|  | Six Months Initial Projections (announced on July 31, 2013) <br> FY2014.3 | Six Months Results Ended Sept. 30, 2013 <br> FY2014.3 | Six Months Results Ended Sept. 30, 2012 (Previous Year) FY2013.3 |  | Projections <br> (Full Year) <br> FY2014.3 | $\begin{gathered} \begin{array}{c} \text { Results } \\ \text { (Previous Year) } \\ \text { FY2013.3 } \end{array} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 196.5 | 197.7 | 176.8 | 408.0 | 408.0 | 366.9 |
| Japan Sales | 81.3 (41.4\%) | 82.3 (41.6\%) | 84.4 (47.8\%) | 165.8 (40.6\%) | $166.2(40.7 \%)$ | 165.8 (45.2\%) |
| Overseas Sales | 115.2 (58.6\%) | 115.4 (58.4\%) | 92.4 (52.2\%) | 242.2 (59.4\%) | 241.8 (59.3\%) | 201.2 (54.8\%) |
| Operating Income | 11.5 (5.9\%) | 13.7 (6.9\%) | 6.8 (3.9\%) | 20.0 (4.9\%) | 22.0 (5.4\%) | $9.2 \quad(2.5 \%)$ |
| Ordinary Income | 11.0 (5.6\%) | 13.5 (6.8\%) | 6.1 (3.5\%) | 18.5 (4.5\%) | 20.5 (5.0\%) | 8.6 (2.3\%) |
| Net Income | 10.0 (5.1\%) | 12.5 (6.3\%) | 3.3 (1.9\%) | 16.5 (4.0\%) | 18.0 (4.4\%) | 4.1 (1.1\%) |
| Currency Exchange Rate (Settlement Rate) (=yen) | $\begin{array}{\|c\|} \hline \text { 96/US\$ } \\ \text { 123/EUR } \end{array}$ | $\begin{array}{\|c\|} \hline \text { 98/US\$ } \\ \text { 125/EUR } \end{array}$ | $\begin{array}{\|c\|} \hline \text { 80/US\$ } \\ \text { 105/EUR } \end{array}$ | $\begin{array}{\|c\|} \hline \text { 96/US\$ } \\ \text { 124/EUR } \end{array}$ | 97/US\$ (*5) <br> 127/EUR | $\begin{gathered} \text { 82/US\$ } \\ \text { 103/EUR } \end{gathered}$ |
| ROE ${ }^{\left({ }^{(1)}\right)}$ | 8.6\% | 10.6\% | 3.4\% | 7.0\% | 7.5\% | 1.9\% |
| ROA ${ }^{\left({ }^{(2)}\right.}$ | 5.0\% | 6.1\% | 1.9\% | 4.2\% | 4.5\% | 1.1\% |
| Earnings per Share | 51.6 yen | 64.6 yen | 17.3 yen | 85.2 yen | 93.0 yen | 21.3 yen |
| Capital Expenditure (Depreciation) | $\begin{array}{r} 7.6 \\ (6.2) \\ \hline \end{array}$ | $\begin{aligned} & 4.9 \\ & 6.0 \\ & \hline \end{aligned}$ | $\begin{gathered} 5.8 \\ (5.4) \\ \hline \end{gathered}$ | $\begin{array}{r} 14.8 \\ (13.7) \\ \hline \end{array}$ | $\begin{array}{r} 12.0 \\ (13.1) \\ \hline \end{array}$ | $\begin{array}{r} 13.8 \\ (11.6) \\ \hline \end{array}$ |
| R\&D Expenditure | 11.8 | 10.7 | 11.0 | 24.0 | 23.0 | 22.1 |
| Cash Flows <br> Operating Activities Investing Activities | $\begin{array}{r} 3.7 \\ -4.7 \\ \hline \end{array}$ | $\begin{array}{r} 4.3 \\ -2.5 \\ \hline \end{array}$ | $\begin{aligned} & -4.6 \\ & -5.8 \\ & \hline \end{aligned}$ | $\begin{array}{r} 26.3 \\ -11.8 \end{array}$ | $\begin{array}{r} 26.5 \\ -7.3 \end{array}$ | $\begin{array}{r} 7.8 \\ -12.6 \end{array}$ |
| Total | -1.0 | 1.8 | -10.5 | 14.5 | 19.2 | -4.9 |
| Inventories at End of Period | 89.2 | 90.5 | 83.7 | 79.4 | 80.3 | 82.0 |
