



# **FINANCIAL DATA 2023**

## **CONTENTS**

- **01** 業績の推移 Performance Trends
- **03** セグメント情報 Segment Information
- **05** 収益性 Profitability
- **06** 効率性 Efficiency
- **07** 安定性・安全性 Stability and Soundness
- **08** 株式情報 Stock Information
- **09** 連結財政状態計算書 Consolidated Statement of Financial Position
- 11 連結損益計算書/連結包括利益計算書 Consolidated Statement of Income / Consolidated Statement of Comprehensive Income
- **13** 連結キャッシュ・フロー計算書 Consolidated Statement of Cash Flows

ヤマハ株式会社

https://www.yamaha.com/ja/

YAMAHA CORPORATION https://www.yamaha.com/en/

#### 業績の推移 Performance Trends

#### 財務ハイライト Financial Highlights

	_					百万円 Millions	of yen						Millions of U.S. dollars
			,	,		日本基準 (J-GAAP)				IFRS			IFRS
決算期 For the fiscal years ended March 31:		2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
会計年度:	For the year:												
売上収益【売上高】	Revenue [Net sales]	¥410,304	¥432,177	¥435,477	¥408,248	¥432,967	¥437,416	¥434,373	¥414,227	¥372,630	¥408,197	¥451,410	\$3,380.59
事業利益【営業利益】	Core operating profit [Operating income]	25,994	30,135	40,663	44,302	48,833	56,030	52,745	46,352	40,711	43,029	45,867	343.50
当期利益【当期純利益】	Profit for the period [Net income]	22,898	24,929	32,633	46,719	54,378	43,753	40,337	34,621	26,615	37,268	38,183	285.95
当期包括利益【包括利益】	Comprehensive income for the period [Comprehensive income]	51,201	82,118	(19,887)	76,143	56,380	18,330	14,409	1,616	82,169	58,680	58,297	436.58
設備投資額	Capital expenditures	10,799	13,846	11,220	17,542	24,600	15,956	15,956	20,545	11,260	14,835	20,541	153.83
減価償却費	Depreciation expenses	12,759	12,597	12,681	11,145	10,777	10,835	10,614	11,156	11,387	12,123	13,094	98.06
研究開発費	R&D expenses	22,561	25,439	24,793	24,415	24,797	24,926	24,926	24,814	24,189	24,032	25,057	187.65
会計年度末:	At year-end:												
資産合計【総資産】	Total assets	¥438,932	¥530,034	¥469,745	¥522,362	¥552,309	¥514,762	¥515,924	¥474,034	¥557,616	¥580,662	¥594,246	\$4,450.28
資本合計【純資産】	Total equity [Net assets]	274,843	348,752	303,889	367,437	388,345	382,771	359,007	326,450	396,949	416,867	457,944	3,429.52
有利子負債	Interest-bearing debt	8,755	11,868	8,510	11,241	11,173	8,936	8,936	10,830	8,367	10,523	1,495	11.20
営業活動によるキャッシュ・フロー	Cash flows from operating activities	33,213	31,729	42,399	39,142	47,498	30,234	35,520	57,162	58,225	36,016	(14,841)	(111.14)
投資活動によるキャッシュ・フロー	Cash flows from investing activities	(22,950)	(11,700)	591	(9,663)	4,766	(23,092)	(23,101)	(21,067)	(5,785)	43,707	(21,563)	(161.48)
フリー・キャッシュ・フロー	Free cash flow	10,263	20,029	42,991	29,478	52,264	7,142	12,419	36,095	52,440	79,723	(36,404)	(272.63)
財務活動によるキャッシュ・フロー	Cash flows from financing activities	(4,745)	(5,909)	(30,349)	(12,588)	(35,584)	(28,479)	(33,993)	(36,422)	(20,602)	(44,426)	(35,287)	(264.26)
主要な経営指標(%):	Key indicators (%):												
売上収益事業利益率 【売上高営業利益率】	Core operating profit to revenue [Operating income to net sales]	6.3	7.0	9.3	10.9	11.3	12.8	12.1	11.2	10.9	10.5	10.2	
投下資本利益率 (ROIC)	Return on invested capital (ROIC)	_	_	_	_	_	_	_	_	_	7.3	7.8	
親会社所有者帰属持分当期利益率 【自己資本利益率】(ROE)	Return on equity attributable to owners of parent [Return on equity] (ROE)	9.2	8.1	10.1	14.0	14.5	11.4	11.1	10.1	7.4	9.2	8.8	
資産合計当期利益率 【総資産当期純利益率】(ROA)	Return on total assets [Return on assets] (ROA)	5.5	5.1	6.5	9.4	10.2	8.2	7.5	7.0	5.2	6.5	6.5	
親会社所有者帰属持分比率 【自己資本比率】	Equity ratio attributable to owners of parent [Equity ratio]	61.9	65.3	64.2	69.9	70.0	74.1	69.4	68.6	71.0	71.6	76.9	
D/Eレシオ(倍)	Debt to equity ratio (Times)	0.03	0.03	0.03	0.03	0.03	0.02	0.02	0.03	0.02	0.03	0.00	
インタレスト・カバレッジ(倍)	Interest coverage (Times)	130.19	130.51	129.41	165.40	149.08	138.90	67.20	69.15	85.16	122.37	112.15	
流動比率	Current ratio	293.2	305.8	338.1	330.3	284.0	349.8	281.6	272.5	298.6	287.6	364.2	
1株当たり情報 (円/米ドル):	Per share (Yen/U.S. dollars):												
当期利益【当期純利益】	Profit for the period [Net income]	¥ 118.26	¥ 128.75	¥ 168.90	¥ 249.17	¥ 291.81	¥ 240.94	¥ 222.12	¥ 194.71	¥ 151.39	¥ 214.87	¥ 222.64	\$ 1.67
親会社所有者帰属持分【純資産】	Equity attributable to owners of parent [Net assets]	1,403.12	1,787.42	1,601.55	1,948.01	2,125.51	2,124.83	1,992.57	1,850.81	2,252.34	2,423.37	2,680.32	20.07
配当金	Dividends	27.00	36.00	44.00	52.00	56.00	60.00	60.00	66.00	66.00	66.00	66.00	0.49
配当金総額	Total dividends paid	5,227	6,970	8,501	9,750	10,342	10,844	10,844	11,687	11,602	11,361	11,289	84.54
連結配当性向(%)	Dividend payout ratio (%)	22.8	28.0	26.1	20.9	19.2	24.9	27.0	33.9	43.6	30.7	29.6	
従業員数(人)	Number of employees	27,714	27,827	28,338	28,113	27,786	28,108	28,108	28,267	28,665	28,758	28,252	

1. 2019年3月期以前は、日本基準をもとにした数値を記載しています。 Figures before fiscal 2019 are based on Japanese GAAP (J-GAAP).

