|  | Three Months Results Ended Dec.31, 2016 FY2017.3 | Three Months Results Ended Dec.31, 2017 <br> FY2018.3 | Nine Months Results Ended Dec.31, 2016 <br> FY2017.3 | Nine Months Results Ended Dec.31, 2017 <br> FY2018.3 | Results (Previous Year) FY2017.3 | Projections (Full Year) <br> FY2018.3 | Previous Projections (announced on Nov. 28, 2017) <br> FY2018.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 109.2 | 118.9 | 308.3 | 328.7 | 408.2 | 432.0 | 432.0 |
| Japan Sales Overseas Sales | 33.7 $(30.9 \%)$ <br> 75.5 $(69.1 \%)$ | $\begin{array}{ll} 32.1 & (27.0 \%) \\ 86.8 & (73.0 \%) \end{array}$ | $\begin{array}{ll} 101.3 & (32.9 \%) \\ 207.0 & (67.1 \%) \end{array}$ | $\begin{array}{rr} 98.8 & (30.1 \%) \\ 229.9 & (69.9 \%) \end{array}$ | $\begin{array}{ll} 138.4 & (33.9 \%) \\ 269.8 & (66.1 \%) \end{array}$ | $\begin{array}{ll} 135.1 & (31.3 \%) \\ 296.9 & (68.7 \%) \end{array}$ | $\begin{array}{ll} 137.7 & (31.9 \%) \\ 294.4 & (68.1 \%) \end{array}$ |
| Operating Income | 12.7 (11.6\%) | 17.5 (14.8\%) | 37.4 (12.1\%) | 41.5 (12.6\%) | 44.3 (10.9\%) | 50.0 (11.6\%) | 50.0 (11.6\%) |
| Ordinary Income | 13.1 (12.0\%) | 16.9 (14.2\%) | 37.6 (12.2\%) | 41.6 (12.7\%) | 44.9 (11.0\%) | 50.0 (11.6\%) | 50.0 (11.6\%) |
| Net Income ( ${ }_{(1)}$ | 9.8 (9.0\%) | 29.9 (25.2\%) | 37.1 (12.0\%) | $49.6 \quad$ (15.1\%) | 46.7 (11.4\%) | 57.0 (13.2\%) | 57.0 (13.2\%) |
| Currency Exchange Rate (Settlement Rate) (=yen) ( ${ }^{\text {²) }}$ | 106/US\$ <br> 114/EUR | $\begin{aligned} & \text { 113/US\$ } \\ & \text { 130/EUR } \end{aligned}$ | 107/US\$ <br> 121/EUR | 112/US\$ <br> 124/EUR | $\begin{aligned} & \text { 108/US\$ } \\ & \text { 121/EUR } \end{aligned}$ | $\begin{aligned} & \text { 110/US\$ }{ }^{(56)} \\ & \text { 126/EUR } \end{aligned}$ | $\begin{aligned} & \text { 111/US\$ (*6) } \\ & \text { 126/EUR } \end{aligned}$ |
| ROE (*3) | 11.8\% | 28.9\% | 15.1\% | 16.8\% | 14.0\% | 14.8\% | 14.6\% |
| ROA (*4) | 7.8\% | 19.9\% | 9.9\% | 11.7\% | 9.4\% | 10.3\% | 10.3\% |
| Earnings per Share | 52.5yen | 159.9yen | 197.6yen | 264.6yen | 249.2yen | 305.8yen | 304.0yen |
| Capital Expenditures <br> (Depreciation Expenses) | $\begin{gathered} 5.6 \\ (2.7) \end{gathered}$ | $\begin{gathered} 4.1 \\ (2.8) \end{gathered}$ | $\begin{aligned} & 11.9 \\ & (8.1) \end{aligned}$ | $\begin{gathered} 15.2 \\ (8.1) \end{gathered}$ | $\begin{gathered} 17.5 \\ (11.1) \end{gathered}$ | $\begin{gathered} 25.3 \\ (10.7) \\ \hline \end{gathered}$ | $\begin{gathered} 26.3 \\ (10.8) \\ \hline \end{gathered}$ |
| R\&D Expenses | 6.2 | 6.2 | 18.1 | 18.3 | 24.4 | 25.2 | 25.7 |
| Cash Flows <br> Operating Activities Investing Activities | $\begin{array}{r} 10.9 \\ -1.0 \end{array}$ | $\begin{aligned} & 13.4 \\ & 24.1 \end{aligned}$ | $\begin{array}{r} 16.3 \\ -7.3 \end{array}$ | $\begin{aligned} & 23.0 \\ & 12.4 \end{aligned}$ | $\begin{array}{r} 39.1 \\ -9.7 \end{array}$ | $\begin{array}{r} 51.0 \\ 3.0 \\ \hline \end{array}$ | $\begin{array}{r} 51.0 \\ 1.0 \\ \hline \end{array}$ |