| Number of Employees Japan Overseas | $\begin{array}{r} 7,100 \\ 13,100 \end{array}$ | $\begin{array}{r} 6,991 \\ 12,901 \end{array}$ | $\begin{array}{r} 7,538 \\ 12,551 \end{array}$ | $\begin{array}{r} 7,000 \\ 13,200 \end{array}$ | $\begin{array}{r} 6,900 \\ 13,200 \\ \hline \end{array}$ | $\begin{array}{r} 7,143 \\ 12,545 \end{array}$ |
| Total ${ }^{\left({ }^{(3)}\right)}$ (Changes from the changes in the scope of consolidation) | $20,200$ (50) | $19,892$ <br> (46) | $20,089$ <br> (169) | $20,200$ | $20,100$ <br> (50) | $19,688$ |
| Temporary Staff (average during the period) | 8,900 | 8,604 | 8,598 | 8,200 | 8,200 | 8,198 |
| Sales by Business Segment Musical Instruments ${ }^{(+4)}$ Audio Equipment ${ }^{\left({ }^{*} 4\right)}$ Electronic Devices Others | $\begin{array}{rr} 126.5 & (64.4 \%) \\ 48.5 & (24.7 \%) \\ 9.5 & (4.8 \%) \\ 12.0 & (6.1 \%) \\ \hline \end{array}$ | $\begin{array}{rr} 126.9 & (64.2 \%) \\ 48.7 & (24.7 \%) \\ 10.1 & (5.1 \%) \\ 11.9 & (6.0 \%) \end{array}$ | $\begin{aligned} 115.0 & (65.0 \%) \\ 41.5 & (23.5 \%) \\ 7.9 & (4.5 \%) \\ 12.4 & (7.0 \%) \end{aligned}$ | $\begin{aligned} 258.0 & \\ 106.0 & (63.2 \%) \\ 19.0 & (4.7 \%) \\ 25.0 & \left(\begin{array}{c} (6.1 \%) \end{array}\right) \end{aligned}$ | $\begin{array}{rr} 258.5 & (63.4 \%) \\ 105.0 & (25.7 \%) \\ 20.0 & (4.9 \%) \\ 24.5 & (6.0 \%) \\ \hline \end{array}$ | $\begin{aligned} & 235.5(64.2 \%) \\ & 92.6 \\ & 15.0(25.2 \%) \\ &15.1 \%) \\ & 23.8(6.5 \%) \end{aligned}$ |
| Operating Income by Business Segment Musical Instruments ${ }^{(*)}$ Audio Equipment Electronic Devices Others | $\begin{aligned} & 7.5 \\ & 3.0 \\ & 0.5 \\ & 0.5 \end{aligned}$ | $\begin{aligned} & 9.6 \\ & 2.6 \\ & 1.2 \\ & 0.3 \end{aligned}$ | $\begin{array}{r} 4.7 \\ 2.3 \\ -0.9 \\ 0.7 \end{array}$ | $\begin{array}{r} 14.0 \\ 5.5 \\ 0 \\ 0.5 \end{array}$ | $\begin{array}{r} 16.0 \\ 5.0 \\ 0.5 \\ 0.5 \end{array}$ | $\begin{array}{r} 6.4 \\ 4.6 \\ -2.0 \\ 0.3 \end{array}$ |

Non-Consolidated Basis

| Net Sales |
| :--- |
| Operating Income |
| Ordinary Income |
| Net Income |


| 119.7 | 124.7 |
| ---: | ---: |
| $7.0(5.8 \%)$ | $1.9 \quad(1.5 \%)$ |
| $12.7(10.6 \%)$ | $5.7 \quad(4.5 \%)$ |
| $14.0(11.7 \%)$ | $4.8 \quad(3.9 \%)$ |


| 231.4 |
| ---: | :---: |
| $-4.2 \quad-$ |
| $6.2(2.7 \%)$ |
| $5.8(2.5 \%)$ |

*1,2 The ROE and ROA for the interim period are calculated on an annually adjusted basis.
*3 Number of Employees = Number of full-time staff at end of the period
*4 Effective in the first quarter of FY2014.3, AV/IT segment was renamed audio equipment segment, and the PA equipment business, which was previously reported as part of the musical instruments segment has now been reported as part of the audio equipment business. The above figures of FY2013.3 reflect the new segments accordingly.
*5 2 H Currency Exchange Rates US\$=95JPY EUR=130JPY

