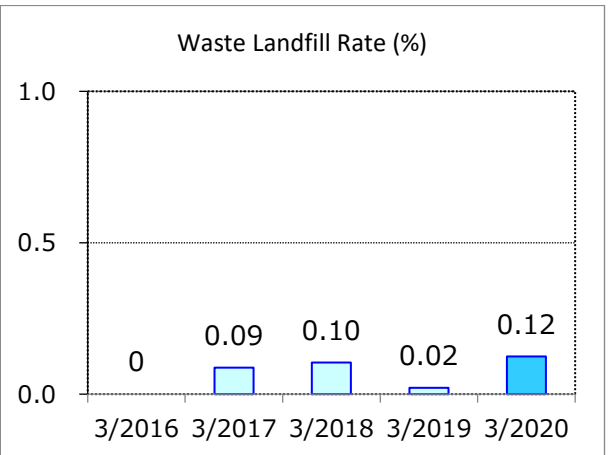
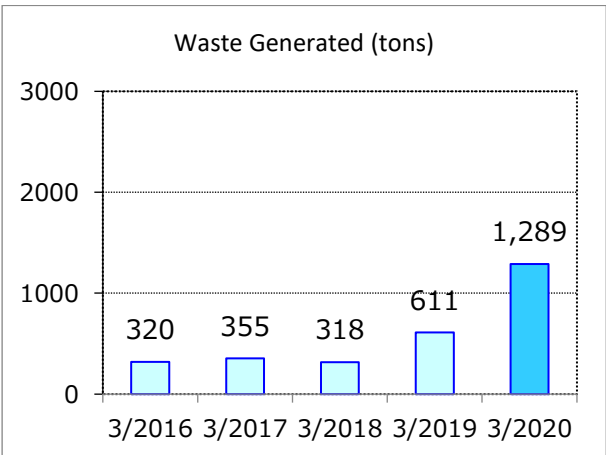
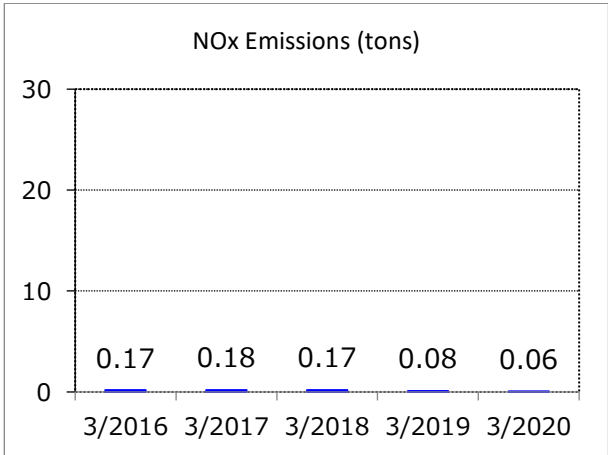
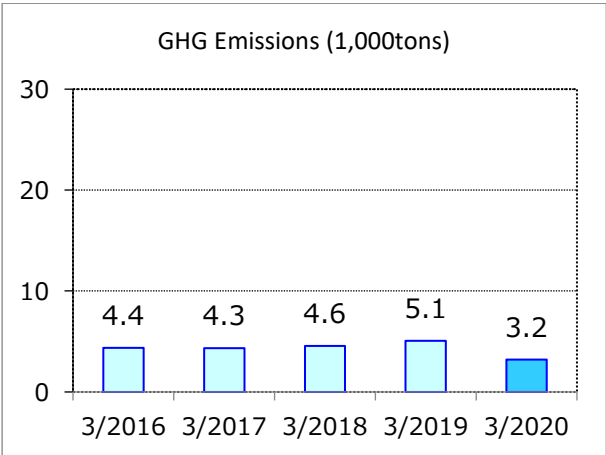


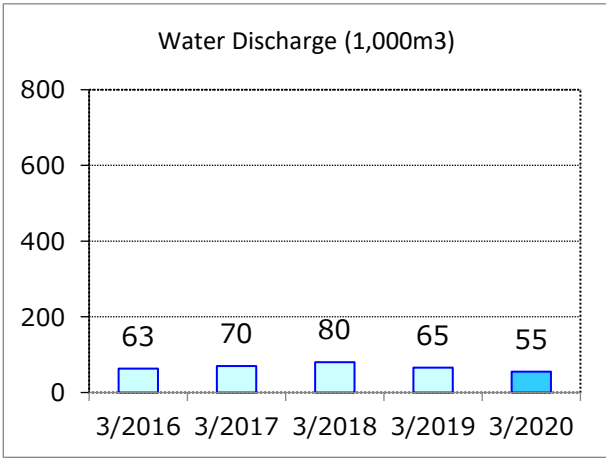
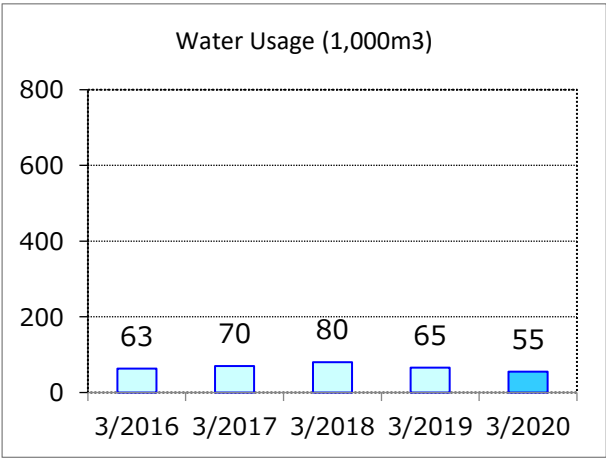
FY2020 Environmental Data by Site

Headquarters Area

Including Yamaha Corporation headquarters, Yamaha Music Japan Co., Ltd., Yamaha Corporate Services Corporation, Yamaha Travel Service Co., Ltd., Yamaha Ai Works Co., Ltd., YAMAHA UNION and various other organizations.

Business lines	Development, design and sales of pianos, audio equipment, ICT devices, electronic devices, wind, string and percussion instruments, PA equipment, and sound proof chambers, Operation of corporate museum; as well as administrative functions
Location	Hamamatsu City, Shizuoka Prefecture



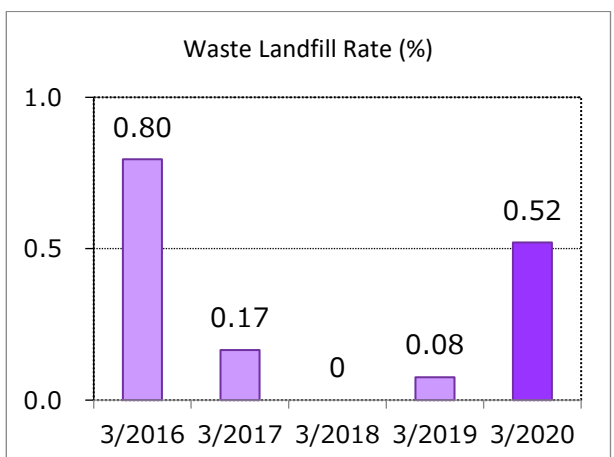
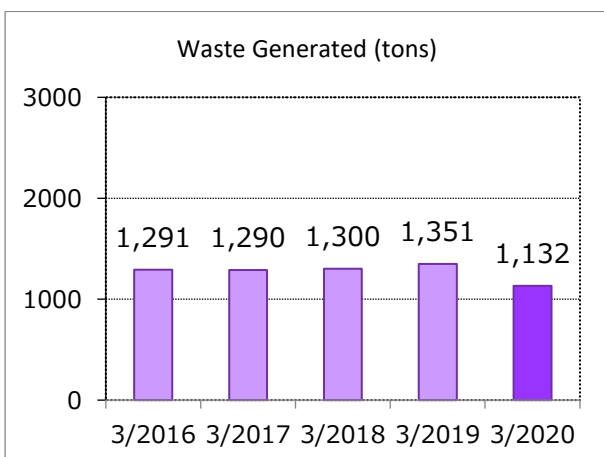
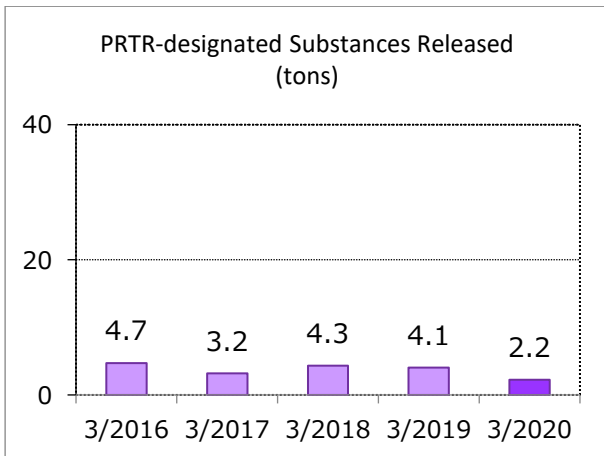
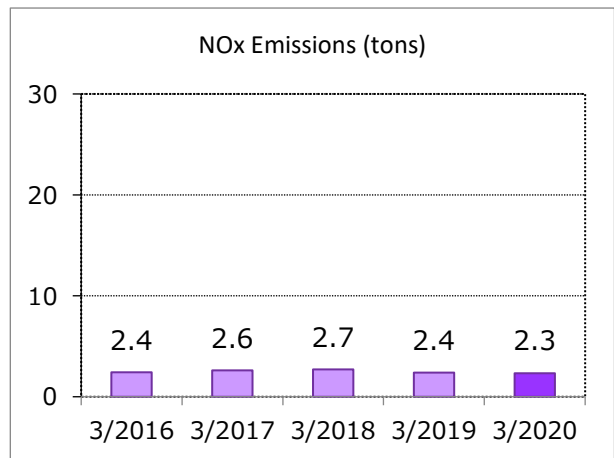
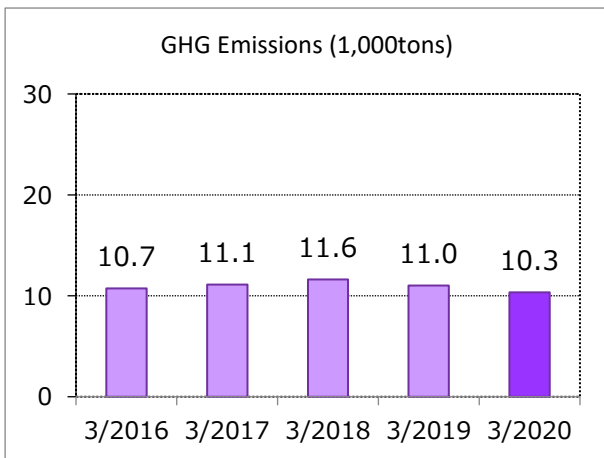


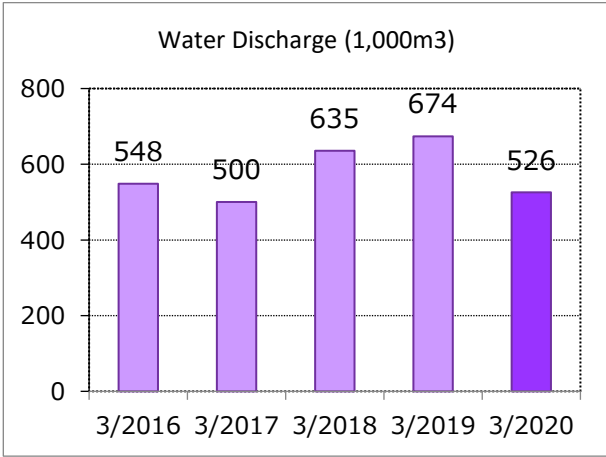
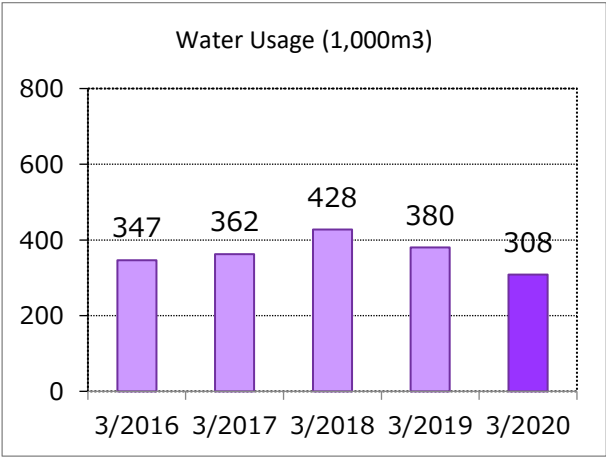
FY2020 Environmental Data by Site

Toyooka Factory

Yamaha Corporation Toyooka Factory, Yamaha Music Manufacturing Japan Corporation
Main Factory

Business lines	Manufacture of electronic instruments, wind, string and percussions instrument, PA equipment and electronic components
Location	Iwata City, Shizuoka Prefecture



