## First Quarter of FY2016.3 Performance Outline

YAMAHA CORPORATION July 30, 2015

(billions of yen)

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|---|----------------|---------|---------------|---------|----------------------|-------------|------------------|---------|-----------------------------|-------------------|--|
|   | 1Q Res         | uits    | 1Q Res        |         | Initial Proje        | · .         |                  | Results |                             |                   |  |
|   | EV204          | 6.0     | (Previous Y   | ,       | (announced on Apri   | 1 30, 2015) | (Full Year)      |         | (Previous Year)<br>FY2015.3 |                   |  |
| Not Color                                   | FY201<br>105.5 | 0.3     | FY201<br>99.6 | ე.კ     | FY201<br>435.0       | 0.3         | FY201<br>437.0   | 0.3     | 432.2                       | 5.3               |  |
| Net Sales                                   |                |         |               |         |                      |             |                  |         |                             |                   |  |
| Japan Sales                                 | 39.2           | (37.2%) | 41.1          | (41.3%) | 147.1                | (33.8%)     | 146.2            | (33.5%) | 160.4                       | (37.1%)           |  |
| Overseas Sales                              | 66.3           | (62.8%) | 58.5          | (58.7%) | 287.9                | (66.2%)     | 290.8            | (66.5%) | 271.8                       | (62.9%)           |  |
| Operating Income                            | 8.9            | (8.4%)  | 6.2           | (6.3%)  | 34.0                 | (7.8%)      | 35.0             | (8.0%)  | 30.1                        | (7.0%)            |  |
| Ordinary Income                             | 8.5            | (8.0%)  | 5.9           | (5.9%)  | 33.0                 | (7.6%)      | 35.0             | (8.0%)  | 31.2                        | (7.2%)            |  |
| Net Income (*1)                             | 6.3            | (5.9%)  | 4.1           | (4.1%)  | 25.5                 | (5.9%)      | 27.0             | (6.2%)  | 24.9                        | (5.8%)            |  |
| Currency Exchange Rate                      | 121/US\$       |         | 102/US\$      |         | 120/US\$             |             | 120/US\$         | (*5)    | 109/US\$                    |                   |  |
| (Settlement Rate) (=yen)                    | 133/EUR        |         | 140/EUR       |         | 130/EUR              | •           | 131/EUR          |         | 141/EUR                     |                   |  |
| ROE (*2)                                    | 7.2%           |         | 6.0%          |         | 7.2%                 |             | 7.7%             |         | 8.1%                        |                   |  |
| ROA (*3)                                    | 4.7%           |         | 3.7%          |         | 4.8%                 |             | 5.1%             |         | 5.1%                        |                   |  |
| Earnings per Share                          | 32.3 yen       |         | 21.1 yen      |         | 131.7 yen            |             | 139.5 yen        |         | 128.8 yen                   |                   |  |
| Capital Expenditures                        | 2.6            |         | 3.2           |         | 13.8                 |             | 13.8             |         | 13.8                        |                   |  |
| (Depreciation Expenses)                     | (3.0)          |         | (2.9)         |         | (13.7)               |             | (13.6)           |         | (12.6)                      |                   |  |
| R&D Expenses                                | 6.0            |         | 5.9           |         | 24.8                 |             | 25.1             |         | 25.4                        |                   |  |
| Cash Flows                                  |                |         |               |         |                      |             |                  |         |                             |                   |  |
| Operating Activities                        | 6.8            |         | 3.7           |         | 38.5                 |             | 38.0             |         | 31.7                        |                   |  |
| Investing Activities                        | -5.0           |         | -3.2          |         | -14.0                |             | -13.5            |         | -11.7                       |                   |  |
| Total                                       | 1.8            |         | 0.5           |         | 24.5                 |             | 24.5             |         | 20.0                        |                   |  |
| Inventories at End of Period                |                |         | 89.1          |         | 87.1                 |             | 90.1             |         | 87.8                        |                   |  |
| Number of Employees                         |                |         |               |         |                      |             |                  |         |                             |                   |  |
| Japan                                       | 6,595          |         | 6,821         |         | 6,300                |             | 6,300            |         | 6,541                       |                   |  |
| Overseas                                    | 13,662         |         | 13,223        |         | 14,400               |             | 14,100           |         | 13,426                      |                   |  |
| Total (*4)                                  | 20,257         |         | 20,044        |         | 20,700               |             | 20,400           |         | 19,967                      |                   |  |
| (Changes from the changes in                | (21)           |         | (278)         |         | (25)                 |             | (25)             |         | (257)                       |                   |  |
| the scope of consolidation) Temporary Staff |                |         | , ,           |         | ` '                  |             | ` '              |         | , ,                         |                   |  |
| (average during the period)                 | 7,970          |         | 7,804         |         | 7,400                |             | 7,600            |         | 7,860                       |                   |  |
| Sales by Business Segment                   | 70.0           |         | 05.7          |         | 000.0                |             | 0045             |         | 004 7                       |                   |  |
| Musical Instruments                         | 70.8           | (67.1%) | 65.7          | (66.0%) |                      |             |                  | (64.4%) |                             |                   |  |
| Audio Equipment                             | 24.7           | (23.4%) | 24.3          | (24.4%) | 117.5                | (27.0%)     | 118.0            | (27.0%) | 112.8                       | (26.1%)           |  |
| Electronic Devices                          | 3.5            | (3.3%)  | 3.8           | (3.8%)  | 13.0                 | (3.0%)      | 13.0             | (3.0%)  | 13.4                        | (3.1%)            |  |
| Others                                      | 6.5            | (6.2%)  | 5.8           | (5.8%)  | 24.5                 | (5.6%)      | 24.5             | (5.6%)  | 24.2                        | (5.6%)            |  |
| Operating Income by                         |                |         |               |         |                      |             |                  |         |                             |                   |  |
| Business Segment                            | <i>1</i>       |         |               |         | 00 -                 |             | o <del>-</del> - |         | 65.4                        |                   |  |
| Musical Instruments                         | 7.1            |         | 5.8           |         | 26.5                 |             | 27.5             |         | 25.1                        |                   |  |
| Audio Equipment                             | 1.0            |         | 0.6           |         | 6.5                  |             | 6.5              |         | 6.1                         |                   |  |
| Electronic Devices                          | 0.4            |         | -0.2          |         | 0.5                  |             | 0.5              |         | -1.4                        |                   |  |
| Others                                      | 0.4            |         | 0             |         | 0.5                  |             | 0.5              |         | 0.4                         |                   |  |

## **Non-Consolidated Basis**

| Net Sales        | 58.5 |         | 64.6 |         |
|------------------|------|---------|------|---------|
| Operating Income | 3.9  | (6.7%)  | 3.9  | (6.0%)  |
| Ordinary Income  | 14.4 | (24.6%) | 9.9  | (15.3%) |
| Net Income       | 13.0 | (22.2%) | 10.0 | (15.5%) |

| 233.7 |         |
|-------|---------|
| 10.5  | (4.5%)  |
| 24.5  | (10.5%) |
| 25.3  | (10.8%) |

- \*1 Net income is presented as net income attributable to owners of parent on the consolidate financial statements.
- st 2, 3 ROE and ROA are calculated on an annually adjusted basis.
- \*4 Number of Employees = Number of full-time staff at end of period
- \*5 2Q-4Q currency exchange rates US\$1=JPY120, EUR1=JPY130

Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained.

Actual consolidated results may differ from forecasts owing to a wide range of factors.