- 2. 【 】内は、日本基準の勘定科目を記載しています。 Items in brackets indicate line items under J-GAAP.
- 3. 事業利益は、売上総利益から販売費及び一般管理費を控除して算出した日本基準の営業利益に相当します。
- Core operating profit corresponds to operating income under J-GAAP, and is calculated by deducting selling, general and administrative (SG&A) expenses from gross profit. 4. 米ドル金額は、2023年3月31日の為替相場1米ドル=133.53円で換算しています。
- Throughout this publication, U.S. dollar amounts are translated from Japanese yen at the rate of ¥133.53=U.S.\$1, the approximate exchange rate prevailing at March 31, 2023. 5. 当期利益は、親会社の所有者に帰属する当期利益(IFRS)、親会社株主に帰属する当期純利益(J-GAAP)を表しています。
- Profit (loss) for the period is listed as "profit (loss) attributable to owners of parent" under IFRS and "net income (loss) attributable to owners of parent" under J-GAAP.

- 6. 日本基準では、2019年3月期から『「税効果会計に係る会計基準」の一部改正』等を適用し、表示方法の変更を行っています。これに伴い2018年3月期も当該表示方法の変更を遡って適用した後の数値を記載しています。 Under J-GAAP, effective from fiscal 2019, the Company has changed the method of presentation following the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting." Accordingly, figures for fiscal 2018 have been restated retroactively applying the revised method of presentation.
- 7. 2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属(IAS第19号「従業員給付」に関連)」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指 標等については、当該会計方針の変更を遡って適用した後の指標等としています。なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。
- Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on April 1, 2022.

						百万円 Millions	of yen						百万米ドル Millions of U.S. dollars
						日本基準 (J-GAAP)				IFRS			IFRS
決算期 For the fiscal years ended March	n 31:	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
事業別売上収益【売上高】:	Revenue [Net sales] by business segment												
楽器	Musical instruments	¥262,310	¥281,667	¥277,370	¥257,664	¥274,486	¥281,993	¥279,471	¥269,371	¥238,981	¥276,153	¥302,653	\$2,266.55
音響機器	Audio equipment	105,485	112,839	120,881	115,484	121,788	120,710	120,144	114,392	103,813	96,924	107,641	806.12
電子部品	Electronic devices	18,828	13,435	_	_	_	_	_	_	_	_	_	_
その他	Others	23,679	24,235	37,225	35,099	36,692	34,713	34,757	30,462	29,836	35,119	41,115	307.91
地域別売上収益【売上高】:	Revenue [Net sales] by region:	•					-		•				
日本	Japan	¥167,903	¥160,374	¥145,033	¥138,404	¥133,726	¥129,693	¥129,778	¥123,615	¥108,193	¥105,369	¥108,619	\$ 813.44
北米	North America	66,635	79,747	88,234	83,032	86,888	92,048	90,746	87,347	75,963	87,467	114,217	855.37
欧州	Europe	74,863	80,277	82,205	76,463	84,815	83,858	83,003	80,191	73,212	79,296	82,787	619.99
中国	China	_	_	_	45,827	54,188	59,240	59,040	53,082	57,730	67,781	62,479	467.90
その他	Other	100,901	111,778	120,003	64,520	73,348	72,575	71,804	69,990	57,530	68,282	83,306	623.87
海外売上収益【売上高】比率(%)	Overseas revenue [Net sales] ratio (%)	59.1	62.9	66.7	66.1	69.1	70.4	70.1	70.2	71.0	74.2	75.9	

- 1. 2019年3月期以前は日本基準をもとにした数値を記載しています。 Figures before fiscal 2019 are based on J-GAAP.
- 2. 2017年3月期より防音事業を楽器セグメントから音響機器セグメントに移管しています。これに伴い、2016年3月期以降、防音事業を音響機器セグメントへ組み替えた数値を表示しています。 As of fiscal 2017, the soundproofing business has been transferred from the musical instruments segment to the audio equipment segment. Accordingly, figures for the soundproofing business in fiscal 2016 have been reclassified into the audio equipment segment.

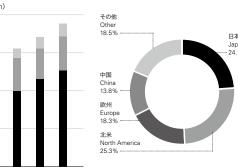
- 3. 2017年3月期より電子部品セグメントを廃止し、「その他」の事業に含めています。これに伴い、2016年3月期以降、新しいセグメント区分の数値を表示しています。
- As of fiscal 2017, the electronic devices segment has been abolished and is now included in the others segment. Accordingly, starting from fiscal 2016, figures for the electronic devices segment are listed under a new
- 4. 2017年3月期より、中国の売上高を単独で開示しています。なお、2016年3月期以前は、その他の地域の中に含まれています。 As of fiscal 2017, net sales in China are listed independently. For fiscal 2016 and previous fiscal years, net sales in China were included under other.

