|  | Six Months Results Ended Sept. 30, 2014 FY2015.3 | Six Months Results Ended Sept. 30, 2015 FY2016.3 | Results (Previous Year) FY2015.3 | Projections <br> (Full Year) FY2016.3 | Initial Projections (Full Year) announced on July 30, 2015) FY2016.3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 206.4 | 217.5 | 432.2 | 437.0 | 437.0 |
| Japan Sales | 78.5 (38.0\%) | 73.1 (33.6\%) | 160.4 (37.1\%) | 144.9 (33.2\%) | 146.2 (33.5\%) |
| Overseas Sales | 127.9 (62.0\%) | 144.3 (66.4\%) | 271.8 (62.9\%) | 292.1 (66.8\%) | 290.8 (66.5\%) |
| Operating Income | 15.1 (7.3\%) | 21.2 (9.8\%) | 30.1 (7.0\%) | 37.0 (8.5\%) | 35.0 (8.0\%) |
| Ordinary Income | 15.1 (7.3\%) | 22.2 (10.2\%) | 31.2 (7.2\%) | 37.5 (8.6\%) | $35.0 \quad$ (8.0\%) |
| Net Income ${ }^{\left({ }^{(+1)}\right.}$ | 10.8 (5.2\%) | 17.4 (8.0\%) | 24.9 (5.8\%) | 29.0 (6.6\%) | $27.0 \quad$ (6.2\%) |
| Currency Exchange Rate (Settlement Rate) (=yen) | $\begin{aligned} & \text { 103/US\$ } \\ & \text { 140/EUR } \end{aligned}$ | $\begin{aligned} & \text { 122/US\$ } \\ & \text { 134/EUR } \end{aligned}$ | $\begin{aligned} & \text { 109/US\$ } \\ & \text { 141/EUR } \end{aligned}$ |  | $\begin{aligned} & \text { 120/US\$ } \\ & \text { 131/EUR } \end{aligned}$ |
| ROE ${ }^{\left({ }^{2}\right)}$ | 7.6\% | 10.2\% | 8.1\% | 8.3\% | 7.7\% |
| ROA ${ }^{(3)}$ | 4.6\% | 6.6\% | 5.1\% | 5.5\% | 5.1\% |
| Earnings per Share | 55.7 yen | 89.9 yen | 128.8 yen | 149.8 yen | 139.5 yen |
| Capital Expenditures (Depreciation Expenses) | $\begin{array}{r} 6.7 \\ (5.9) \end{array}$ | $\begin{array}{r} 4.8 \\ (6.1) \end{array}$ | $\begin{array}{r} 13.8 \\ (12.6) \\ \hline \end{array}$ | $\begin{array}{r} 13.8 \\ (12.9) \\ \hline \end{array}$ | $\begin{array}{r} 13.8 \\ (13.6) \end{array}$ |
| R\&D Expenses | 12.1 | 12.2 | 25.4 | 25.5 | 25.1 |
| Cash Flows Operating Activities Investing Activities | $\begin{array}{r} 6.5 \\ -7.1 \end{array}$ | $\begin{array}{r} 8.2 \\ -5.9 \end{array}$ | $\begin{array}{r} 31.7 \\ -11.7 \end{array}$ | $\begin{array}{r} 39.5 \\ -12.0 \end{array}$ | $\begin{array}{r} 38.0 \\ -13.5 \end{array}$ |
| Total | -0.6 | 2.3 | 20.0 | 27.5 | 24.5 |
| Inventories at End of Period | 94.7 | 99.3 | 87.8 | 90.3 | 90.1 |
| Number of Employees Japan Overseas | $\begin{array}{r} 6,719 \\ 13,438 \end{array}$ | $\begin{array}{r} 6,480 \\ 13,822 \end{array}$ | $\begin{array}{r} 6,541 \\ 13,426 \end{array}$ | $\begin{array}{r} 6,200 \\ 14,300 \end{array}$ | $\begin{array}{r} 6,300 \\ 14,100 \end{array}$ |
| Total ${ }^{(* 4)}$ <br> (Changes from the changes in the scope of consolidation) | $\begin{array}{r} 20,157 \\ (266) \end{array}$ | $20,302$ <br> (23) | 19,967 <br> (257) | $\begin{array}{r} 20,500 \\ (-100) \end{array}$ | $\begin{array}{r} 20,400 \\ (-100) \end{array}$ |
| Temporary Staff (average during the period) | 7,772 | 8,227 | 7,860 | 7,700 | 7,600 |
| Sales by Business Segment |  |  |  |  |  |
| Musical Instruments | 136.1 (65.9\%) | 143.2 (65.8\%) | 281.7 (65.2\%) | 281.5 (64.4\%) | 281.5 (64.4\%) |
| Audio Equipment | 50.8 (24.6\%) | 54.5 (25.0\%) | 112.8 (26.1\%) | 118.5 (27.1\%) | 118.0 (27.0\%) |
| Electronic Devices | 7.5 (3.7\%) | 7.9 (3.7\%) | 13.4 (3.1\%) | 13.0 (3.0\%) | 13.0 (3.0\%) |
| Others | 12.0 (5.8\%) | 11.9 (5.5\%) | 24.2 (5.6\%) | 24.0 (5.5\%) | 24.5 (5.6\%) |
| Operating Income by Business Segment |  |  |  |  |  |
| Musical Instruments | 14.1 | 16.7 | 25.1 | 28.5 | 27.5 |
| Audio Equipment | 2.0 | 3.5 | 6.1 | 7.5 | 6.5 |
| Electronic Devices | -0.9 | 0.7 | -1.4 | 0.5 | 0.5 |
| Others | -0.1 | 0.3 | 0.4 | 0.5 | 0.5 |

Non-Consolidated Basis

| Net Sales | 125.8 | 123.0 | 233.7 |
| :--- | ---: | ---: | ---: |
| Operating Income | $7.6_{(6.0 \%)}$ | $8.8 \quad(7.2 \%)$ | $10.5 \quad(4.5 \%)$ |
| Ordinary Income | $14.5(11.5 \%)$ | $20.4 \quad(16.6 \%)$ | $24.5 \quad(10.5 \%)$ |
| Net Income | $13.8(10.9 \%)$ | $18.9 \quad(15.4 \%)$ | $25.3_{(10.8 \%)}$ |

[^0]
[^0]:    * 1 Net income is presented as net income attributable to owners of parent on the consolidate financial statements
    *2,3 The ROE and ROA for the interim period are calculated on an annually adjusted basis.
    *4 Number of Employees = Number of full-time staff at end of the period
    *5 2H Currency Exchange Rates US\$=120JPY EUR=130JPY