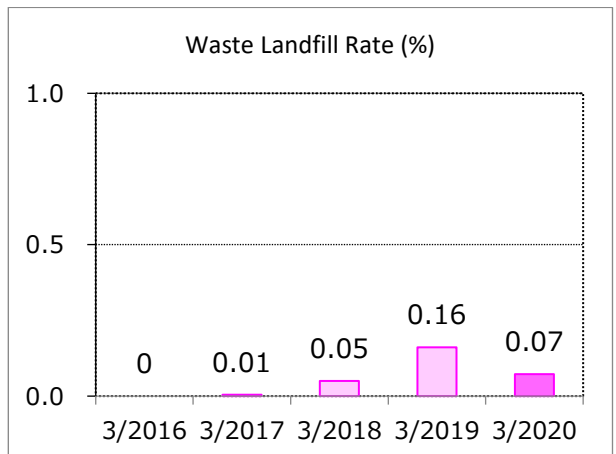
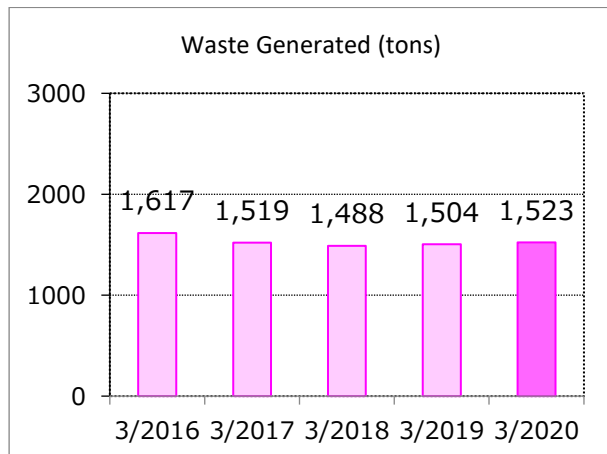
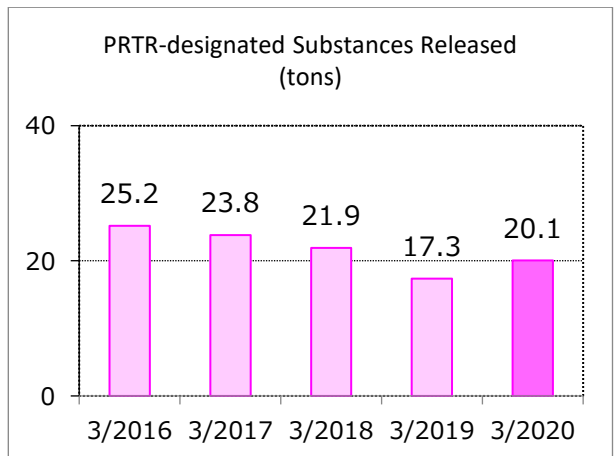
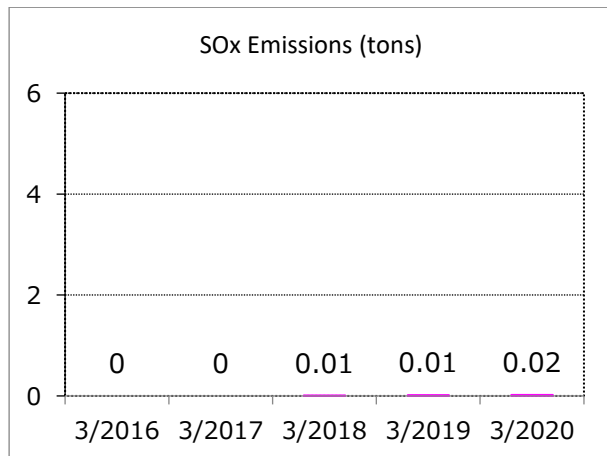
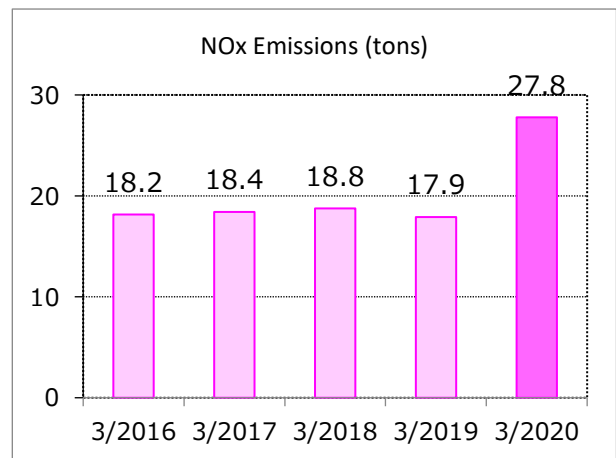
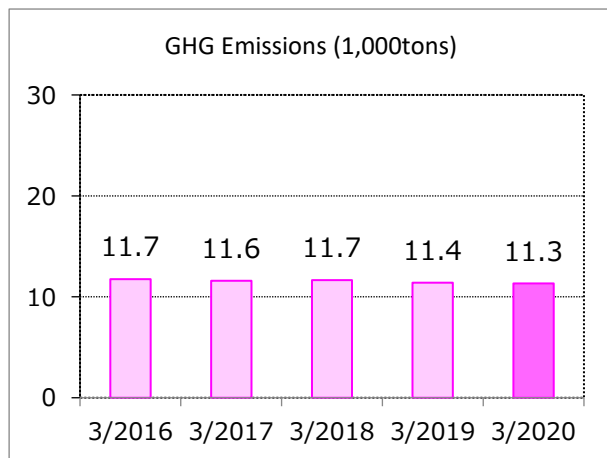


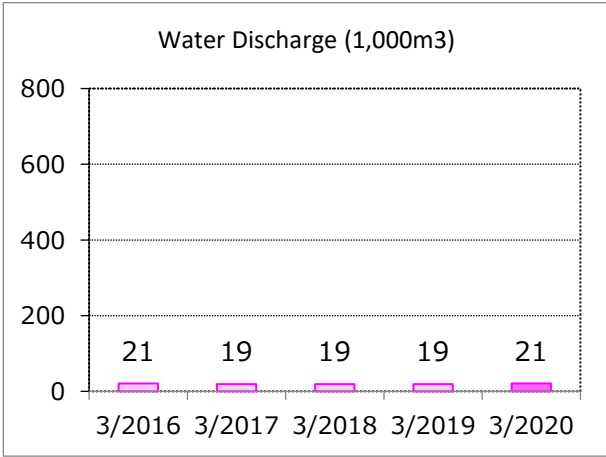
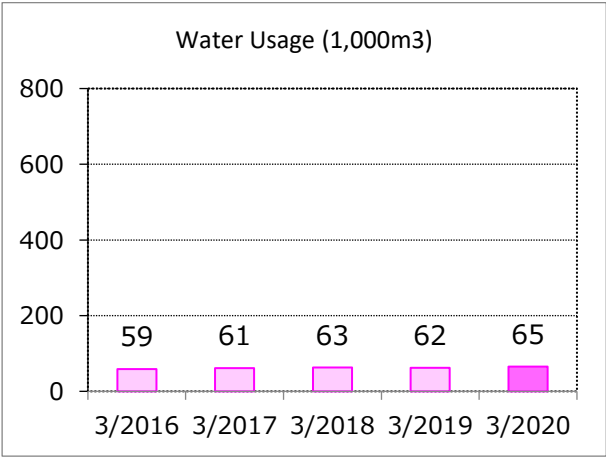
FY2020 Environmental Data by Site

Kakegawa Factory

Yamaha Corporation Kakegawa Factory, Yamaha Music Manufacturing Japan Corporation
Kakegawa Factory

Business lines	Manufacture of pianos
Location	Kakegawa City, Shizuoka Prefecture



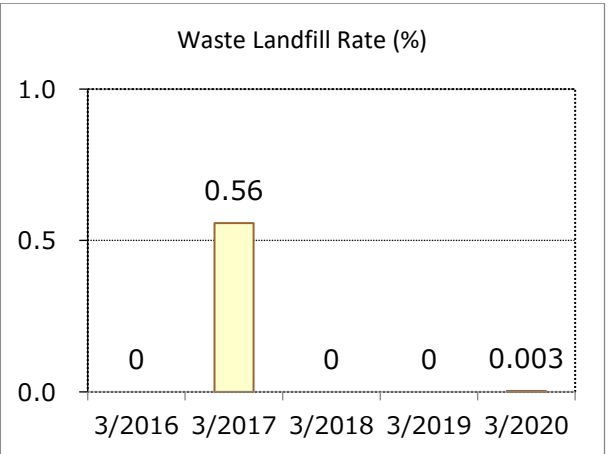
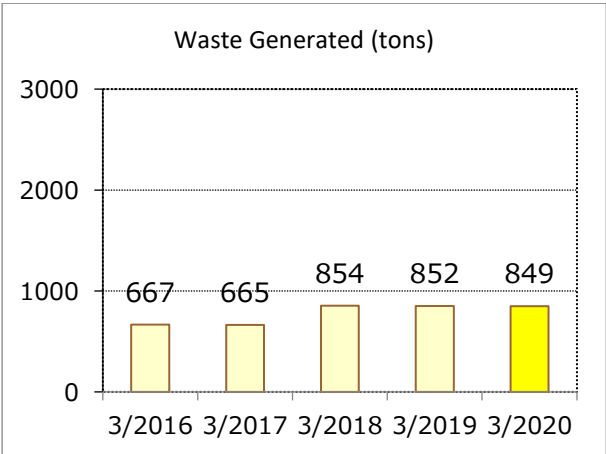
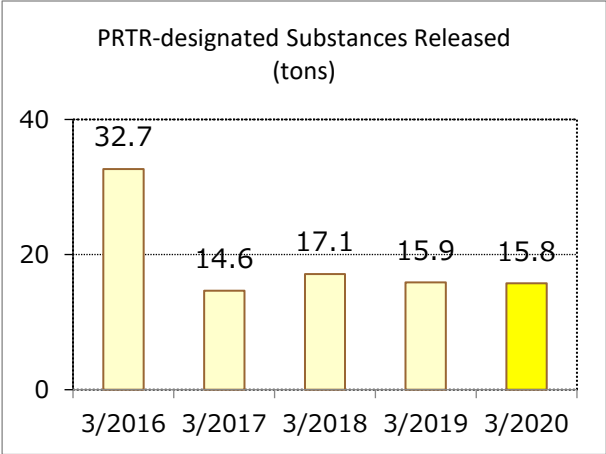
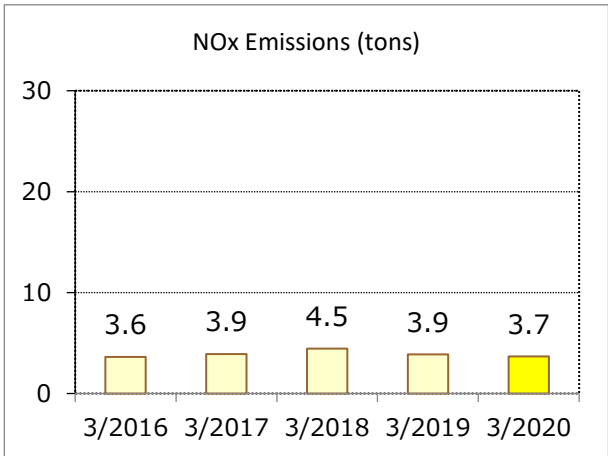
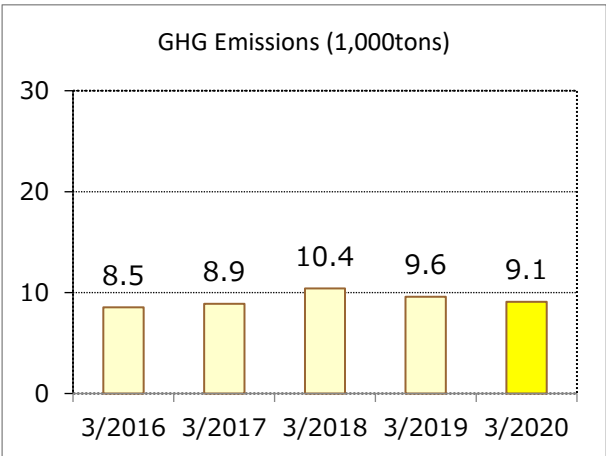


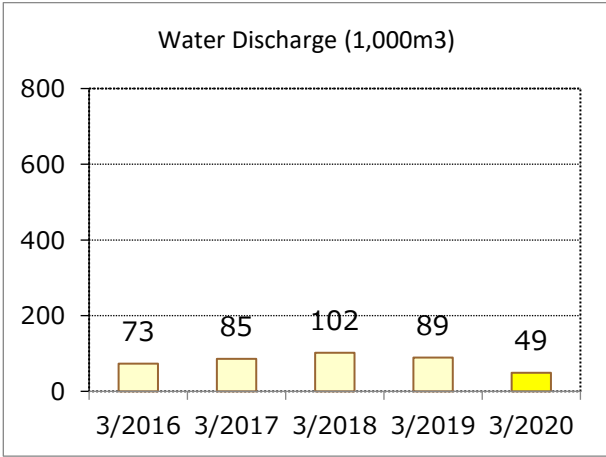
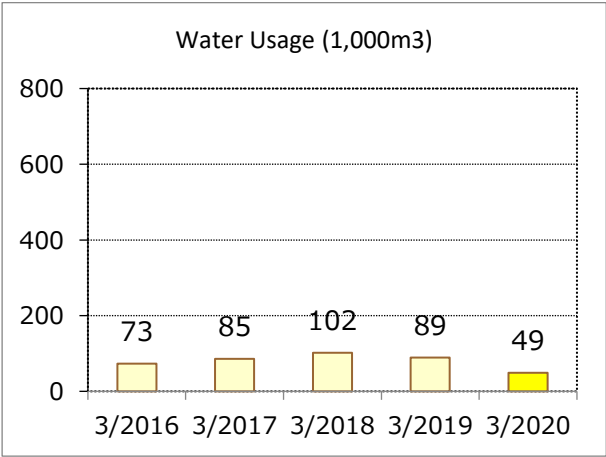
FY2020 Environmental Data by Site

Tenryu Factory

Yamaha Corporation Tenryu Factory, Yamaha Fine Technologies Co., Ltd.