| Free Cash Flow | 9.9 | 37.5 | 9.0 | 35.4 | 29.4 | 54.0 | 52.0 |
| Inventories at End of Period | - | - | 97.4 | 99.6 | 93.1 | 96.9 | 92.7 |
| Number of Employees Japan <br> Overseas | - | - | $\begin{array}{r} 6,082 \\ 14,279 \end{array}$ | $\begin{array}{r} 5,903 \\ 14,423 \end{array}$ | $\begin{array}{r} 5,937 \\ 14,238 \end{array}$ | $\begin{array}{r} 5,900 \\ 14,800 \end{array}$ | $\begin{array}{r} 5,900 \\ 15,000 \end{array}$ |
| Total (*5) Changes from the changes in the scope of consolidation) | - | - | 20,361 | 20,326 | 20,175 | 20,700 | 20,900 |
| Temporary Staff (average during the period) | - | - | 7,650 | 7,700 | 7,938 | 7,500 | 7,400 |
| Net Sales by Business Segment <br> Musical Instruments <br> Audio Equipment <br> Others | $\begin{array}{rr} 68.1 & (62.3 \%) \\ 32.0 & (29.3 \%) \\ 9.1 & (8.4 \%) \end{array}$ | $\left.\begin{array}{rr} 74.6 & (62.7 \%) \\ 34.7 & (29.2 \%) \\ 9.6 & (8.1 \%) \end{array}\right)$ | $\begin{array}{rr} 196.5 & (63.7 \%) \\ 85.0 & (27.6 \%) \\ 26.8 & (8.7 \%) \\ \hline \end{array}$ | $\begin{array}{rc} 208.8 & (63.5 \%) \\ 92.3 & (28.1 \%) \\ 27.7 & (8.4 \%) \\ \hline \end{array}$ | $\begin{array}{rc} 257.7 & (63.1 \%) \\ 115.5 & (28.3 \%) \\ 35.1 & (8.6 \%) \\ \hline \end{array}$ | $\begin{array}{rr} 273.5 & (63.3 \%) \\ 122.5 & (28.4 \%) \\ 36.0 & (8.3 \%) \end{array}$ | $\begin{array}{rr} 271.5 & (62.9 \%) \\ 124.5 & (28.8 \%) \\ 36.0 & \left(8.3 \sigma_{0}\right) \end{array}$ |
| Operating Income by Business Segment <br> Musical Instruments <br> Audio Equipment <br> Others | $\begin{aligned} & 8.5 \\ & 3.6 \\ & 0.5 \end{aligned}$ | $\begin{array}{r} 11.5 \\ 4.9 \\ 1.2 \\ \hline \end{array}$ | $\begin{array}{r} 27.3 \\ 8.5 \\ 1.6 \\ \hline \end{array}$ | $\begin{array}{r} 28.1 \\ 10.1 \\ 3.3 \end{array}$ | $\begin{array}{r} 32.1 \\ 10.4 \\ 1.7 \end{array}$ | $\begin{array}{r} 35.5 \\ 12.0 \\ 2.5 \end{array}$ | $\begin{array}{r} 35.5 \\ 12.0 \\ 2.5 \end{array}$ |

## Non-Consolidated Basis

| Net Sales | 52.7 |  | 60.0 |  | 171.4 |  | 182.3 |  | 215.8 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income | 4.4 | (8.3\%) | 8.5 | (14.2\%) | 15.1 | (8.8\%) | 24.1 | (13.2\%) | 15.6 | (7.2\%) |
| Ordinary Income | 5.1 | (9.7\%) |  | (14.5\%) | 23.6 | (13.8\%) | 33.8 | (18.5\%) | 26.6 | (12.3\%) |
| Net Income | 4.7 | (8.9\%) | 24.5 | (40.8\%) | 28.1 | (16.4\%) | 45.1 | (24.7\%) | 34.0 | (15.7\%) |

*1 Net income is presented as net income attributable to owners of parent on the consolidate financial statements.
*2, 6 Currency exchange rate is the export and import transaction rate applied to profit calculation. 4Q Currency Exchange Rates US\$=105JPY EUR=130 JPY (exchange contract rate for Q4 EUR1=132JPY)
*3,4 The ROE and ROA for the interim period are calculated on an annually adjusted basis.
*5 Number of Employees = Number of full-time staff at end of the period
Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained.
Actual consolidated results may differ from forecasts owing to a wide range of factors

