%)	-	(-)
Core Operating Profit (*1)	52.7	(12.1%)	50.0	(11.8%)	46.4	(11.2%)	-	(-)
Operating Profit	52.8	(12.2%)	51.5	(12.1%)	43.3	(10.5%)	-	(-)
Profit before Income Tax	56.5	(13.0%)	54.5	(12.8%)	47.2	(11.4%)	-	(-)
Net Profit (*2)	40.3	(9.3%)	39.5	(9.3%)	34.6	(8.4%)	-	(-)
Currency Exchange Rate	111/US\$		109/US\$		109/US\$		-	
(Settlement Rate) (=yen) (*3)	131/EUR		122/EUR		122/EUR		_	
ROE	11.1%		10.9%		10.1%		_	
ROA	7.5%		7.6%		7.0%		-	
Basic Profit per Share	222.1yen		222.1yen		194.7yen		-	
Capital Expenditures	16.0		20.0		20.5		-	
(Depreciation Expenses)	(10.6)		(11.2)		(11.2)		( - )	
R&D Expenses	24.9		25.0		24.8		-	
Cash Flows								
Operating Activities	35.5		57.0		57.2		_	
Investing Activities	-23.1		-21.0		-21.1		_	
Free Cash Flow	12.4		36.0		36.1		-	
Inventories at End of Period	101.0		99.0		100.1		_	
Number of Employees								
Japan	5,736		5,600		5,623		_	
Overseas	14,639		14,700		14,580		_	
Total (*4)	20,375		20,300		20,203		_	
(Changes from the changes in	-				-		-	
the scope of consolidation) Temporary Staff (Average during the period)	7,733		8,100		8,064		_	
Revenue by Business	7,700		0,100		0,001			
Segment								
Musical Instruments	279.5	(64.3%)		(65.3%)	269.4	(65.0%)	-	(-)
Audio Equipment	120.1	(27.7%)		(27.4%)	114.4	(27.6%)	-	(-)
Others	34.8	(8.0%)	31.0	(7.3%)	30.5	(7.4%)	-	(-)
Core Operating Profit (*1) by Business Segment								
Musical Instruments	40.8		41.5		37.8		_	
Audio Equipment	9.6		8.5		8.6		_	
Others	2.3		0.0		0.0		_	
0.11010	2.0		1 0.0		0.0			

(2) Revenue by Business Segment and Region

(Billions of yen)

(billions of year)									
FY2020.3	Musical Instruments		Audio Equipment		Others		Total		
(April 2019-March 2020)	Revenue	Change (*5)	Revenue	Change (*5)	Revenue	Change (*5)	Revenue	Change (*5)	
Japan	68.9	91%		110%		90%		95%	
North America	57.5	101%	26.5	91%	3.3	120%	87.3	98%	
Europe	49.7	104%	30.3	100%	0.3	65%	80.2	103%	
China	44.3	101%	7.5	81% (93%)		48%	53.1	95%	
Asia, Oceania, and other areas	48.9	105%	18.8	98%	2.3	78%	70.0	102%	
Total	269.4	100%	114.4	98% (100%)	3117	88%	414.2	98%	

The Yamaha Group applied the International Financial Reporting Standards (IFRS) from the first quarter of fiscal year ended March 31, 2020 (FY2020.3).

At present, there is a high degree of uncertainty regarding the impact of the COVID-19 pandemic on the Group, and this will make it difficult to formulate a reasonable financial forecast for the fiscal year ending March 31, 2021. We therefore will announce a forecast as soon as it becomes possible.

\*1 Core operating profit is corresponding to operating income under the Japanese GAAP, and is calculated deducting SG&A from gross profit.

\*2 Net profit is presented as net profit attributable to owners of the parent under IFRS standards.

Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained. Actual consolidated results may differ from forecasts owing to a wide range of factors.

<sup>\*3</sup> Currency exchange rate is the export and import transaction rate applied to profit calculation.

\*4 Number of employees = Number of full-time staff at end of the period.

\*5 The Change indicates actual year-on-year changes discounting impact of exchange rates and figures in parenthesis show actual year-on-year change excluding the sales of OEM products.