Business lines	Manufacture of automobile interior components, development, manufacture and sale of factory automation (FA) equipment, development of golf products, and business activities based mainly on production technologies for the Yamaha Group as a whole
Location	Hamamatsu City, Shizuoka Prefecture



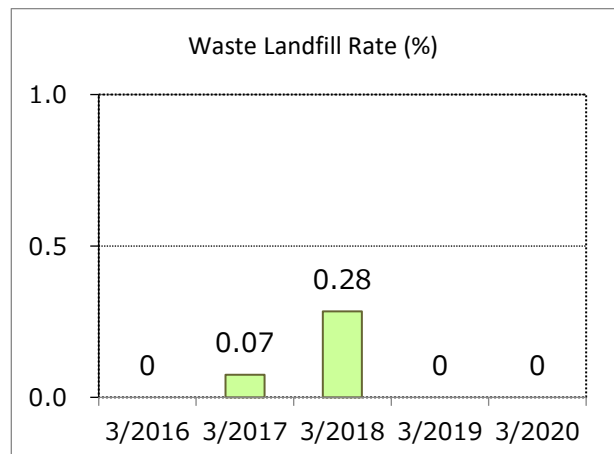
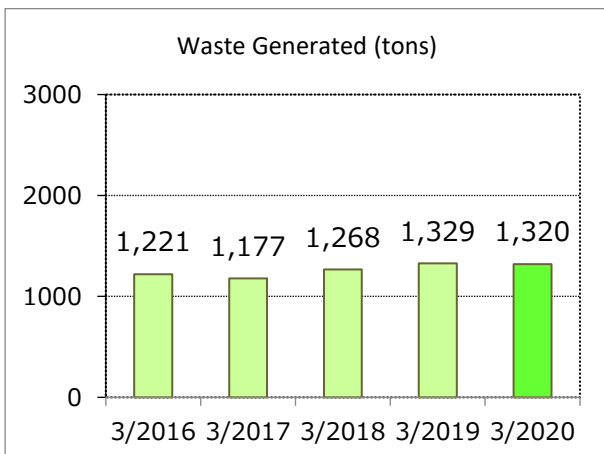
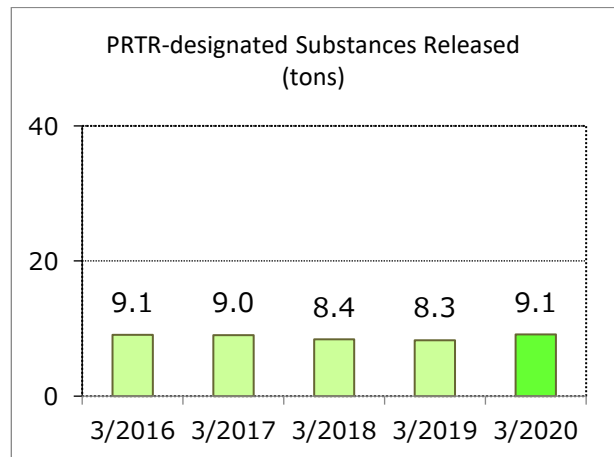
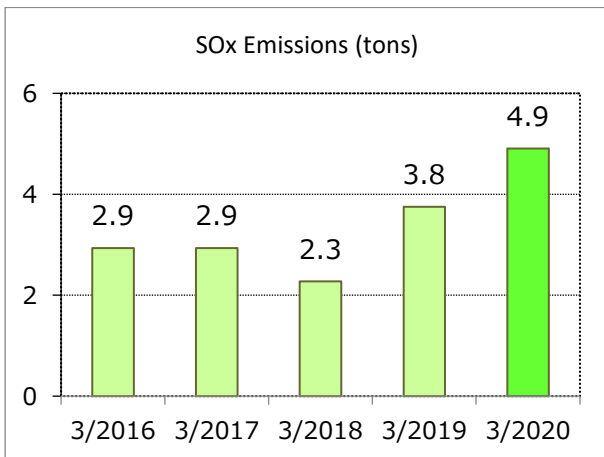
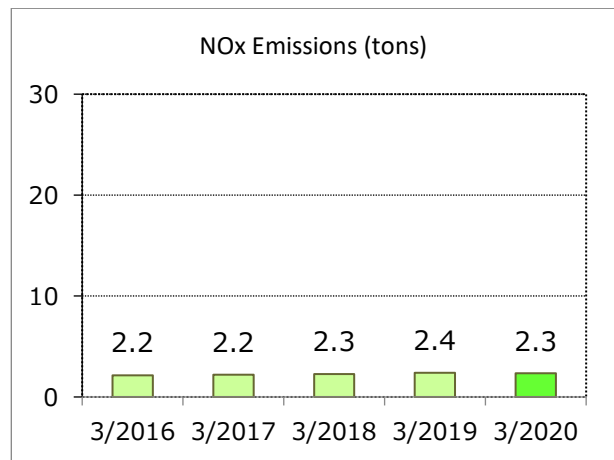
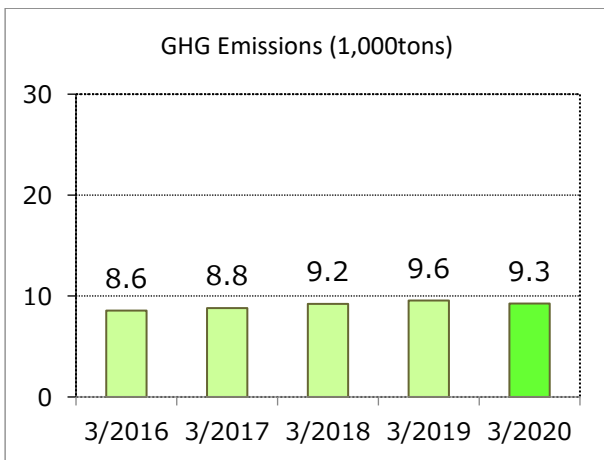


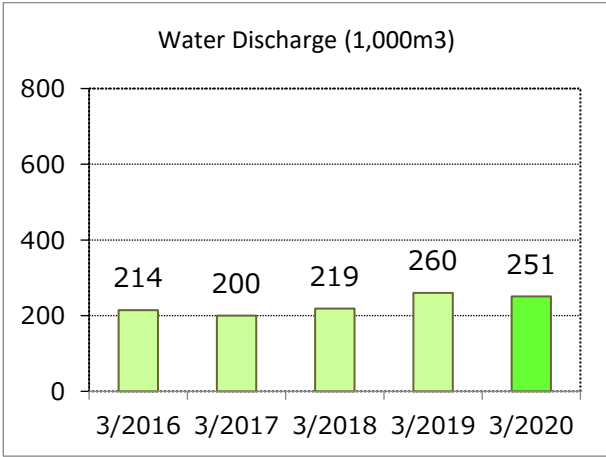
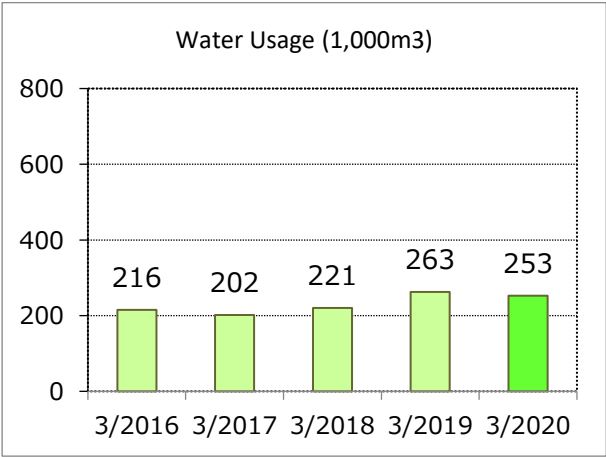
Yamaha Music Manufacturing Japan

Iwata Factory

Yamaha Music Manufacturing Japan Corporation Iwata Factory

Business lines	Manufacture of piano frames
Location	Iwata City, Shizuoka Prefecture



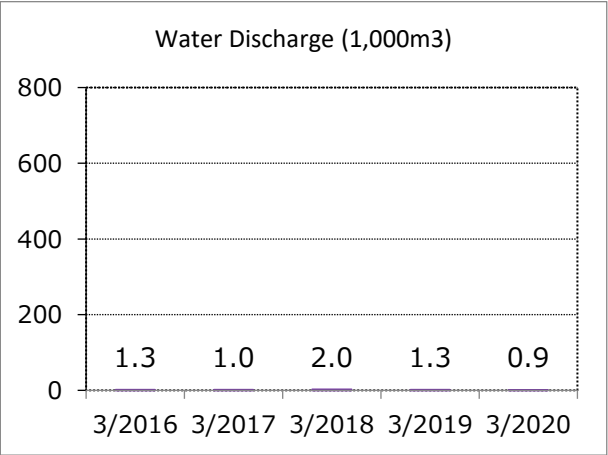
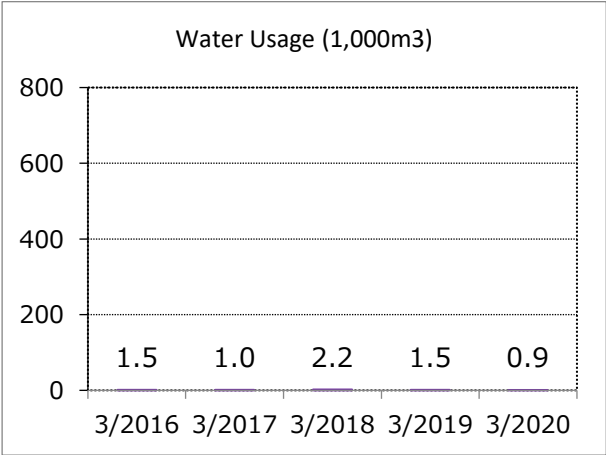
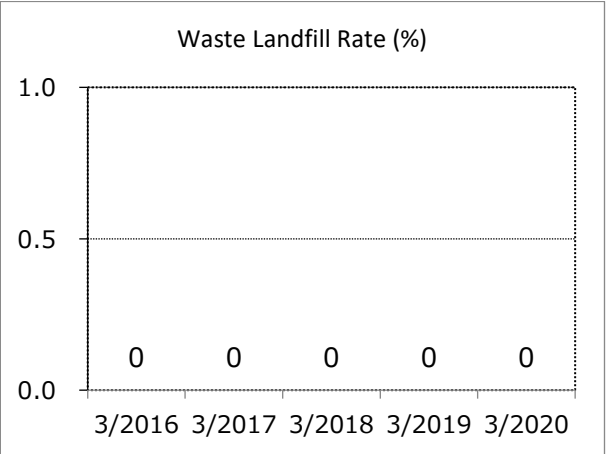
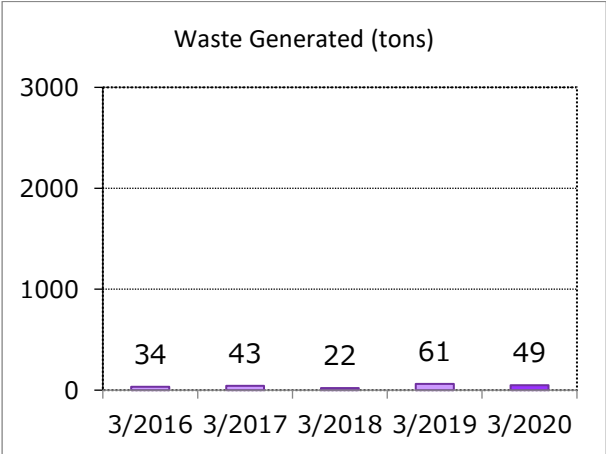
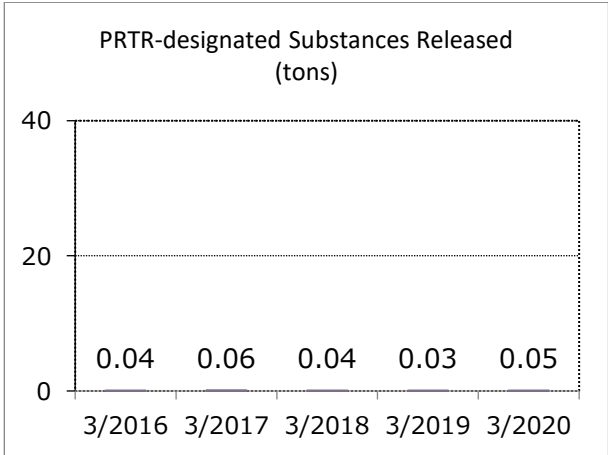
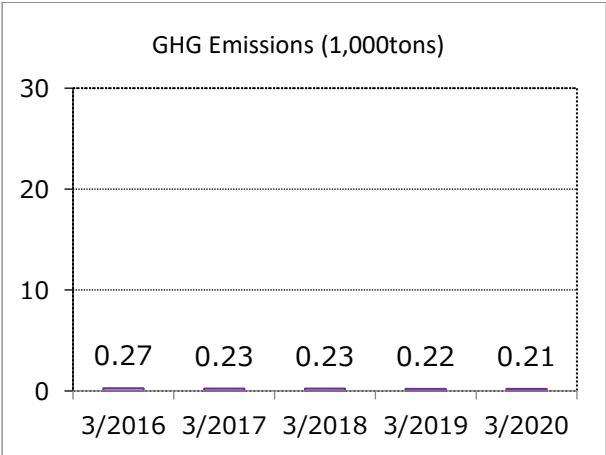


