|  | Six Months Results Ended Sept. 30, 2013 (Previous Year) FY2014.3 | Six Months Results Ended Sept. 30, 2014 <br> FY2015.3 | Results (Previous Year) FY2014.3 | Projections <br> (Full Year) <br> FY2015.3 | Initial Projections (ammounced on Juy 31, 2014) FY2015.3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 197.7 | 206.4 | 410.3 | 430.0 | 430.0 |
| Japan Sales | 82.3 (41.6\%) | 78.5 (38.0\%) | 167.9 (40.9\%) | 164.8 (38.3\%) | 167.2 (38.9\%) |
| Overseas Sales | 115.4 (58.4\%) | 127.9 (62.0\%) | 242.4 (59.1\%) | 265.2 (61.7\%) | 262.8 (61.1\%) |
| Operating Income | 13.7 (6.9\%) | 15.1 (7.3\%) | 26.0 (6.3\%) | 29.0 (6.7\%) | $29.0 \quad(6.7 \%)$ |
| Ordinary Income | 13.5 (6.8\%) | 15.1 (7.3\%) | 26.1 (6.4\%) | 28.0 (6.5\%) | $28.0 \quad(6.5 \%)$ |
| Net Income | 12.5 (6.3\%) | 10.8 (5.2\%) | 22.9 (5.6\%) | 19.0 (4.4\%) | 21.0 (4.9\%) |
| Currency Exchange Rate <br> (Settlement Rate) (=yen) | $\begin{gathered} \hline \text { 98/US\$ } \\ \text { 125/EUR } \end{gathered}$ | $\begin{aligned} & \text { 103/US\$ } \\ & \text { 140/EUR } \end{aligned}$ | $\begin{aligned} & \hline \text { 100/US\$ } \\ & \text { 129/EUR } \end{aligned}$ |  | $\begin{aligned} & \text { 101/US\$ } \\ & \text { 136/EUR } \end{aligned}$ |
| ROE ${ }^{(+1)}$ | 10.6\% | 7.6\% | 9.2\% | 6.6\% | 7.5\% |
| ROA ${ }^{\left({ }^{(2)}\right.}$ | 6.1\% | 4.6\% | 5.5\% | 4.2\% | 4.7\% |
| Earnings per Share | 64.6 yen | 55.7 yen | 118.3 yen | 98.1 yen | 108.5 yen |
| Capital Expenditure (Depreciation) | $\begin{array}{r} 4.9 \\ (6.0) \\ \hline \end{array}$ | $\begin{array}{r} 6.7 \\ (5.9) \\ \hline \end{array}$ | $\begin{array}{r} 10.8 \\ (12.8) \\ \hline \end{array}$ | $\begin{array}{r} 13.6 \\ (12.6) \\ \hline \end{array}$ | $\begin{array}{r} 13.6 \\ (13.1) \\ \hline \end{array}$ |
| R\&D Expenditure | 10.7 | 12.1 | 22.6 | 25.3 | 25.3 |
| Cash Flows Operating Activities Investing Activities | $\begin{array}{r} 4.3 \\ -2.5 \end{array}$ | $\begin{array}{r} 6.5 \\ -7.1 \\ \hline \end{array}$ | $\begin{array}{r} 33.2 \\ -23.0 \end{array}$ | $\begin{array}{r} 33.5 \\ -12.6 \end{array}$ | $\begin{array}{r} 33.5 \\ -12.6 \end{array}$ |
| Total | 1.8 | -0.6 | 10.3 | 20.9 | 20.9 |
| Inventories at End of Period | 90.5 | 94.7 | 82.7 | 82.1 | 82.5 |
| Number of Employees Japan Overseas | $\begin{array}{r} 6,991 \\ 12,901 \end{array}$ | $\begin{array}{r} 6,719 \\ 13,438 \end{array}$ | $\begin{array}{r} 6,830 \\ 13,021 \end{array}$ | $\begin{array}{r} 6,600 \\ 13,500 \end{array}$ | $\begin{array}{r} 6,700 \\ 13,600 \\ \hline \end{array}$ |
| Total ${ }^{(+3)}$ <br> (Changes from the changes in the scope of consolidation) | $19,892$ <br> (46) | $\begin{array}{r} 20,157 \\ (266) \end{array}$ | $19,851$ <br> (46) | $\begin{array}{r} 20,100 \\ (270) \end{array}$ | $\begin{array}{r} 20,300 \\ (290) \end{array}$ |
| Temporary Staff (average during the period) | 8,604 | 7,772 | 7,863 | 7,700 | 7,200 |
| Sales by Business Segment |  |  |  |  |  |
| Musical Instruments | 126.9 (64.2\%) | 136.1 (65.9\%) | 262.3 (63.9\%) | 277.5 (64.5\%) | 274.5 (63.8\%) |
| Audio Equipment | 48.7 (24.7\%) | 50.8 (24.6\%) | 105.5 (25.7\%) | 112.0 (26.1\%) | 112.0 (26.1\%) |
| Electronic Devices | 10.1 (5.1\%) | 7.5 (3.7\%) | 18.8 (4.6\%) | 14.5 (3.4\%) | 17.5 (4.1\%) |
| Others | 11.9 (6.0\%) | 12.0 (5.8\%) | 23.7 (5.8\%) | 26.0 (6.0\%) | $26.0 \quad(6.0 \%)$ |
| Operating Income by Business Segment |  |  |  |  |  |
| Musical Instruments | 9.6 | 14.1 | 19.7 | 24.0 | 22.5 |
| Audio Equipment | 2.6 | 2.0 | 5.9 | 6.0 | 6.0 |
| Electronic Devices | 1.2 | -0.9 | 0.8 | -1.5 | 0 |
| Others | 0.3 | -0.1 | -0.4 | 0.5 | 0.5 |

Non-Consolidated Basis

| Net Sales | 119.7 | 125.8 | 223.7 |
| :--- | ---: | ---: | ---: |
| Operating Income | $7.0 \quad(5.8 \%)$ | $7.6 \quad(6.0 \%)$ | $8.1 \quad(3.6 \%)$ |
| Ordinary Income | $12.7 \quad(10.6 \%)$ | $14.5 \quad(11.5 \%)$ | $15.5 \quad(6.9 \%)$ |
| Net Income | $14.0 \quad(11.7 \%)$ | $13.8 \quad(10.9 \%)$ | $17.7 \quad(7.9 \%)$ |

[^0]
[^0]:    * 1, 2 The ROE and ROA for the interim period are calculated on an annually adjusted basis.
    *3 Number of Employees = Number of full-time staff at end of the period
    * 4 2H Currency Exchange Rates US\$=105JPY EUR=135JPY

