|  | Six Months Results Ended Sept. 30, 2015 <br> FY2016.3 | $\begin{gathered} \substack{\text { six Months Results Ended } \\ \text { Sepp.30, 2016 }} \\ \text { FY2017.3 } \\ \hline \end{gathered}$ | $\begin{gathered} \begin{array}{c} \text { Results } \\ \text { (Previous Year) } \end{array} \\ \text { FY2016.3 } \\ \hline \end{gathered}$ | Projections (Full Year) <br> FY2017.3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 217.5 | 199.2 | 435.5 | 402.0 | 411.0 |
| Japan Sales | 73.1 (33.6\%) | $67.6{ }^{(33.9 \%)}$ | 145.0 (33.3\%) | 139.6 (34.7\%) | $140.2{ }_{\text {(34.1\%) }}$ |
| Overseas Sales | 144.3 (66.4\%) | 131.6 (6.1\%) | 290.5 (66.7\%) | 262.4 (65.3\%) | 270.8 (6.9\%) |
| Operating Income | 21.2 (9.8\%) | 24.6 (12.4\%) | 40.7 (9.3\%) | 42.0 (10.4\%) | $42.0{ }_{(10.2 \%)}$ |
| Ordinary Income | 22.2 (10.2\%) | 24.5 (12.3\%) | 40.9 (9.4\%) | 42.0 (10.4\%) | $42.0{ }_{(10.2 \%)}$ |
| Net Income ${ }^{\left({ }^{(1) 1)}\right.}$ | 17.4 (8.0\%) | 27.2 (13.7\%) | 32.6 (7.5\%) | 41.0 (10.2\%) | $45.5{ }_{(11.1 \%)}$ |
| Currency Exchange Rate <br> (Settlement Rate) (=yen) ${ }^{\left({ }^{2}\right)}$ | $\begin{aligned} & \text { 122/US\$ } \\ & \text { 134/EUR } \end{aligned}$ | $\begin{aligned} & \text { 107/US\$ } \\ & \text { 123/EUR } \end{aligned}$ | $\begin{aligned} & \text { 121/US\$ } \\ & \text { 134/EUR } \end{aligned}$ | $\begin{aligned} & \text { 104/US\$ }{ }^{(88)} \\ & \text { 118/EUR } \end{aligned}$ | $\begin{aligned} & \hline \text { 106/US\$ } \\ & \text { 120/EUR } \end{aligned}$ |
| ROE ${ }^{(3)}$ | 10.2\% | 17.7\% | 10.1\% | 13.3\% | 14.9\% |
| ROA ${ }^{(4)}$ | 6.6\% | 11.5\% | 6.5\% | 8.8\% | 9.8\% |
| Earnings per Share | 89.9 yen | 145.1 yen | 168.9 yen | 218.7 yen | 242.6 yen |
| Capital Expenditures (Depreciation Expenses) | $\begin{array}{r} 4.8 \\ (6.1) \end{array}$ | $\begin{array}{r} 6.3 \\ (5.4) \end{array}$ | $\begin{array}{r} 11.2 \\ (12.7) \end{array}$ | $\begin{array}{r} 19.6 \\ (11.3) \end{array}$ | $\begin{array}{r} 20.7 \\ (11.7) \end{array}$ |
| R\&D Expenses | 12.2 | 11.9 | 24.8 | 25.3 | 25.6 |
| Cash Flows Operating Activities Investing Activities | $\begin{array}{r} 8.2 \\ -5.9 \end{array}$ | 5.3 -6.3 | $\begin{array}{r} 42.4 \\ 0.6 \end{array}$ | $\begin{array}{r} 43.0 \\ -20.0 \end{array}$ | $\begin{array}{r} 43.0 \\ -21.0 \end{array}$ |
| Free Cash Flow | 2.3 | -1.0 | 43.0 | 23.0 | 22.0 |
| Inventories at End of Period | 99.3 | 94.5 | 91.9 | 84.8 | 86.3 |
| Number of Employees Japan Overseas | $\begin{array}{r} 6,480 \\ 13,822 \end{array}$ | $\begin{array}{r} 6,149 \\ 14,384 \end{array}$ | $\begin{array}{r} 6,149 \\ 14,199 \end{array}$ | $\begin{array}{r} 6,100 \\ 14,600 \end{array}$ | 6,200 14,600 |
| Total (5) (Changes from the changes in the scope of consolidation) | $\begin{array}{r} 20,302 \\ (23) \end{array}$ | $\begin{array}{r} 20,533 \\ (-124) \end{array}$ | $\begin{array}{r} 20,348 \\ (-102) \end{array}$ | $20,700$ | $\begin{array}{r} 20,800 \\ (-) \end{array}$ |
| Temporary Staff (average during the period) | 8,227 | 8,087 | 7,990 | 7,700 | 7,800 |
| Sales by Business Segment Musical Instruments ("6) Audio Equipment ${ }^{(* 6)}$ Others ${ }^{(77)}$ | $\begin{array}{rc} 142.4 & (65.5 \%) \\ 55.3 & (25.4 \%) \\ 19.8 & (9.1 \%) \\ \hline \end{array}$ | $\begin{array}{rc} 128.5 & (64.5 \%) \\ 53.0 & (26.6 \%) \\ 17.7 & (8.9 \%) \\ \hline \end{array}$ | $\begin{array}{rr} 277.4 & (63.7 \%) \\ 120.9 & (27.8 \%) \\ 37.2 & (8.5 \%) \\ \hline \end{array}$ | 254.0 $(63.2 \%)$ <br> 113.0 $(28.1 \%)$ <br> 35.0 $(8.7 \%)$ | $\begin{array}{r} 258.0{ }^{(62.8 \%)} \\ 116.0{ }^{(28.2 \%)} \\ 37 .{ }^{(9.0 \%)} \\ \hline \end{array}$ |
| Operating Income by Business Segment Musical Instruments ( | 16.8 | 18.8 | 31.7 | 32.5 | 32.5 |
| Audio Equipment ${ }^{(5)}$ | 3.5 | 4.8 | 8.5 | 9.0 | 9.0 |
| Others ${ }^{(77)}$ | 1.0 | 1.0 | 0.4 | 0.5 | 0.5 |

## Non-Consolidated Basis

| Net Sales | 123.0 | 118.7 | 232.8 |  |
| :--- | ---: | ---: | ---: | ---: |
| Operating Income | $8.8 \quad(7.2 \%)$ | $10.7 \quad(9.0 \%)$ | 15.2 | $(6.5 \%)$ |
| Ordinary Income | $20.4 \quad(16.6 \%)$ | $18.5 \quad(15.6 \%)$ | 27.1 | $(11.7 \%)$ |
| Net Income | $18.9 \quad(15.4 \%)$ | $23.4 \quad(9.7 \%)$ | 20.2 | $(8.7 \%)$ |

* 1 Net income is presented as net income attributable to owners of parent on the consolidate financial statements.
*2, 8 Currency exchange rate is the export and import transaction rate applied to profit calculation. 2H Currency Exchange Rates US\$=100JPY EUR=110JPY
*3, 4 The ROE and ROA for the interim period are calculated on an annually adjusted basis.
*5 Number of Employees = Number of full-time staff at end of the period
* 6 Effective in FY2017.3, soundproof room business which was previously reported as a part of the musical instrument segment has now been reported as a part of the audio equipment segment. The figures for FY2016.3 reflect the new segment accordingly.
* 7 Effective in FY2017.3, others segment includes electronic devices segment which was closed at the end of FY2016.3. The figures for FY2016.3 has been adjusted to conform to current year disclosure for reference only.