Yamaha Music Manufacturing Japan

Matsunokijima Factory

Yamaha Music Manufacturing Japan Corporation Matsunokijima Factory

Business lines	Processing, assembly, packing and shipping of wind instrument parts
Location	Iwata City, Shizuoka Prefecture

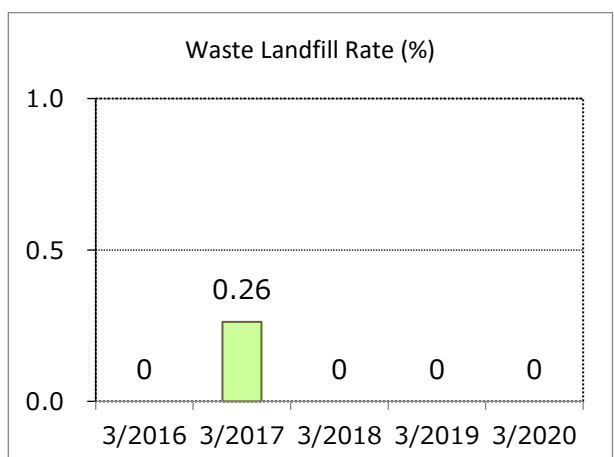
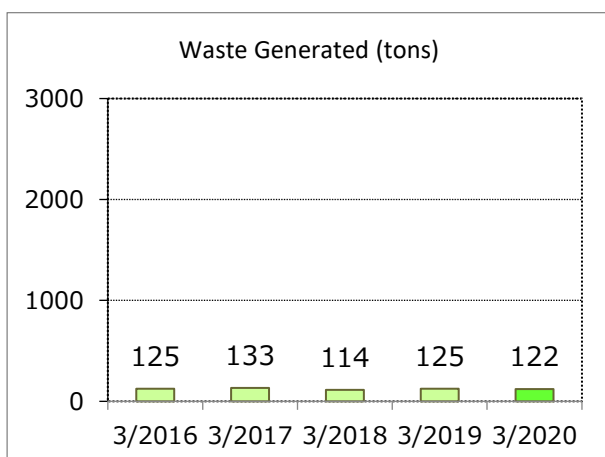
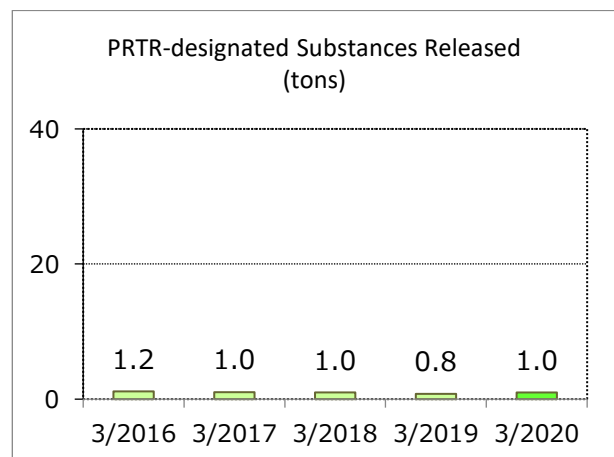
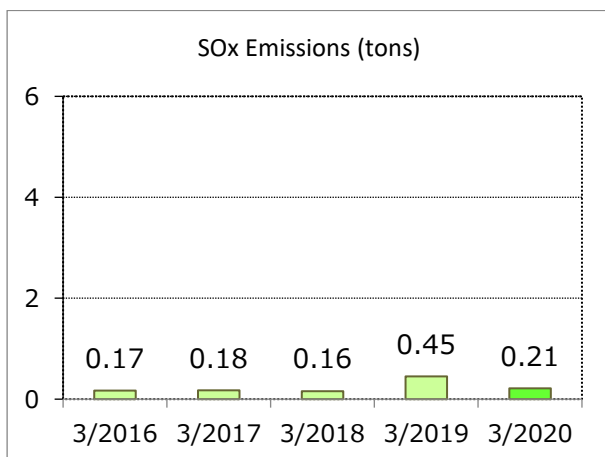
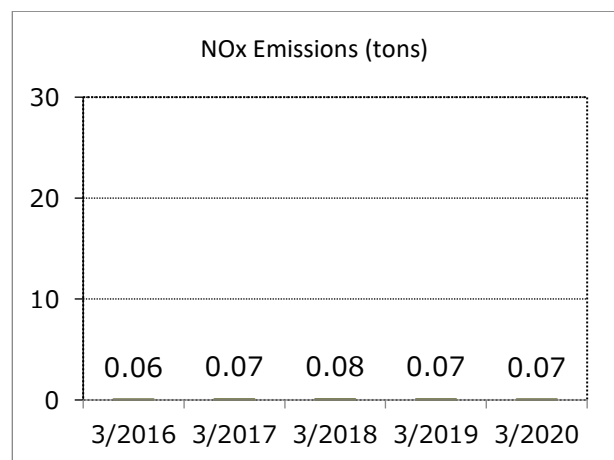
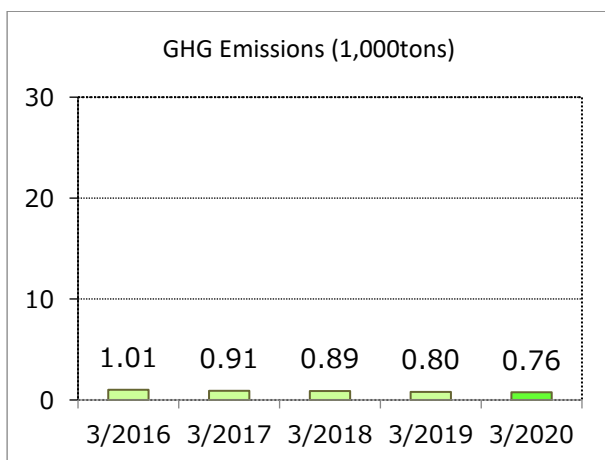


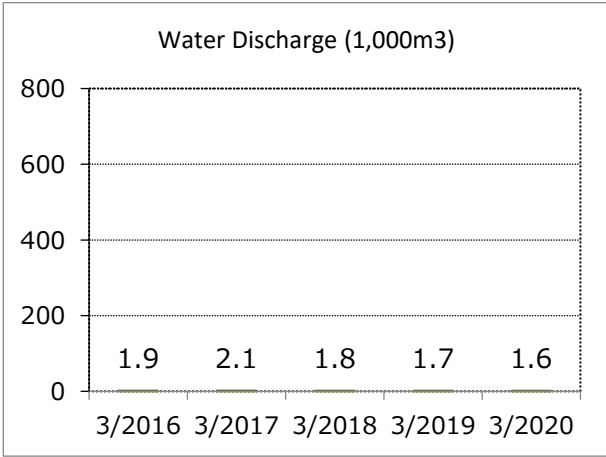
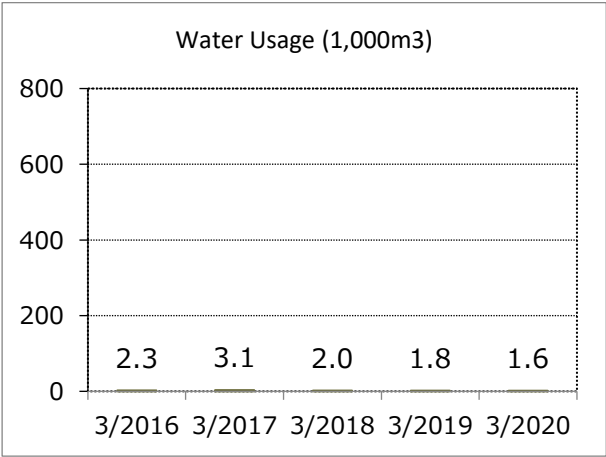
Yamaha Music Manufacturing Japan

Iida Factory

Yamaha Music Manufacturing Japan Corporation Iida Factory

Business lines	Manufacture of string, and percussion instruments
Location	Hamamatsu City, Shizuoka Prefecture



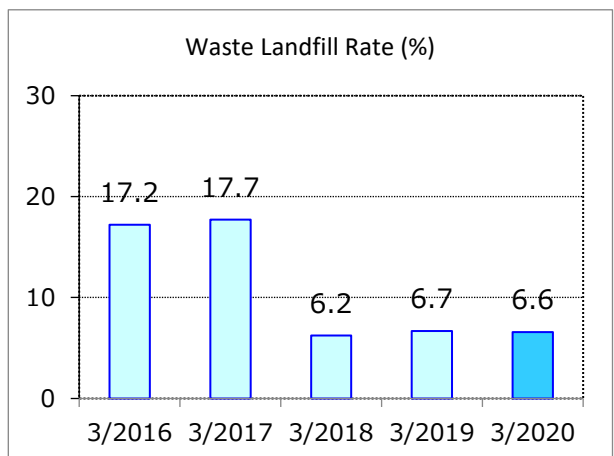
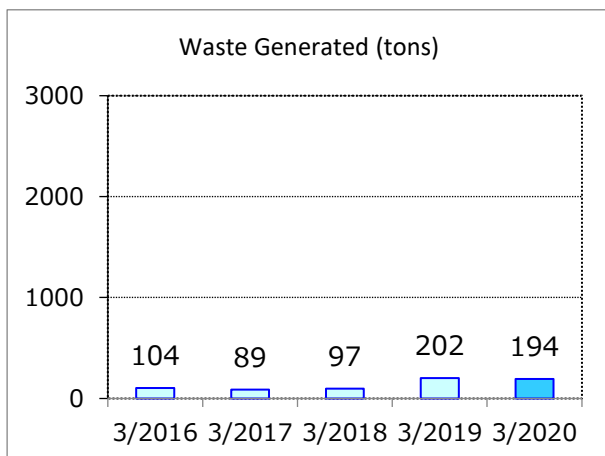
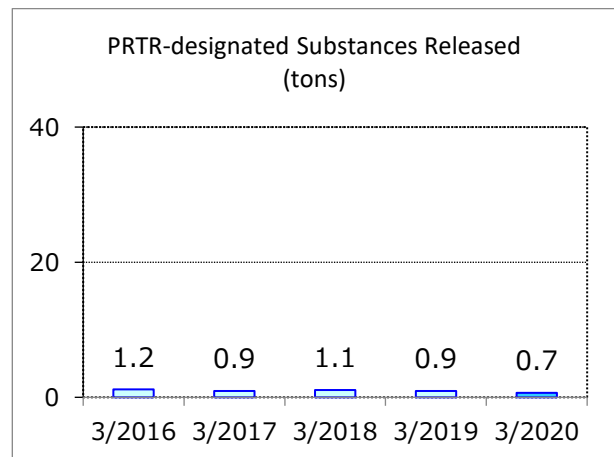
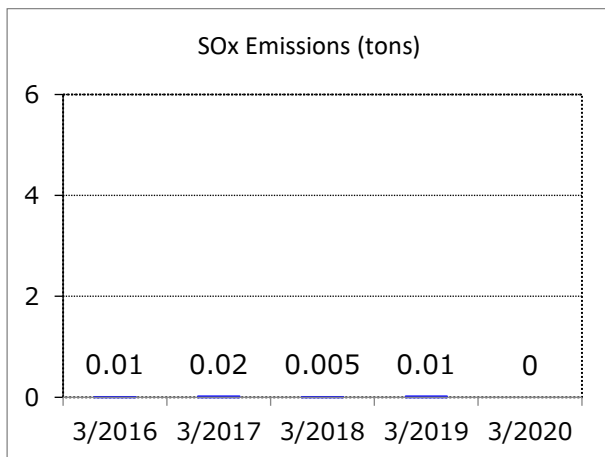
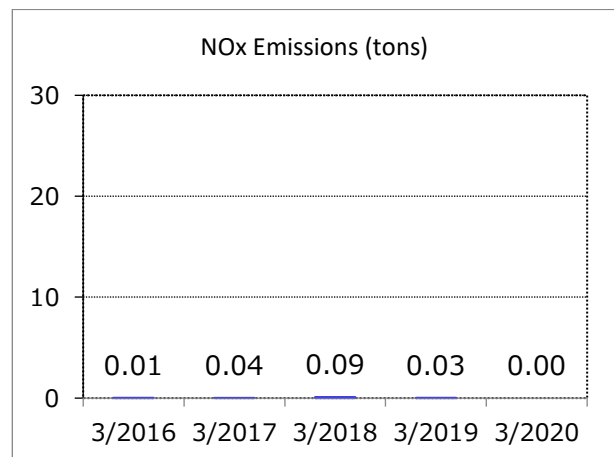
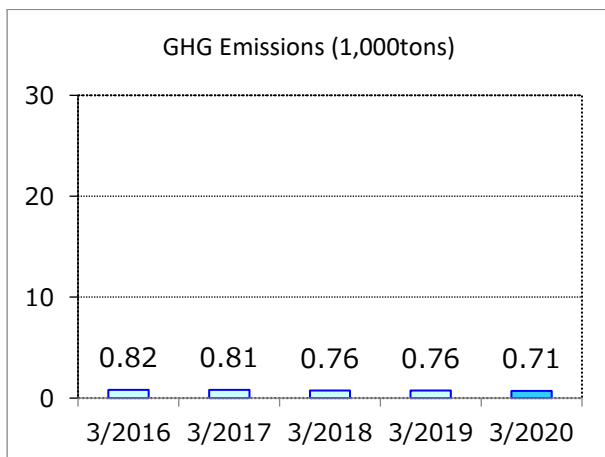


