Second Quarter of FY2013.3 Performance Outline
YAMAHA CORPORATION
October 31, 2012
(billions of yen)

|  | Six Months Initial Projections (announced on July. 31, 2012) FY2013.3 | Six Months Results Ended Sept. 30, 2012 <br> FY2013.3 | Six Months Results Ended Sept. 30, 2011 (Previous Year) FY2012.3 | Initial Projections <br> (Full Year) (announced on July 31, 2012 <br> FY2013.3 | Projections <br> (Full Year) FY2013.3 | Results <br> (Previous Year) <br> FY2012.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 182.5 | 176.8 | 176.6 | 375.0 | 367.5 | 356.6 |
| Japan Sales Overseas Sales | $\begin{aligned} & 85.6(46.9 \%) \\ & 96.9{ }_{(53.1 \%)} \end{aligned}$ | $\begin{array}{lll} \hline 84.4 & (47.8 \%) \\ 92.4 & (52.2 \%) \\ \hline \end{array}$ | $\begin{array}{ll} 83.0 & (47.0 \%) \\ 93.6 & (53.0 \%) \end{array}$ | $\begin{aligned} & 173 . \text { (46.2\%) }^{201.7}(53.8 \%) \\ & \hline \end{aligned}$ | $\begin{aligned} & 171.6(46.7 \%) \\ & 195.9{ }_{(53.3 \%)} \end{aligned}$ | $\begin{aligned} & 167.1 \text { (46.9\%) } \\ & 189.5(53.1 \%) \end{aligned}$ |
| Operating Income | 8.5 (4.7\%) | 6.8 (3.9\%) | 6.3 (3.6\%) | 14.5 (3.9\%) | 11.0 (3.0\%) | 8.1 (2.3\%) |
| Ordinary Income | 7.5 (4.1\%) | 6.1 (3.5\%) | 5.3 (3.0\%) | 13.0 (3.5\%) | 9.0 (2.4\%) | 7.3 (2.0\%) |
| Net Income | 6.0 (3.3\%) | 3.3 (1.9\%) | 2.8 (1.6\%) | 7.5 (2.0\%) | 3.5 (1.0\%) | -29.4 |
| Currency Exchange Rate <br> (Settlement Rate) (=yen) | $\begin{array}{\|c\|} \hline \text { 79/US\$ } \\ \text { 103/EUR } \end{array}$ | $\begin{gathered} \text { 80/US\$ } \\ \text { 105/EUR } \end{gathered}$ | 80/US\$ 115/EUR | $\begin{array}{\|c} \hline \text { 78/US\$ } \\ \text { 101/EUR } \end{array}$ | $\begin{array}{\|c} \hline 78 / \text { US\$ } \\ \text { 103/EUR } \end{array}$ | $\begin{aligned} & \text { 79/US\$ } \\ & \text { 112/EUR } \end{aligned}$ |
| ROE (*1) | 6.1\% | 3.4\% | 2.4\% | 3.8\% | 1.8\% | -13.2\% |
| ROA (*2) | 3.3\% | 1.9\% | 1.5\% | 2.1\% | 1.0\% | -7.8\% |
| Earnings per Share | 31.0 yen | 17.3 yen | 14.6 yen | 38.7 yen | 18.1 yen | -151.7 yen |
| Capital Expenditure <br> (Depreciation) | $\begin{array}{r} 7.9 \\ (5.5) \\ \hline \end{array}$ | $\begin{array}{r} 5.8 \\ (5.4) \\ \hline \end{array}$ | $\begin{array}{r} 5.1 \\ (5.7) \\ \hline \end{array}$ | $\begin{array}{r} 15.7 \\ (12.1) \\ \hline \end{array}$ | $\begin{array}{r} 15.3 \\ (11.8) \\ \hline \end{array}$ | $\begin{array}{r} 11.3 \\ (12.0) \\ \hline \end{array}$ |
| R\&D Expenditure | 11.4 | 11.0 | 10.8 | 23.3 | 22.5 | 22.8 |
| Cash Flows <br> Operating Activities <br> Investing Activities | $\begin{aligned} & -1.7 \\ & -6.8 \end{aligned}$ | $\begin{aligned} & -4.6 \\ & -5.8 \end{aligned}$ | $\begin{aligned} & -1.7 \\ & -4.5 \end{aligned}$ | $\begin{array}{r} 19.7 \\ -14.3 \end{array}$ | $\begin{array}{r} 16.1 \\ -12.6 \end{array}$ | $\begin{array}{r} 10.9 \\ -9.0 \end{array}$ |