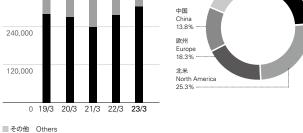
#### 百万米ドル Millions of U.S. dollars 百万円 Millions of ven IFRS IFRS 決算期 For the fiscal years ended March 31 2019/3 2021/3 2023/3 2023/3 売上原価 Cost of sales ¥255,367 ¥245,967 ¥229,720 ¥253,460 ¥280,270 \$2,098.93 売上原価率(%) Cost of sales ratio (%) 58.8 59.4 61.6 62.1 62.1 売上総利益 179,005 142,909 171,139 1.281.65 Gross profit 168,259 154,736 販売費及び一般管理費 126,259 121,907 102,198 111,706 125,272 938.16 SG&A expenses 55,728 Employee benefit expenses 55.001 52.458 53.974 58.140 435.41 人件費 広告宣伝費及び販売促進費 19,241 17,226 10,910 11,490 13,721 102.76 Advertising and sales promotion expenses

Note: 2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属(IAS第19号「従業員給付」に関連」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指 標等については、当該会計方針の変更を遡って適用した後の指標等としています。

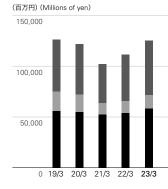
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#### 売上収益 地域別売上収益(2023年3月期) Revenue [Net Sales] (百万円) (Millions of ven) 480.000





## Revenue by Region (Fiscal 2023)



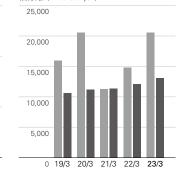
販売費及び一般管理費

SG&A Expenses



#### 設備投資額/減価償却費 Capital Expenditures/ **Depreciation Expenses**

(百万円) (Millions of ven)



百万米ドル

■ 設備投資額 Capital expenditures ■ 減価償却費 Depreciation expenses

### セグメント情報 Segment Information

#### 樂器 Musical Instruments

■音響機器 Audio equipment

■楽器 Musical instruments

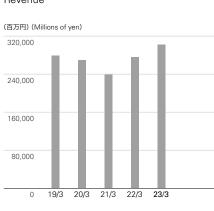
360,000

			百万	円 Millions of	yen		Millions of U.S. dollars
				IFRS	•		IFRS
決算期 For the fiscal years end	led March 31:	2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
売上収益	Revenue	¥279,471	¥269,371	¥238,981	¥276,153	¥302,653	\$2,266.55
事業利益	Core operating profit	40,815	37,750	32,417	37,332	36,200	271.10
売上収益事業利益率(%)	Core operating profit to revenue (%)	14.6	14.0	13.6	13.5	12.0	
設備投資額	Capital expenditures	11,972	14,995	8,103	11,602	15,177	113.66
減価償却費	Depreciation expenses	6,800	7,369	7,407	8,059	8,789	65.82
研究開発費	R&D expenses	9,415	9,802	9,730	9,837	10,382	77.75

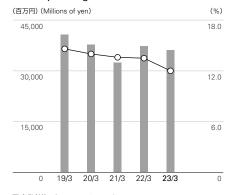
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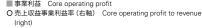
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## 売上収益 Revenue (百万円) (Millions of ven) 320 000 240,000 160 000

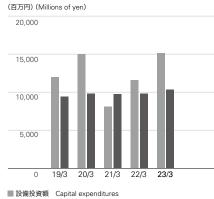








#### 設備投資額/研究開発費 Capital Expenditures/R&D Expenses



#### ■研究開発費 R&D expenses

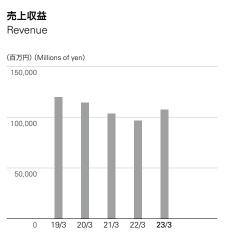
#### 音響機器 Audio Equipment

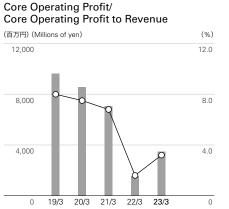
			百万	河 Millions of	yen		Millions of U.S. dollars
				IFRS			IFRS
決算期 For the fiscal years end	led March 31:	2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
売上収益	Revenue	¥120,144	¥114,392	¥103,813	¥96,924	¥107,641	\$806.12
事業利益	Core operating profit	9,615	8,571	7,067	1,538	3,466	25.96
売上収益事業利益率(%)	Core operating profit to revenue (%)	8.0	7.5	6.8	1.6	3.2	
設備投資額	Capital expenditures	2,834	4,324	2,581	2,554	3,994	29.91
減価償却費	Depreciation expenses	2,964	2,906	3,125	3,065	3,433	25.71
研究開発費	R&D expenses	11,127	11,135	10,820	10,236	10,283	77.01

Note: 2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属(IAS第19号「従業員給付」に関連」」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指 標等については、当該会計方針の変更を遡って適用した後の指標等としています。

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事業利益/売上収益事業利益率





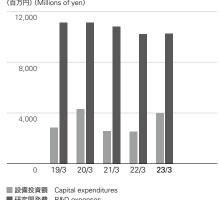




設備投資額/研究開発費

百万米ドル

百万米ドル

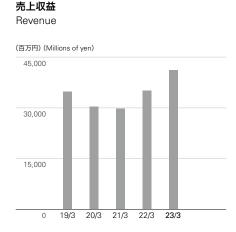


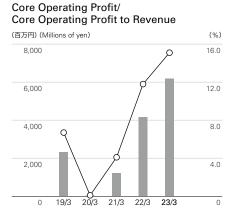
■研究開発費 R&D expenses

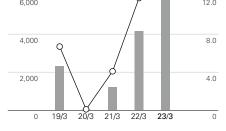
#### その他 Others

							Millions of
			百万	円 Millions of	yen		U.S. dollars
				IFRS			IFRS
決算期 For the fiscal years ended March 31:		2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
売上収益	Revenue	¥34,757	¥30,462	¥29,836	¥35,119	¥41,115	\$307.91
事業利益	Core operating profit	2,315	30	1,225	4,158	6,200	46.43
売上収益事業利益率(%)	Core operating profit to revenue (%)	6.7	0.1	4.1	11.8	15.1	
設備投資額	Capital expenditures	1,150	1,226	575	678	1,369	10.25
減価償却費	Depreciation expenses	849	880	855	997	871	6.52
研究開発費	R&D expenses	4,385	3,877	3,637	3,959	4,392	32.89