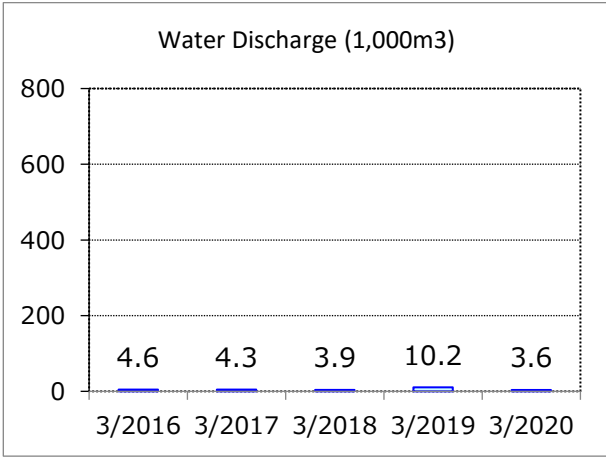
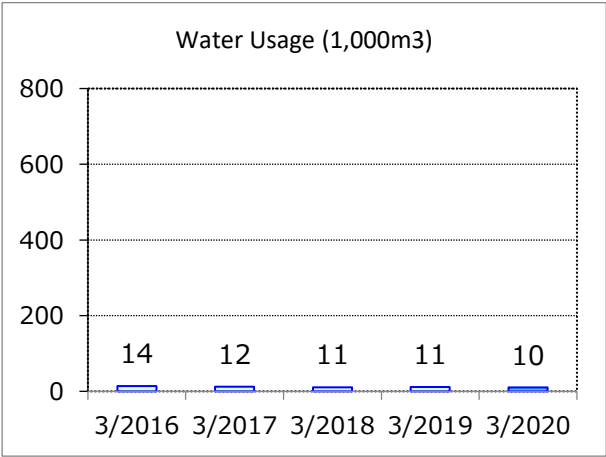
FY2020 Environmental Data by Site

Sakuraba Mokuzai

Sakuraba Mokuzai Co., Ltd.

Business lines	Lumber manufacturing for musical instruments, processing of wooden parts, and manufacturing of other woodwork.
Location	Kitaakita City, Akita Prefecture



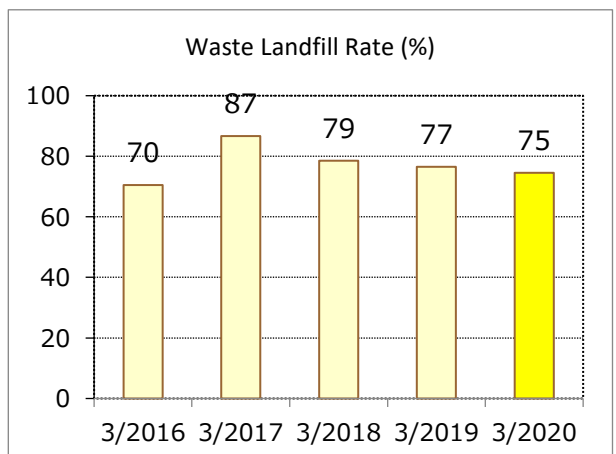
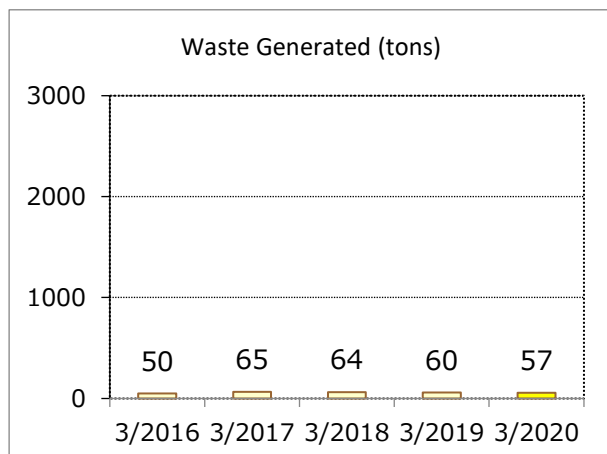
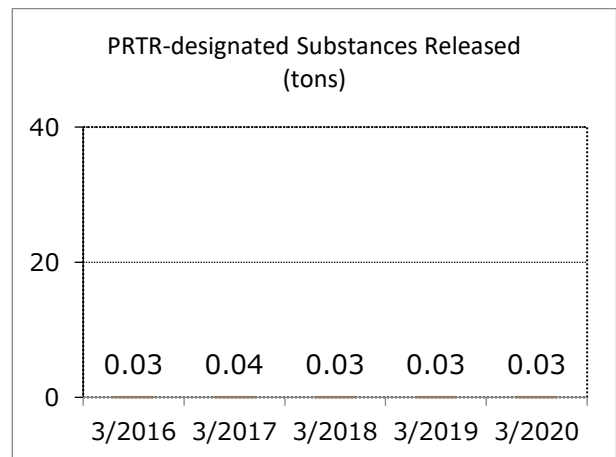
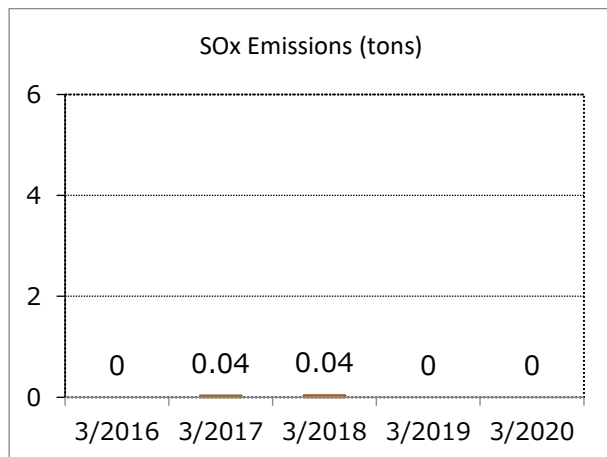
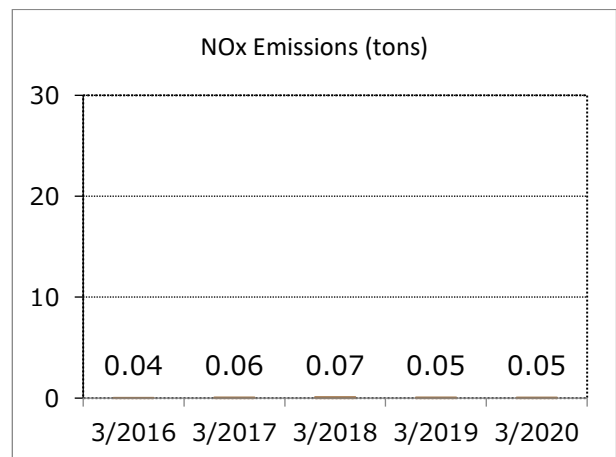
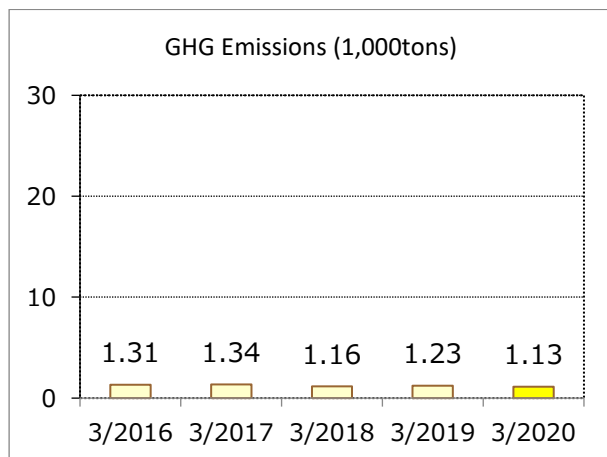


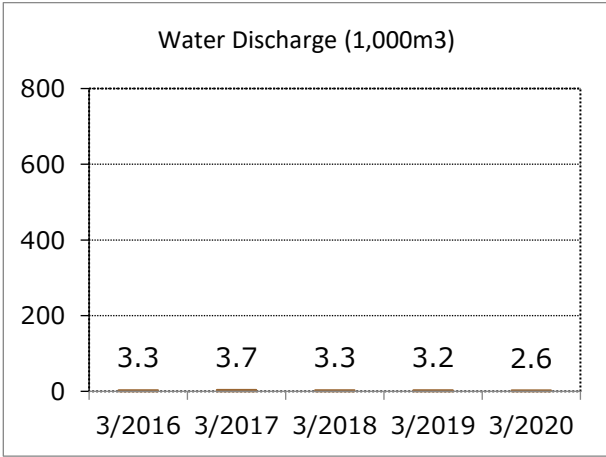
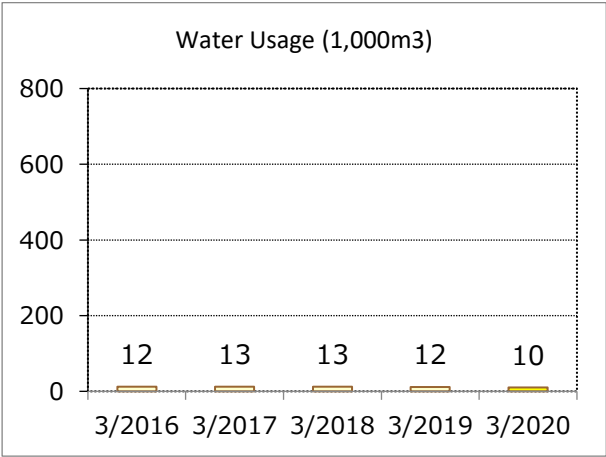
FY2020 Environmental Data by Site

Kitami Mokuzai

Kitami Mokuzai Co., Ltd.

Business lines	Lumber manufacturing for musical instruments, processing of wooden parts, and manufacturing of other woodwork.
Location	Mombetsu-gun, Hokkaido



