

July 31, 2009

For immediate release

Company Name: YAMAHA CORPORATION
**President and
Representative Director:** Mitsuru Umemura
Code Number: 7951 (First Section of Tokyo Stock Exchange)

Yamaha to Take Over the Business Operations of and Dissolve a Subsidiary

Yamaha Corporation has announced that its Board of Directors, at their meeting held on July 31, 2009, has decided to take over all the business operations of its consolidated subsidiary Bösendorfer Japan Inc. and, following the transfer of those business operations, to dissolve that company.

1. Reasons for the Business Takeover and Dissolution

Yamaha established Bösendorfer Japan Inc. on April 1, 2008, to act as the exclusive import agent in Japan for its consolidated subsidiary L. Bösendorfer Klavierfabrik GmbH, of Austria. Bösendorfer Japan has been engaged in developing sales of Bösendorfer pianos in Japan, but, in the interest of increasing management efficiency, Yamaha has decided to take over all aspects of the business of Bösendorfer Japan and to dissolve the subsidiary.

2. Outline of the Subsidiary

- (1) Company name: Bösendorfer Japan Inc.
- (2) Principal lines of business: Import, sale, and tuning of pianos manufactured by Bösendorfer Klavierfabrik
- (3) Date of establishment: April 1, 2008
- (4) Head Office address: 32-2, Honcho 1-chome, Nakano-ku, Tokyo

- (5) Representative: Takehiko Uchiyama, President and Representative Director
- (6) Paid-in capital: ¥90 million
- (7) Number of employees: 3
- (8) Principal shareholder (% ownership): Yamaha Corporation (100%)
- (9) Relationship with Yamaha: Consolidated subsidiary

3. Content of Business to Be Taken Over

(1) Operating Performance of Bösendorfer Japan

(Thousands of yen)

	Year ended March 31, 2009
Sales	70,485
Gross profit	25,972
Operating loss	61,712
Ordinary loss	64,168

(2) Assets and Liabilities of Bösendorfer Japan

(Thousands of yen, as of June 30, 2009)

Assets		Liabilities	
	Book value		Book value
Current assets	98,176	Current liabilities	25,116
Fixed assets	29,445	Fixed liabilities	1,000
Total	127,621	Total	26,116

(3) Takeover Price and Method of Settlement

The takeover price will be based on the book value of net assets of the subsidiary on the day of the business takeover and settlement will be made in cash. (The book value of net assets as of June 30, 2009, was ¥101,505 thousand.)

4. Time Table (Scheduled)

(1) Business Transfer

July 31, 2009: Meetings of the Board of Directors (Yamaha and its subsidiary) to approve the business transfer contract

July 31, 2009: Signing of the business transfer contract

August 7, 2009: Official Notice (Yamaha)

September 1, 2009 (Scheduled): Effective date of the transfer of business

Note: This business transfer will be conducted in the form of a simplified business transfer pursuant to Article 468-2 of Japan's Company Act and in accordance with the regulations for summary business transfers set forth in Article 468-1 of the aforementioned Company Act where the business transfer contract is not subject to approval of a General Meeting of Shareholders of Yamaha or of the subsidiary.

(2) Dissolution (Subsidiary)

July 31, 2009: Meeting of the Board of Directors

September 1, 2009 (Scheduled): Special Meeting of Shareholders
(To make a decision on dissolution)

September 11, 2009 (Scheduled): Special Meeting of Shareholders
(Approval of list of assets and balance sheets)

November 30, 2009 (Scheduled): Special Meeting of Shareholders
(Completion of dissolution)

5. Outlook Going Forward

The dissolution of this subsidiary and takeover of all business operations by Yamaha will not have a material effect on Yamaha's consolidated or non-consolidated performance.

For further information, please contact:

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