事業利益/売上収益事業利益率

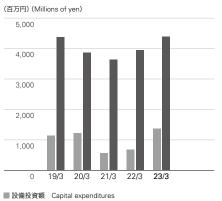








#### 設備投資額/研究開発費 Capital Expenditures/R&D Expenses



■研究開発費 R&D expenses

03

#### 収益性 Profitability

				%		
				IFRS		
決算期 For the fiscal years ended March 31:		2019/3	2020/3	2021/3	2022/3	2023/3
売上収益総利益率	Gross profit to revenue	41.2%	40.6%	38.4%	37.9%	37.9%
売上収益事業利益率	Core operating profit to revenue	12.1	11.2	10.9	10.5	10.2
売上収益当期利益率	Profit for the period to revenue	9.3	8.4	7.1	9.1	8.5
フリー・キャッシュ・フロー・マージン率	Free cash flow margin	2.9	8.7	14.1	19.5	(8.1)

フリー・キャッシュ・フロー・マージン率=フリー・キャッシュ・フロー/売上収益×100 Free cash flow margin = (Free cash flow / Revenue (Net sales)) x 100

				%		
				IFRS		
央算期 For the fiscal years ended March	31:	2019/3	2020/3	2021/3	2022/3	2023/3
投下資本利益率 (ROI)	Return on investment (ROI)	15.4%	14.4%	11.9%	11.4%	11.2%
投下資本利益率 (ROIC)	Return on invested capital (ROIC)	_	_	_	7.3	7.8
親会社所有者帰属持分当期利益率 (ROE)	Return on equity attributable to owners of parent (ROE)	11.1	10.1	7.4	9.2	8.8
資産合計当期利益率 (ROA)	Return on total assets (ROA)	7.5	7.0	5.2	6.5	6.5

ROI= (事業利益+受取利息及び受取配当金) / 期首・期末平均投下資本×100 ROI = (Core operating profit + Interest and dividend income received) / Invested capital (yearly average) x 100

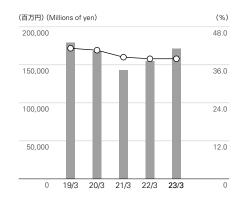
投下資本=資本合計+有利子負債 Invested capital = Total equity + Interest-bearing debt

ROIC=稅引後事業利益/(親会社の所有者に帰属する株主資本+有利子負債) ROIC=Core operating profit after income taxes / (Equity attributable to owners of parent + Interest-bearing debt)

ROE=当期利益/期首·期末平均親会社所有者帰属持分合計×100 ROE = (Profit for the period / Equity attributable to owners of parent) (yearly average) x 100

ROA=当期利益/期首·期末平均資産合計×100 ROA = (Profit for the period / Total assets) (yearly average) x 100

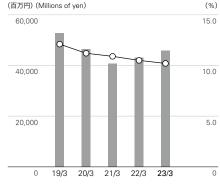
#### 売上総利益/売上収益総利益率 Gross Profit/Gross Profit to Revenue



■売上総利益 Gross profit 〇売上収益総利益率 (右軸) Gross profit to revenue (right)

## 事業利益/売上収益事業利益率

#### Core Operating Profit/Core Operating Profit to Revenue



■事業利益 Core operating profit 〇 売上収益事業利益率 (右軸) Core operating profit to revenue (right)

#### 当期利益/売上収益当期利益率

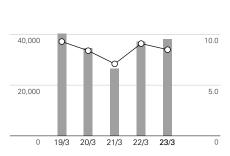
(百万円) (Millions of yen)

60,000

#### Profit for the Period/Profit for the Period to Revenue

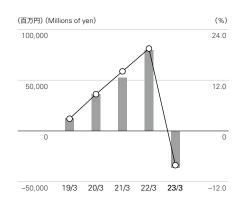
(%)

15.0



■ 当期利益 Profit for the period 〇 売上収益当期利益率 (右軸) Profit for the period to revenue (right)

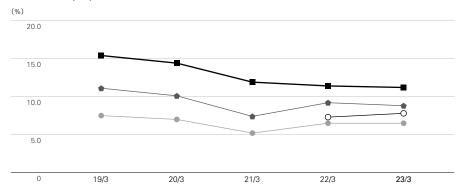
#### フリー・キャッシュ・フロー/マージン率 Free Cash Flow/Free Cash Flow Margin



■フリー・キャッシュ・フロー Free cash flow 〇フリー・キャッシュ・フロー・マージン率 (右軸) Free cash flow margin (right)

#### 投下資本利益率 (ROI)/投下資本利益率 (ROIC)/親会社所有者帰属持分当期利益率 (ROE)/資産合計当期利益率 (ROA) Return on Investment (ROI)/Return on Invested Capital (ROIC)/

Return on Equity Attributable to Owners of Parent (ROE)/Return on Total Assets (ROA)



■ 投下資本利益率 (ROI) Return on investment (ROI)

〇投下資本利益率 (ROIC) Return on invested capital (ROIC)

● 親会社所有者帰属特分当期利益率 (ROE) Return on equity attributable to owners of parent (ROE)

● 資産合計当期利益率 (ROA) Return on total assets (ROA)

#### 効率性 Efficiency

			百万	可 Millions of	ven		Millions of U.S. dollars
				IFRS	, -		IFRS
決算期 For the fiscal years ended March 31:		2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
売上収益	Revenue	¥434,373	¥414,227	¥372,630	¥408,197	¥451,410	\$3,380.59
資産合計	Total assets	515,924	474,034	557,616	580,662	594,246	4,450.28
資産合計回転率 (回)	Total assets turnover (Times)	0.81	0.84	0.72	0.72	0.77	
売上債権	Trade receivables	54,279	49,777	47,875	50,385	62,352	466.95
売上債権回転率(回)	Trade receivables turnover (Times)	7.94	7.96	7.63	8.31	8.01	
有形固定資産	Tangible fixed assets	91,326	97,106	96,142	102,898	112,160	839.96
有形固定資産回転率(回)	Tangible fixed assets turnover (Times)	4.87	4.40	3.86	4.10	4.20	