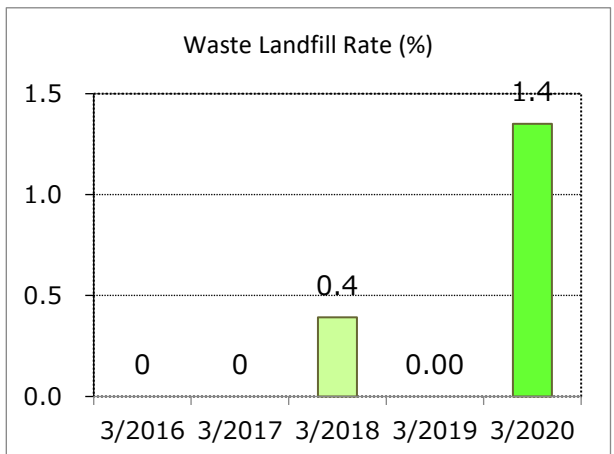
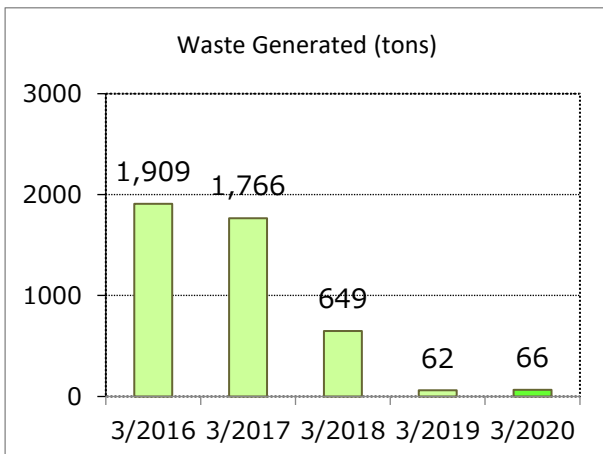
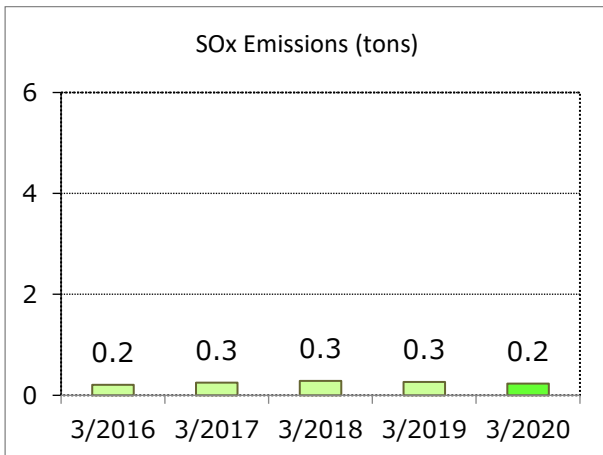
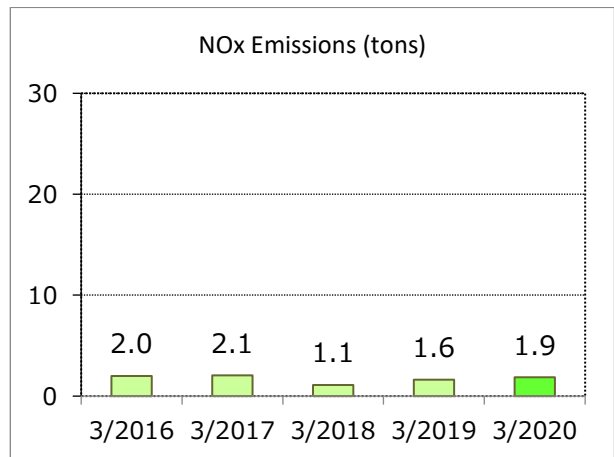
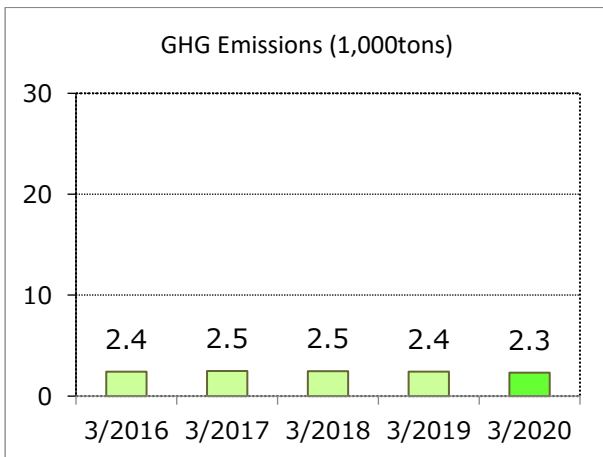


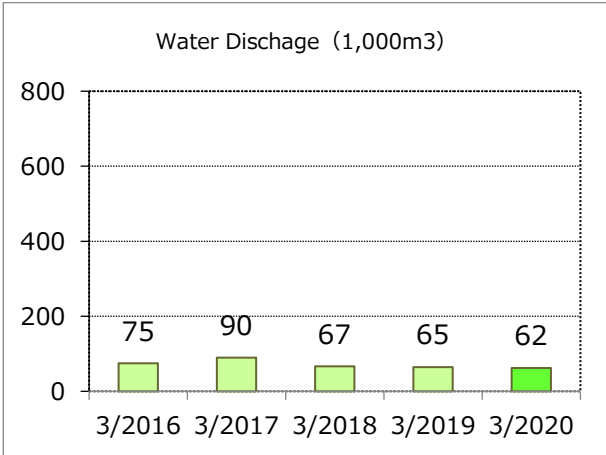
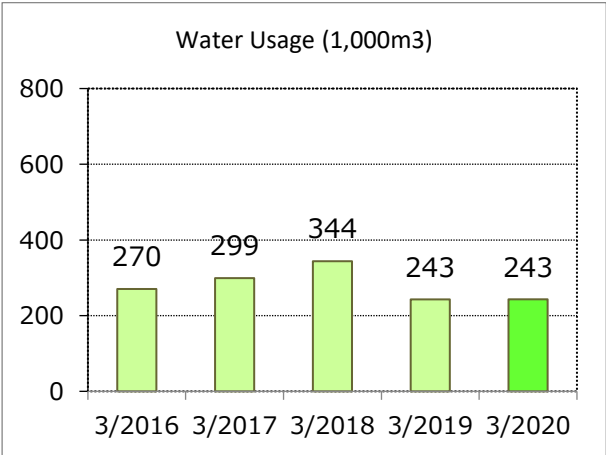
FY2020 Environmental Data by Site

Yamaha Resort Inc.

Yamaha Resort Inc.

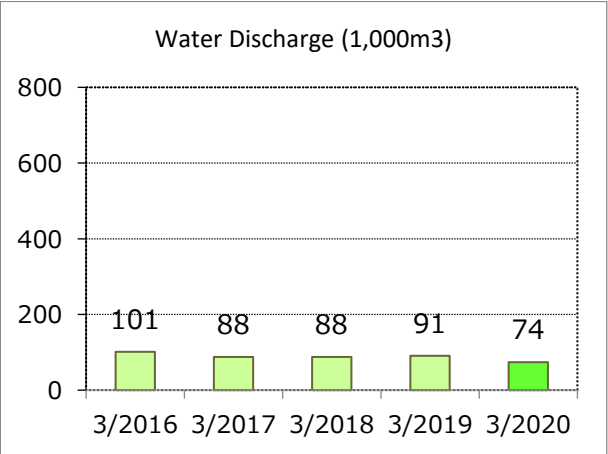
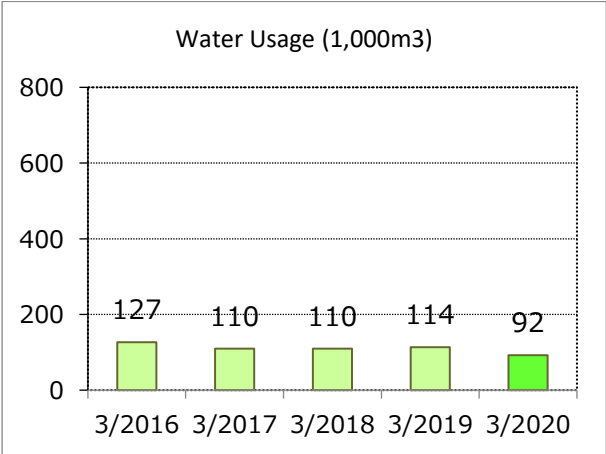
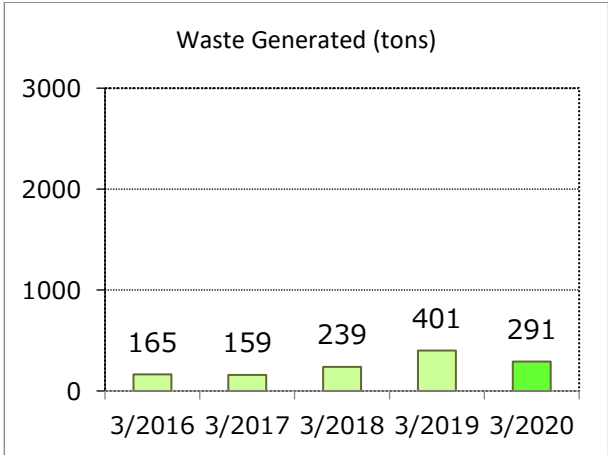
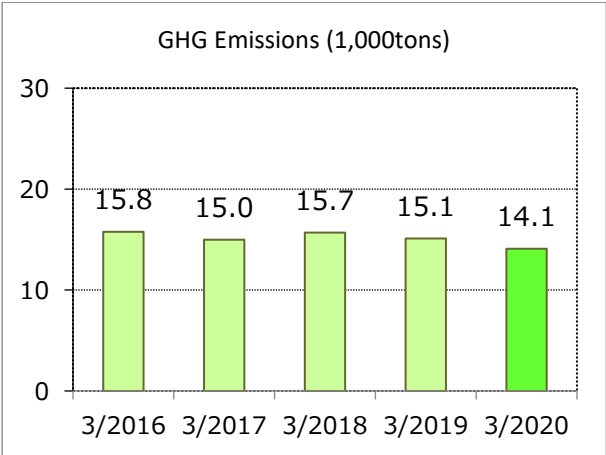
Business lines	Operation of lodging facilities, restaurants, golf courses and related facilities
Location	Fukuroi City, Shizuoka Prefecture





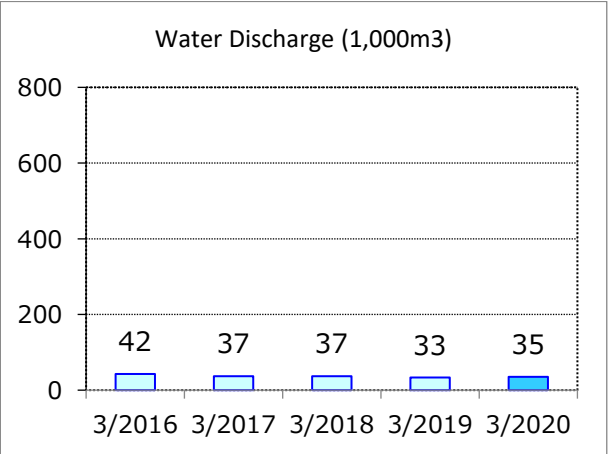
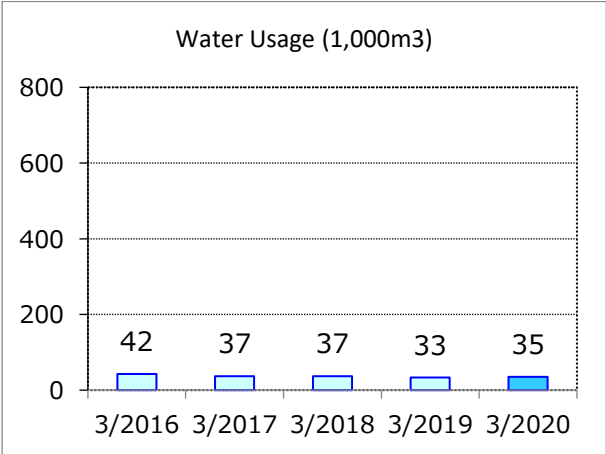
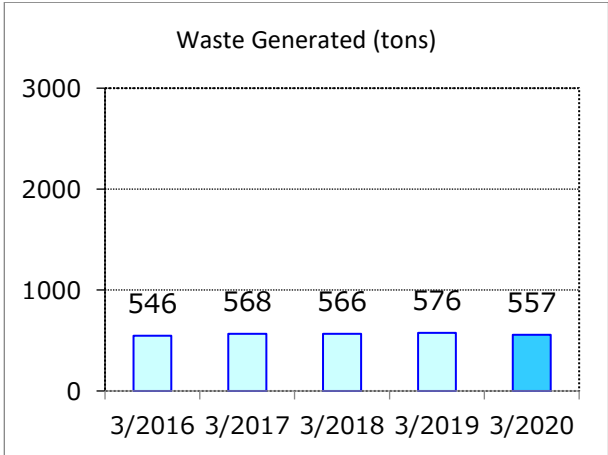
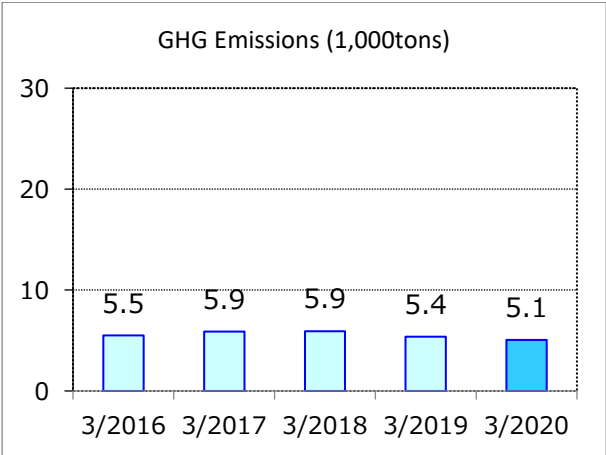
Tianjin Yamaha Electronic Musical Instruments, Inc.