| Total | -8.5 | -10.5 | -6.3 | 5.4 | 3.5 | 1.9 |
| Inventories at End of Period | 80.9 | 83.7 | 75.3 | 70.9 | 69.5 | 77.1 |
| Number of Employees Japan <br> Overseas | $\begin{array}{r} 7,600 \\ 12,600 \\ \hline \end{array}$ | $\begin{array}{r} 7,538 \\ 12,551 \\ \hline \end{array}$ | $\begin{array}{r} 7,647 \\ 12,198 \\ \hline \end{array}$ | $\begin{array}{r} 7,500 \\ 12,800 \\ \hline \end{array}$ | $\begin{array}{r} 7,300 \\ 12,800 \\ \hline \end{array}$ | $\begin{array}{r} 7,443 \\ 12,251 \\ \hline \end{array}$ |
| Total (*3) <br> (Changes from the changes in the scope of consolidation) | $\begin{array}{r} 20,200 \\ (170) \end{array}$ | $20,089$ <br> (169) | $19,845$ <br> (0) | $\begin{array}{r} 20,300 \\ (170) \end{array}$ | $\begin{array}{r} 20,100 \\ (170) \end{array}$ | $19,694$ <br> (0) |
| Temporary Staff (average during the period) | 9,300 | 8,598 | 8,697 | 8,300 | 8,200 | 8,497 |
| Sales by Business Segment <br> Musical Instruments <br> AV/IT <br> Electronic Devices <br> Others | $\begin{array}{rr} 136.5 & (74.8 \%) \\ 25.5 & (14.0 \%) \\ 8.0 & (4.4 \%) \\ 12.5 & (6.8 \%) \\ \hline \end{array}$ | $\begin{array}{rr} 131.8 & (74.5 \%) \\ 24.7 & (14.0 \%) \\ 7.9 & (4.5 \%) \\ 12.4 & (7.0 \%) \\ \hline \end{array}$ | 132.4 $(74.9 \%)$ <br> 25.0 $(14.2 \%)$ <br> 8.1 $(4.6 \%)$ <br> 11.1 $(6.3 \%)$ | $\begin{array}{r} 278.0(74.1 \%) \\ 55.0 \\ 17.76 \\ 17.0 \\ 25.0 \\ (6.5 \%) \\ \hline \end{array}$ | $\begin{array}{rr} 270.5 & (73.6 \%) \\ 55.0 & (15.0 \%) \\ 17.0 & (4.6 \%) \\ 25.0 & (6.8 \%) \\ \hline \end{array}$ | $\begin{array}{r} 265.1 \text { (74.3\%) } \\ 53.2 \\ \text { (14.9\%) } \\ 16.2 \\ 22.1 \\ (6.6 \%) \\ \hline \end{array}$ |
| Operating Income by Business Segment <br> Musical Instruments AVIIT <br> Electronic Devices <br> Others | $\begin{array}{r} 7.5 \\ 1.5 \\ -1.0 \\ 0.5 \end{array}$ | $\begin{array}{r} 5.5 \\ 1.5 \\ -0.9 \\ 0.7 \end{array}$ | $\begin{array}{r} 4.6 \\ 1.8 \\ -0.7 \\ 0.6 \\ \hline \end{array}$ | $\begin{array}{r} 13.0 \\ 3.0 \\ -2.0 \\ 0.5 \end{array}$ | $\begin{array}{r} 9.5 \\ 3.0 \\ -2.0 \\ 0.5 \end{array}$ | $\begin{array}{r} 7.7 \\ 2.9 \\ -2.9 \\ 0.4 \end{array}$ |

## Non-Consolidated Basis

| Net Sales |
| :--- |
| Operating Income |
| Ordinary Income |
| Net Income |


| 124.7 | 124.9 |
| ---: | ---: |
| $1.9 \quad(1.5 \%)$ | $0.5(0.4 \%)$ |
| $5.7(4.5 \%)$ | $3.9(3.2 \%)$ |
| $4.8(3.9 \%)$ | $3.1 \quad(2.5 \%)$ |


| 239.3 |  |
| ---: | :---: |
| $-4.3 \quad-$ |  |
| $0.6 \quad(0.3 \%)$ |  |
| -30.4 | - |

[^0]
[^0]:    * 1, 2 The ROE and ROA for the interim period are calculated on an annually adjusted basis.
    *3 Number of Employees = Number of full-time staff at end of the period
    * 42 H Currency Exchange Rates US\$=77JPY EUR=100JPY