資産合計回転率=売上収益/期首・期末平均資産合計 Total assets turnover = Revenue / Total assets (yearly average)

売上債権=受取手形及び売掛金一貸倒引当金 Trade receivables = Trade notes and trade accounts receivables - Allowance for doubtful accounts

売上債権回転率=売上収益/期首・期末平均売上債権 Trade receivables turnover = Revenue / Trade receivables (yearly average)

有形固定資産回転率=売上収益/期首・期末平均有形固定資産 Tangible fixed assets turnover = Revenue / Tangible fixed assets (yearly average)

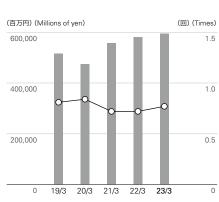
百万米ドル Millions of 百万円 Millions of yen U.S. dollars IFRS IFRS 決算期 For the fiscal years ended March 31: 2019/3 2020/3 2021/3 2022/3 2023/3 2023/3 ¥101,003 ¥100,054 ¥118,640 ¥153,569 \$1,150.07 棚卸資産 Inventories ¥96,803 製品・商品 Finished goods and merchandise 68,651 68,236 64,327 72,097 96,787 724.83 仕掛品・原材料・貯蔵品 Work in process, raw materials and supplies 32,351 31,817 32,475 46.542 56.781 425.23 棚卸資産回転率(回) Inventory turnover (Times) 1/13 4 12 3.79 3.79 3.32 仕入債務 Trade payables 17,558 15,895 17,300 20,153 18,884 141.42 仕入債務回転率(回) 22.45 Trade payables turnover (Times) 23.16 24.76 21.80 23.13 24,926 24,814 24,189 24,032 187.65 研究開発費 R&D expenses 25.057 売上収益研究開発費比率(%) R&D expenses to revenue (%) 6.0 6.5 5.0 5.6

棚卸資産回転率=売上収益/期首・期末平均棚卸資産 Inventory turnover = Revenue / Inventories (yearly average) 住入債務回転率=売上収益/期首・期末平均仕入債務 Trade payables turnover = Revenue / Trade payables (yearly average)

Note:2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の動務期間への帰属(IAS第19号「従業員給付」に関連)」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指 標等については、当該会計方針の変更を遡って適用した後の指標等としています。なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。

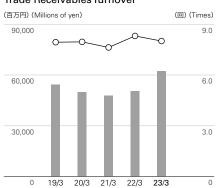
Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on April 1, 2022.

#### 資産合計/資産合計回転率 Total Assets/Total Assets Turnover



〇 資産合計回転率 (右軸) Total assets turnover (right)

#### 売上債権/売上債権回転率 Trade Receivables/ Trade Receivables Turnover

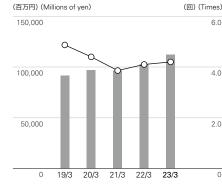


〇 売上債権回転率 (右軸) Trade receivables turnover (right

19/3

#### 有形固定資産/有形固定資産回転率 Tangible Fixed Assets/ Tangible Fixed Assets Turnover

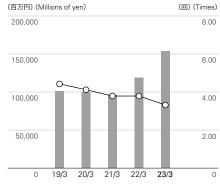
百万米ドル



■ 有形固定資産 Tangible fixed assets 〇 有形固定資産回転率 (右軸) Tangible fixed assets turnover (right)

#### 棚卸資産/棚卸資産回転率

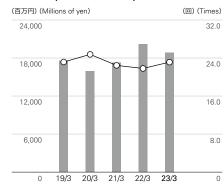
#### Inventories/Inventory Turnover



■ 棚卸資産 Inventories O棚卸資産回転率 (右軸) Inventory turnover (right)

#### **仕入債務/仕入債務回転率**

#### Trade Payables/Trade Payables Turnover



■ 什入債務 Trade payables 〇 仕入債務回転率 (右軸) Trade payables turnover (right)

#### 安定性·安全性 Stability and Soundness

					百万		lillions of	yen				Milli U.S.	i米ドル ions of dollars FRS
決算期 For the fiscal years ended N	March 31:	201	19/3	202	20/3	20	21/3	20	22/3	20	23/3	20	23/3
親会社所有者帰属持分比率(%)	Equity ratio attributable to owners of parent (%)		69.4		68.6		71.0		71.6		76.9		
支払利息	Interest expenses	¥	854	¥	736	¥	517	¥	386	¥	442	\$	3.30
事業利益	Core operating profit	5	2,745	46	5,352	4	0,711	4	3,029	4	5,867		343.50
持分法による投資損益	Share of profit (loss) of associates		12		6		_		_		_		_
受取利息及び受取配当金	Interest and dividend income		4,652	4	1,535		3,366		4,251		3,667		27.46
インタレスト・カバレッジ (倍)	Interest coverage (Times)	(	67.20	6	69.15		85.16	1	22.37	1	12.15		
流動資産	Current assets	28:	2,819	270	0,189	30	1,103	36	2,676	34	6,545	2,	595.26
流動負債	Current liabilities	10	0,443	99	9,149	10	0,852	12	6,114	9	5,140		712.50
流動比率(%)	Current ratio (%)	:	281.6	2	272.5		298.6		287.6		364.2		

インタレスト・カバレッジ=(事業利益+受取利息及び受取配当金+特分法による投資掲益)/支払利息

Interest coverage = (Core operating profit + Interest and dividend income received + Share of profit (loss) of affiliates) / Interest expenses