Business lines	Manufacture of electronic musical instruments
Location	Tianjin, China



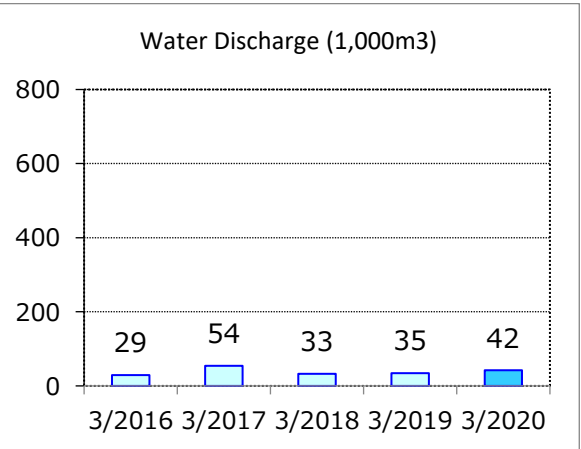
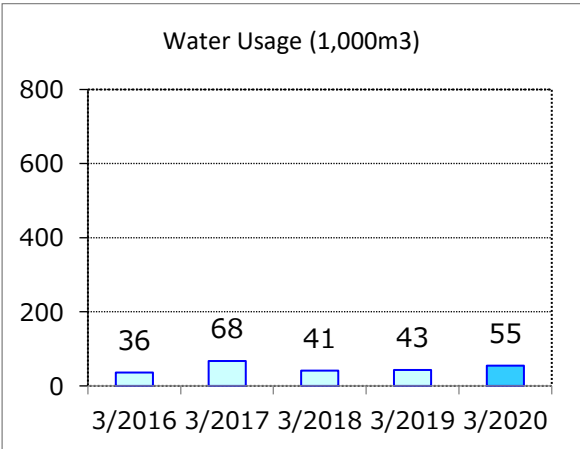
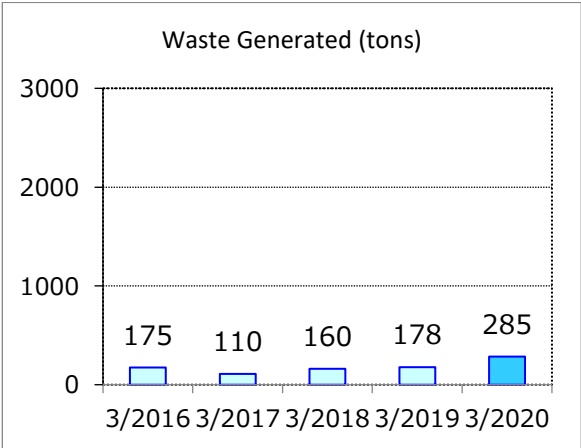
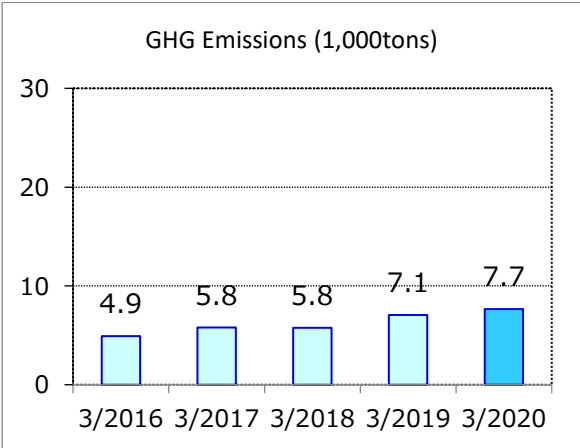
Xiaoshan Yamaha Musical Instruments Co., Ltd.

Business lines	Manufacturing and assembly of wind instruments and marching drums
Location	Hangzhou, China



Yamaha Electronics (Suzhou) Co., Ltd.

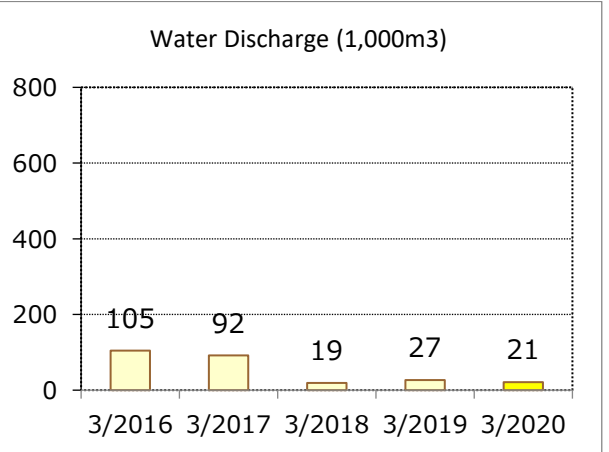
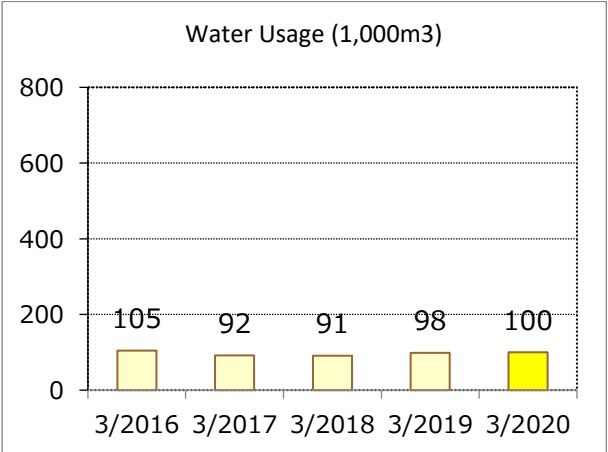
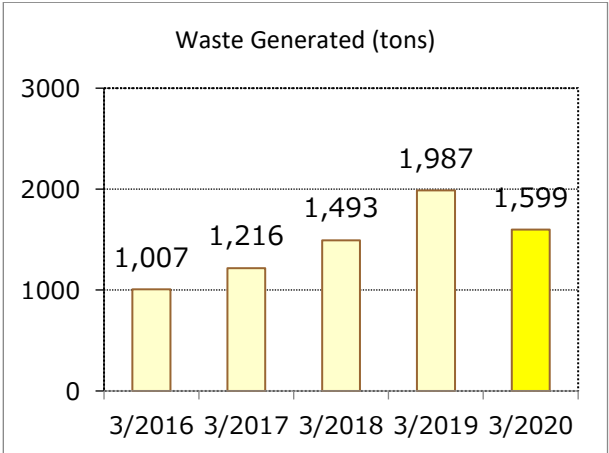
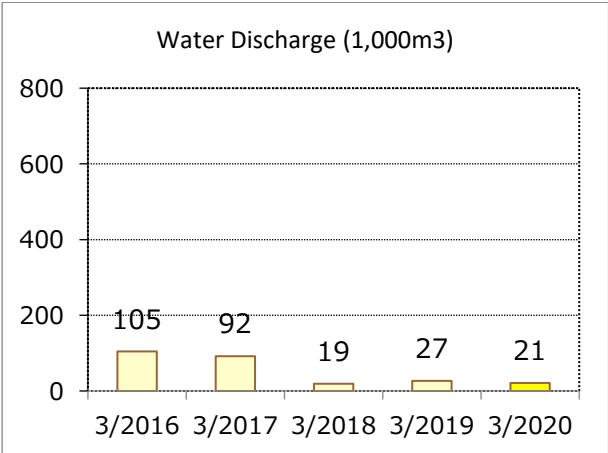
Business lines	Manufacturing of consumer AV products
Location	Suzhou, China



FY2020 Environmental Data by Site

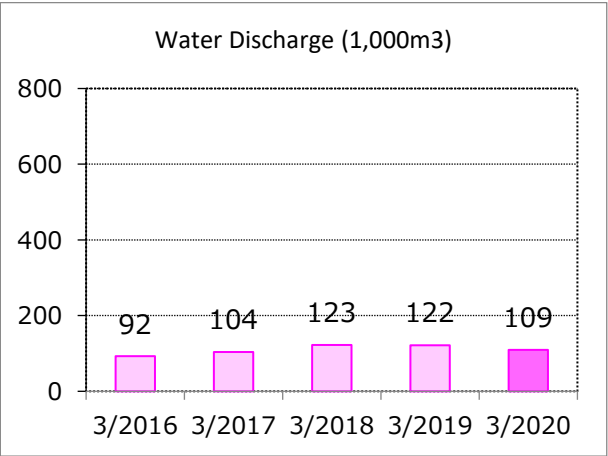
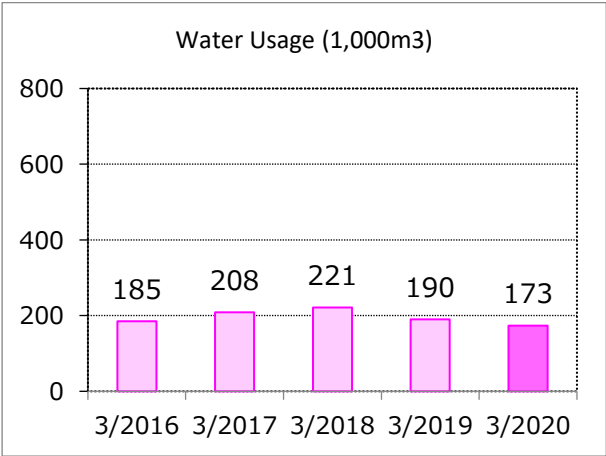
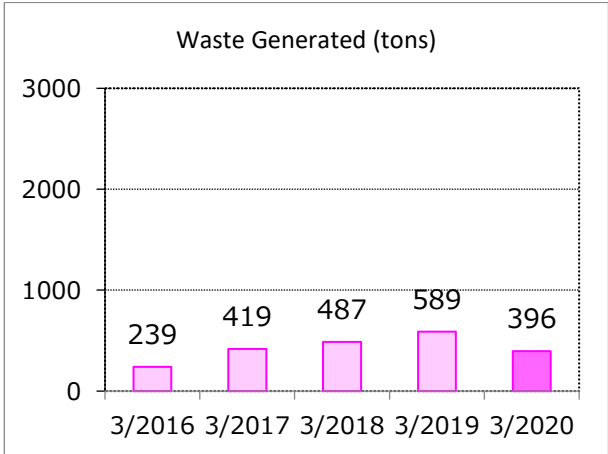
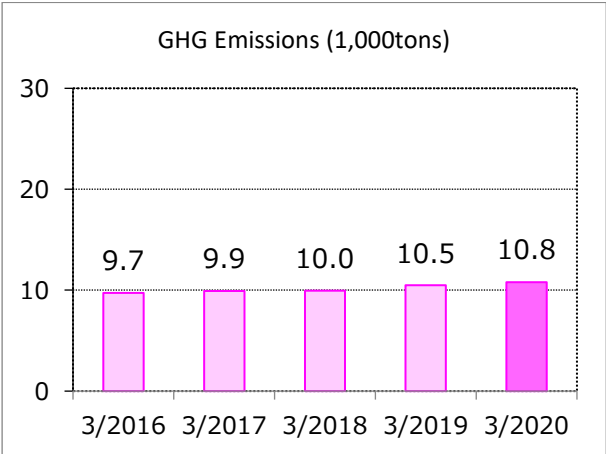
Hangzhou Yamaha Musical Instruments Co., Ltd.

Business lines	Manufacture of pianos, piano parts, and guitars
Location	Hangzhou, China



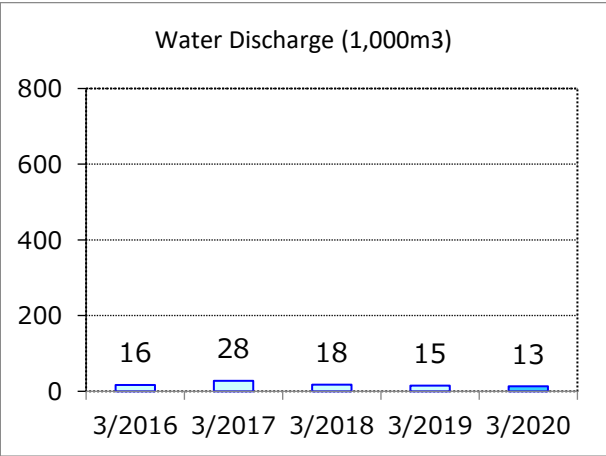
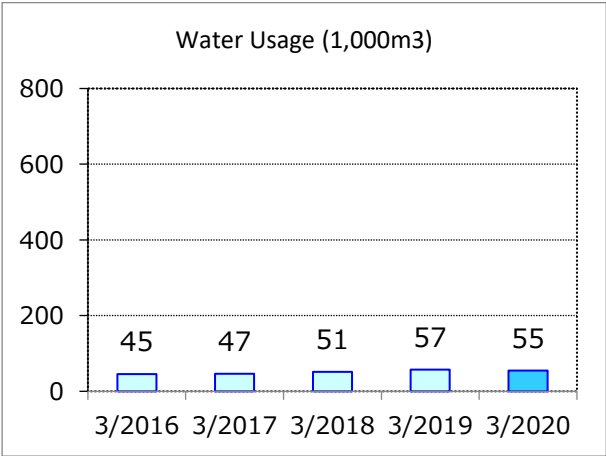
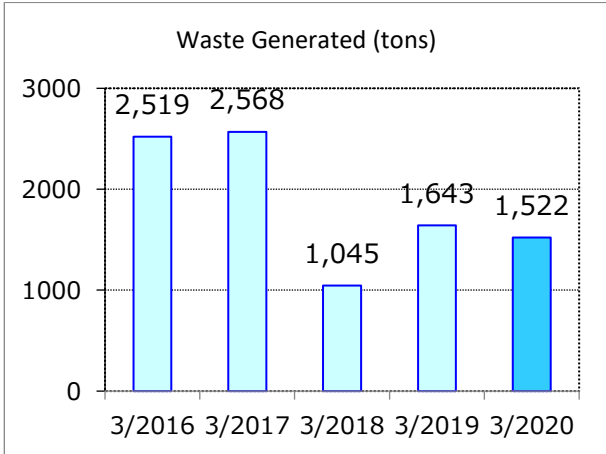
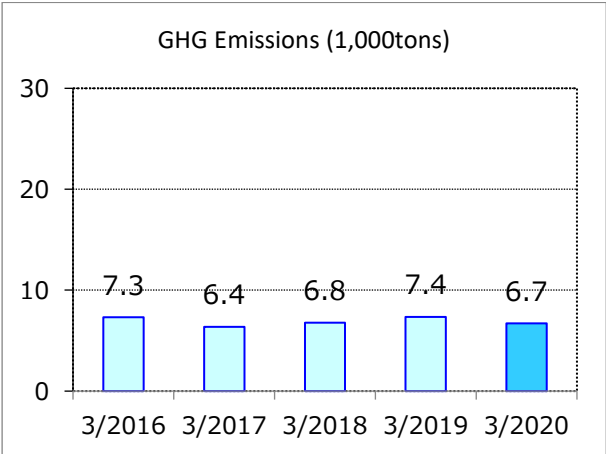
PT. Yamaha Musical Products Indonesia