流動比率=流動資産/流動負債×100 Current ratio = (Current assets / Current liabilities) x 100

			百万	可 Millions of	yen		Millions of U.S. dollars
				IFRS			IFRS
決算期 For the fiscal years	ended March 31:	2019/3	2020/3	2021/3	2022/3	2023/3	2023/3
資本合計	Total equity	¥359,007	¥326,450	¥396,949	¥416,867	¥457,944	\$3,429.52
有利子負債	Interest-bearing debt	8,936	10,830	8,367	10,523	1,495	11.20
D/E レシオ (倍)	Debt to equity ratio (Times)	0.02	0.03	0.02	0.03	0.00	
非流動資産	Non-current assets	233,105	203,844	256,513	217,985	247,701	1,855.02
非流動比率(%)	Non-current assets to equity ratio (%)	64.9	62.4	64.6	52.5	54.1	
当座資産	Quick assets	171,670	163,679	195,248	236,865	180,329	1,350.48
当座比率(%)	Quick ratio (%)	170.91	165.08	193.60	187.82	189.54	

有利子負債=長期借入金+短期借入金 Interest-bearing debt = Long-term borrowings + Short-term borrowings

D/Eレシオ=有利子負債/資本合計 Debt to equity ratio = Interest-bearing debt / Total equity

非流動比率=非流動資產/資本合計×100 Non-current assets to equity ratio = (Non-current assets / Total equity) x 100

当座資産=現金及び現金同等物+営業債権及びその他の債権+その他の金融資産

Quick assets = Cash and cash equivalents + Trade and other receivables + Other financial assets

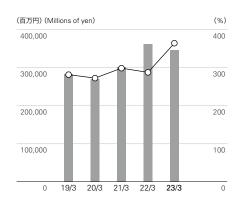
当座比率=当座資産/流動負債×100 Quick ratio = (Quick assets / Current liabilities) x 100

Note: 2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属(IAS第19号「従業員給付」に関連」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指 標等については、当該会計方針の変更を遡って適用した後の指標等としています。なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。

Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on April 1, 2022.

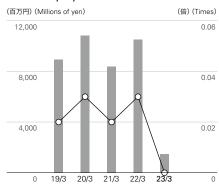
#### 流動資産/流動比率

#### Current Assets/Current Ratio



■流動資産 Current assets O 流動比率 (右軸) Current ratio (right)

#### 有利子負債/D/Eレシオ Interest-Bearing Debt/ Debt to Equity Ratio

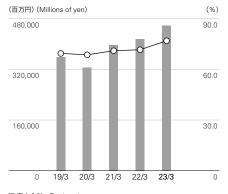


■ 有利子負債 Interest-bearing debt
O D/E レシオ (右軸) Debt to equity ratio (right)

#### 資本合計/親会社所有者帰属持分比率

百万米ドル

#### Total Equity/Equity Ratio Attributable to Owners of Parent



■ 資本合計 Total equity 〇 親会社所有者帰属持分比率(右軸) Equity ratio attributable to owners of parent (right)

#### 格付け

#### **Credit Ratings**

<u> </u>		
格付け機関	長期優先	た債務格付け
Rating agency	Long-te	erm senior debt rating
(株)格付投資情報センター (R&I)	A+	安定的
Rating and Investment Information, Inc. (R&I)		Stable
(株) 日本格付研究所 (JCR)	AA-	安定的
Japan Credit Rating Agency, Ltd. (JCR)		Stable

2023年3月31日現在 As of March 31, 2023

07

#### 株式情報 Stock Information

#### 株価及び出来高の推移

Common Stock Price Range and Trading Volume



				⊢ Yen		
				IFRS		
決算期 For the fiscal year	rs ended March 31:	2019/3	2020/3	2021/3	2022/3	2023/3
期末株価	Share price at the end of fiscal year	¥5,530	¥4,215	¥6,010	¥5,350	¥5,090
高値	Share price—high	6,080	6,270	6,560	7,490	5,900
安値	Share price—low	4,355	3,520	3,835	4,840	4,605
出来高(百万株)	Trading volume (Million shares)	209	182	173	153	153

決算期 For the fiscal years ende	d March 31:	2019/3	2020/3	2021/3	2022/3	2023/3
配当利回り(%)	Dividend yield (%)	1.08	1.57	1.10	1.23	1.30
株価収益率 (PER) (倍)	Price to earnings ratio (Times)	24.9	21.6	39.7	24.9	22.9
株価純資産倍率 (PBR) (倍)	Price to book value ratio (Times)	2.78	2.28	2.67	2.21	1.90
発行済株式総数 (千株)	Number of shares issued (Thousand shares)	191,555	191,555	191,555	187,300	187,300
期末時価総額(百万円)	Market capitalization at the end of fiscal year (Millions of yen)	¥1,059,299	¥807,404	¥1,151,246	¥1,002,055	¥953,357
期末外国人持株比率(%)	Percentage of shares owned by foreign investors (%)	22.8	25.6	26.0	26.2	26.1

#### 配当利回り Dividend Yield

#### (%)



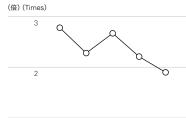
0 19/3 20/3 21/3 22/3 23/3

#### 株価収益率 Price to Earnings Ratio

# (倍) (Times)

15

#### 株価純資産倍率 Price to Book Value Ratio



0 19/3 20/3 21/3 22/3 23/3

#### FINANCIAL DATA 2023

#### 連結財政状態計算書 Consolidated Statement of Financial Position

#### 国際財務報告基準 (IFRS)

		百万円 Millions of yen			百万米ドル Millions of U.S. dollars
2019	2020	2021	2022	2023	2023
					-
¥ 95,815	¥ 92,671	¥129,345	¥172,495	¥103,886	\$ 778.00
65,346	58,067	57,329	60,018	75,354	564.32
10,508	12,939	8,573	4,352	1,089	8.16
101,003	100,054	96,803	118,640	153,569	1,150.07
10,144	6,455	7,871	7,169	12,645	94.70
282,819	270,189	299,924	362,676	346,545	2,595.26
_	_	1,179	_	_	_
282,819	270,189	301,103	362,676	346,545	2,595.26
91,326	97,106	96,142	102,898	112,160	839.96
29,579	24,480	22,231	21,655	21,852	163.65
161	158	160	177	4,626	34.64
1,321	1,736	2,529	3,045	2,982	22.33
101,093	67,817	120,058	70,319	80,738	604.64
_	_	_	10,786	14,018	104.98
7,237	10,795	7,407	7,627	9,716	72.76
2,387	1,749	7,983	1,474	1,605	12.02
233,105	203,844	256,513	217,985	247,701	1,855.02
¥515,924	¥474,034	¥557,616	¥580,662	¥594,246	\$4,450.28
	¥ 95,815 65,346 10,508 101,003 10,144 282,819 — 282,819  91,326 29,579 161 1,321 101,093 — 7,237 2,387 233,105	¥ 95,815 ¥ 92,671 65,346 58,067 10,508 12,939 101,003 100,054 10,144 6,455 282,819 270,189 — — 282,819 270,189  91,326 97,106 29,579 24,480 161 158 1,321 1,736 101,093 67,817 — — 7,237 10,795 2,387 1,749 233,105 203,844	Willions of yen           2019         2020         2021           ¥ 95,815         ¥ 92,671         ¥129,345           65,346         58,067         57,329           10,508         12,939         8,573           101,003         100,054         96,803           10,144         6,455         7,871           282,819         270,189         299,924           —         —         1,179           282,819         270,189         301,103           91,326         97,106         96,142           29,579         24,480         22,231           161         158         160           1,321         1,736         2,529           101,093         67,817         120,058           —         —         —           7,237         10,795         7,407           2,387         1,749         7,983           233,105         203,844         256,513	2019         2020         2021         2022           ¥ 95,815         ¥ 92,671         ¥129,345         ¥172,495           65,346         58,067         57,329         60,018           10,508         12,939         8,573         4,352           101,003         100,054         96,803         118,640           10,144         6,455         7,871         7,169           282,819         270,189         299,924         362,676           —         —         1,179         —           282,819         270,189         301,103         362,676           91,326         97,106         96,142         102,898           29,579         24,480         22,231         21,655           161         158         160         177           1,321         1,736         2,529         3,045           101,093         67,817         120,058         70,319           —         —         —         10,786           7,237         10,795         7,407         7,627           2,387         1,749         7,983         1,474           233,105         203,844         256,513         217,985	2019         2020         2021         2022         2023           * 95,815         * 92,671         *129,345         *172,495         *103,886           65,346         58,067         57,329         60,018         75,354           10,508         12,939         8,573         4,352         1,089           101,003         100,054         96,803         118,640         153,569           10,144         6,455         7,871         7,169         12,645           282,819         270,189         299,924         362,676         346,545           —         —         1,179         —         —           282,819         270,189         301,103         362,676         346,545           91,326         97,106         96,142         102,898         112,160           29,579         24,480         22,231         21,655         21,852           161         158         160         177         4,626           1,321         1,736         2,529         3,045         2,982           101,093         67,817         120,058         70,319         80,738           —         —         —         10,786         14,018

Notes:1. 2023年3月期から「その他の非流動資産」に含めていた「退職給付に係る資産」は、金額的重要性が増したため、独立掲記しています。これに伴い2022年3月期も当該表示方法の変更を遡って適用した後の数値を記載しています。 Effective from fiscal 2023, Retirement benefit assets, which was included in \*other non-current assets\* is separately presented due to its increase of quantitative materiality. Accordingly, figures for fiscal 2022 have been restated retroactively applying the revised method of presentation.

#### 国際財務報告基準 (IFRS)

	百万円 Millions of yen					
2019	2020	2021	2022	2023	U.S. dollars	
¥ 59,525	¥ 52,982	¥ 56,915	¥ 63,184	¥ 60,574	\$ 453.64	
8,936	10,830	7,980	10,523	1,489	11.15	
5,730	5,365	5,696	5,727	5,733	42.93	
9,650	9,620	9,745	10,156	9,909	74.2	
2,474	4,236	4,045	20,260	2,851	21.3	
1,898	1,700	1,806	2,086	2,114	15.83	
12,228	14,412	14,664	14,174	12,468	93.3	
100,443	99,149	100,852	126,114	95,140	712.50	
				_		
_	_	387	_	6	0.04	
18,258	15,864	14,465	11,647	10,440	78.1	
3,014	1,568	178	110	74	0.5	
24,268	23,704	22,576	13,338	14,067	105.3	
455	2,574	1,823	2,399	2,744	20.5	
8,650	2,825	18,244	7,954	11,704	87.6	
1,824	1,897	2,137	2,228	2,123	15.9	
56,473	48,434	59,814	37,679	41,162	308.2	
156,917	147,584	160,667	163,794	136,302	1,020.70	
28 534	28 534	28 534	28 534	28.534	213.6	
·	,				13.1	
293,547	316,899	337,923	398,516	428,166	3,206.5	
(42,533)	(65,093)	(65,086)	(73,288)	(78,766)	(589.8	
56,820	23,789	73,156	59,834	77,148	577.7	
357,936	325,409	395,958	415,713	456,837	3,421.2	
·		·	·	·	8.2	
359,007	326,450	396,949	416,867	457,944	3,429.5	
·	-	·	·	· · · · · · · · · · · · · · · · · · ·	\$4,450.28	
	¥ 59,525 8,936 5,730 9,650 2,474 1,898 12,228 100,443 — 18,258 3,014 24,268 455 8,650 1,824 56,473 156,917 28,534 21,568 293,547 (42,533) 56,820 357,936 1,070	¥ 59,525 ¥ 52,982  8,936 10,830  5,730 5,365  9,650 9,620  2,474 4,236  1,898 1,700  12,228 14,412  100,443 99,149  ———————————————————————————————————	2019       2020       2021         * 59,525       * 52,982       * 56,915         8,936       10,830       7,980         5,730       5,365       5,696         9,650       9,620       9,745         2,474       4,236       4,045         1,898       1,700       1,806         12,228       14,412       14,664         100,443       99,149       100,852         —       387         18,258       15,864       14,465         3,014       1,568       178         24,268       23,704       22,576         455       2,574       1,823         8,650       2,825       18,244         1,824       1,897       2,137         56,473       48,434       59,814         156,917       147,584       160,667         28,534       28,534       28,534         28,534       28,534       28,534         293,547       316,899       337,923         (42,533)       (65,093)       (65,086)         56,820       23,789       73,156         357,936       325,409       395,958         1,070	2019         2020         2021         2022           ¥ 59,525         ¥ 52,982         ¥ 56,915         ¥ 63,184           8,936         10,830         7,980         10,523           5,730         5,365         5,696         5,727           9,650         9,620         9,745         10,156           2,474         4,236         4,045         20,260           1,898         1,700         1,806         2,086           12,228         14,412         14,664         14,174           100,443         99,149         100,852         126,114           —         —         387         —           18,258         15,864         14,465         11,647           3,014         1,568         178         110           24,268         23,704         22,576         13,338           455         2,574         1,823         2,399           8,650         2,825         18,244         7,954           1,824         1,897         2,137         2,228           56,473         48,434         59,814         37,679           156,917         147,584         160,667         163,794           2	2019         2020         2021         2022         2023           * 59,525         * 52,982         * 56,915         * 63,184         * 60,574           8,936         10,830         7,980         10,523         1,489           5,730         5,365         5,696         5,727         5,733           9,650         9,620         9,745         10,156         9,909           2,474         4,236         4,045         20,260         2,851           1,898         1,700         1,806         2,086         2,114           12,228         14,412         14,664         14,174         12,468           100,443         99,149         100,852         126,114         95,140           —         —         387         —         6           18,258         15,864         14,465         11,647         10,440           3,014         1,568         178         110         74           24,268         23,704         22,576         13,338         14,067           455         2,574         1,823         2,399         2,744           8,650         2,825         18,244         7,954         11,704           1	