Business lines	Manufacturing and assembly of wind instruments, and manufacturing of accessories and cases for musical instruments, Pianica™ and recorders
Location	Pasuruan, Indonesia



PT. Yamaha Music Manufacturing Indonesia

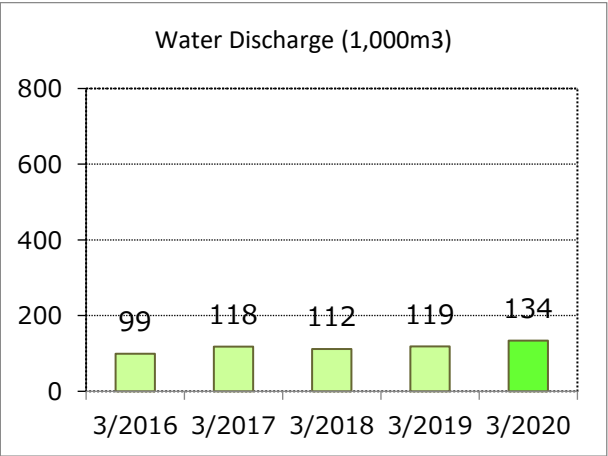
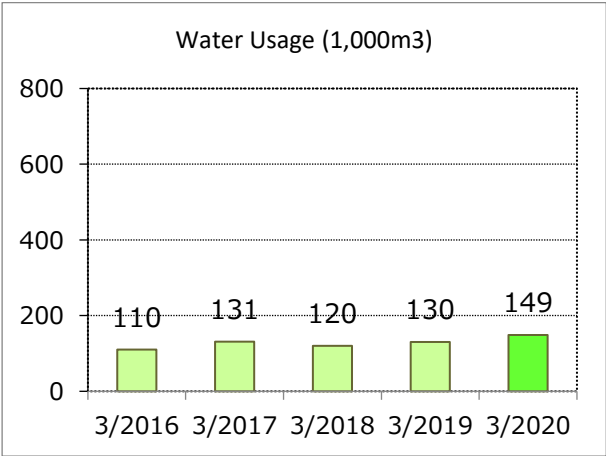
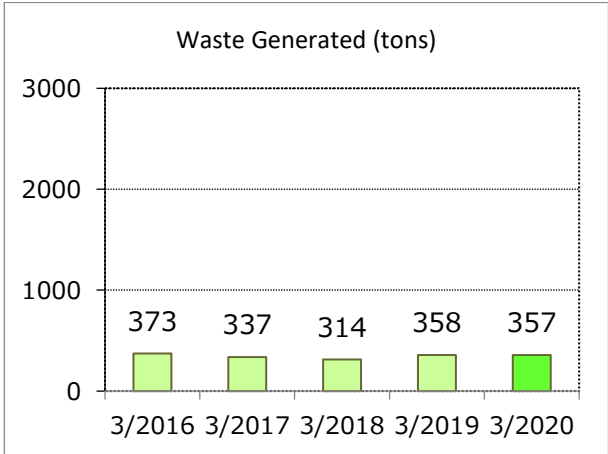
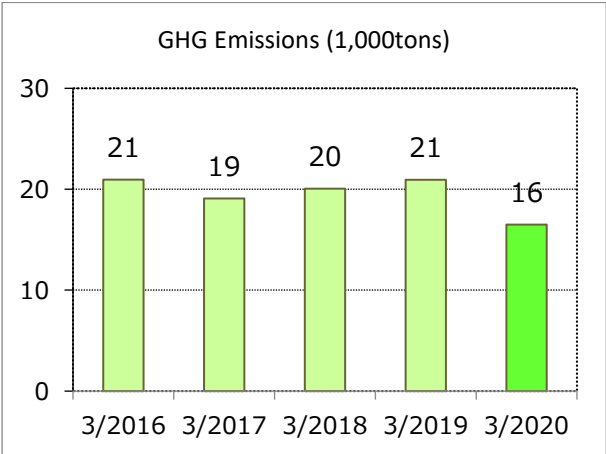
Business lines	Manufacturing of guitars
Location	East Jakarta, Indonesia



FY2020 Environmental Data by Site

PT. Yamaha Music Manufacturing Asia

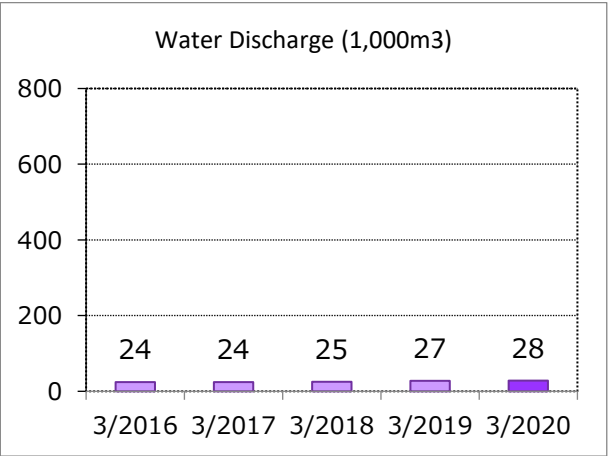
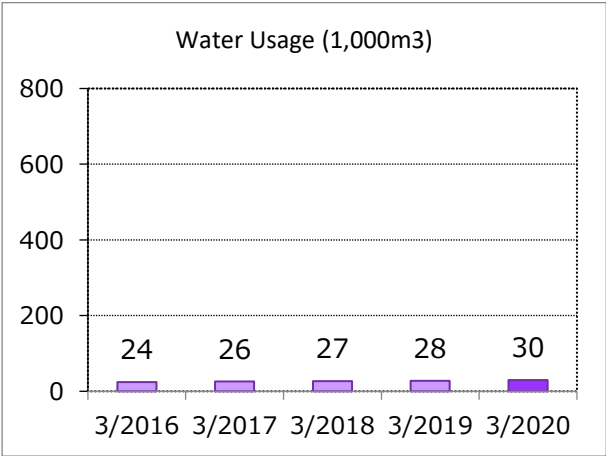
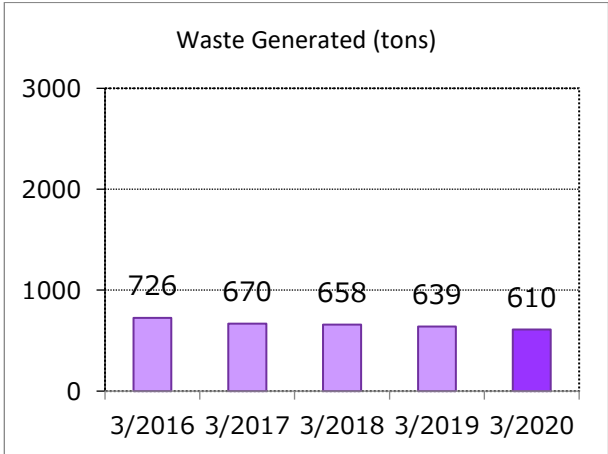
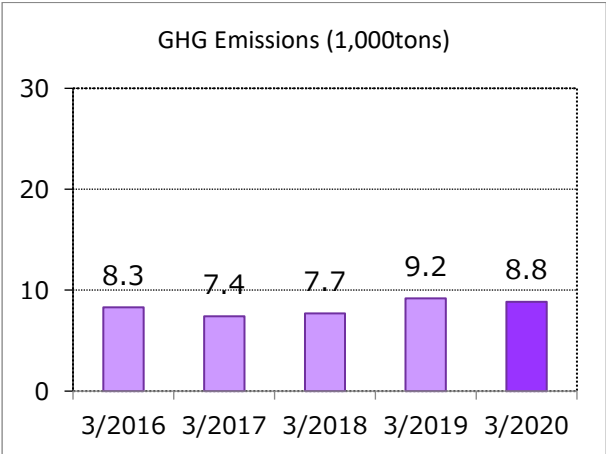
Business lines	Manufacturing of electronic musical instruments
Location	Bekasi, Indonesia



FY2020 Environmental Data by Site

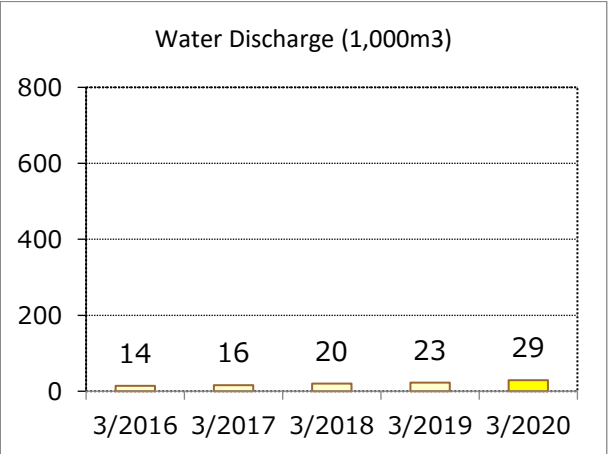
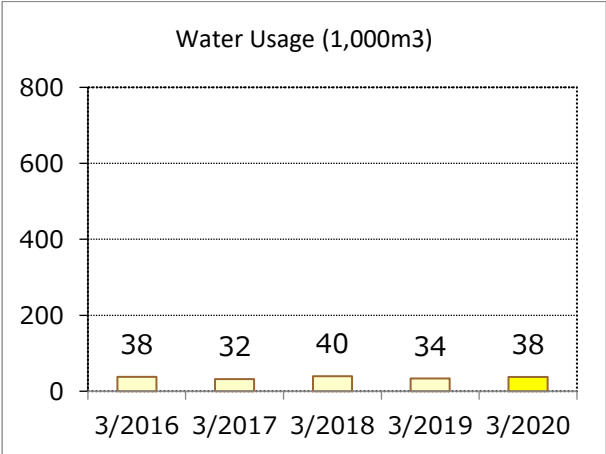
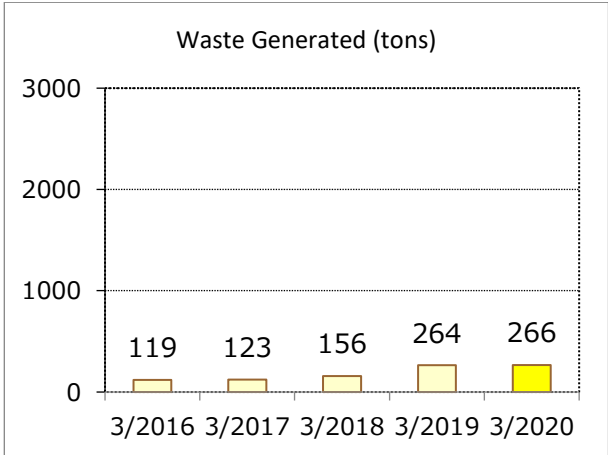
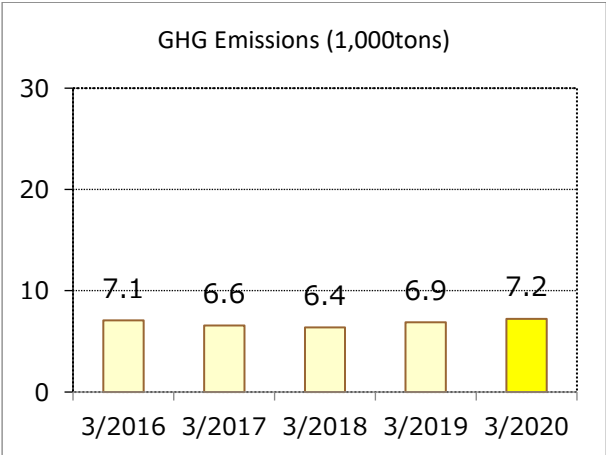
PT. Yamaha Indonesia

Business lines	Manufacture of pianos
Location	East Jakarta, Indonesia



PT. Yamaha Electronics Manufacturing Indonesia

Business lines	Manufacturing of consumer AV products (speakers)
Location	Pasuruan, Indonesia



Yamaha Electronics Manufacturing Malaysia Sdn. Bhd.

Business lines	Manufacturing of consumer AV products, and manufacturing and sales of consumer AV service parts
Location	Chemor, Malaysia