Note: 2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属(IAS第19号「従業員給付」に関連)」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指

<sup>2. 2021</sup>年5月に公表されたIFRS解釈指針委員会によるアジェング決定"給付の勤務期間への帰属(IAS第19号「従業員給付」に関連)」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経 営指標等については、当該会計方針の変更を遡って適用した後の指標等としています。 なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。 Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on April 1, 2022.

標等については、当該会計方針の変更を遡って適用した後の指標等としています。なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。 Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on

#### 連結損益計算書 Consolidated Statement of Income

#### 国際財務報告基準 (IFRS)

		百万米ドル Millions of U.S. dollars				
3月31日に終了した1年間 Years ended March 31:	2019	2020	2021	2022	2023	2023
売上収益 Revenue	¥ 434,373	¥ 414,227	¥ 372,630	¥ 408,197	¥ 451,410	\$ 3,380.59
売上原価 Cost of sales	(255,367)	(245,967)	(229,720)	(253,460)	(280,270)	(2,098.93)
売上総利益 Gross profit	179,005	168,259	142,909	154,736	171,139	1,281.65
販売費及び一般管理費 Selling, general and administrative expenses	(126,259)	(121,907)	(102,198)	(111,706)	(125,272)	(938.16)
事業利益 Core operating profit	52,745	46,352	40,711	43,029	45,867	343.50
固定資産処分損益 Gain (loss) on disposal or sales of property, plant and equipment and intangible assets	(264)	260	(93)	4,597	(5)	(0.04)
減損損失又はその戻入れ Impairment losses, reversal of impairment losses	(295)	(2,921)	(3,553)	(322)	(62)	(0.46)
その他の収益 Other income	1,365	2,026	1,802	2,784	1,881	14.09
その他の費用 Other expenses	(736)	(2,384)	(3,826)	(751)	(1,259)	(9.43)
営業利益 Operating profit	52,815	43,333	35,039	49,337	46,484	348.12
受取配当金 Dividend income	3,791	3,724	2,693	3,424	2,563	19.19
その他金融収益 Other finance income	860	1,244	672	2,366	1,946	14.58
金融費用 Finance expenses	(1,008)	(1,083)	(1,303)	(2,102)	(441)	(3.30)
持分法による投資損益 Share of profit of associates accounted for using the equity method	12	6	_	_	_	-
税引前当期利益 Profit before income taxes	56,471	47,225	37,102	53,028	50,552	378.58
法人所得税費用 Income taxes	(16,085)	(12,521)	(10,393)	(15,666)	(12,375)	(92.68)
当期利益 Profit for the period	¥ 40,386	¥ 34,703	¥ 26,708	¥ 37,361	¥ 38,177	\$ 285.91
当期利益の帰属: Profit for the period attributable to:						
親会社の所有者 Owners of parent	¥ 40,337	¥ 34,621	¥ 26,615	¥ 37,268	¥ 38,183	\$ 285.95
非支配持分 Non-controlling interests	48	81	93	92	(6)	(0.04)

Note:2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属(IAS第19号「従業員給付」に関連」」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指標等については、当該会計方針の変更を遡って適用した後の指標等としています。なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。

## 連結包括利益計算書 Consolidated Statement of Comprehensive Income

#### 国際財務報告基準 (IFRS)

国际对切取日至于 (II NO)						
			百万円 Millions of yen			百万米ドル Millions of U.S. dollars
3月31日に終了した1年間 Years ended March 31:	2019	2020	2021	2022	2023	2023
当期利益 Profit for the period	¥ 40,386	¥ 34,703	¥26,708	¥37,361	¥38,177	\$285.91
その他の包括利益: Other comprehensive income:						
純損益に振り替えられることのない項目 Items that will not be reclassified to profit or loss						
確定給付制度の再測定 Remeasurements of defined benefit plans	(444)	7	5,687	2,956	2,660	19.92
その他の包括利益を通じて公正価値で測定する金融資産 Financial assets measured at fair value through other comprehensive income	(24,588)	(23,431)	37,927	(582)	7,714	57.77
持分法によるその他の包括利益 Share of other comprehensive income of associates accounted for using the equity method	(14)	1	_	_	-	_
純損益に振り替えられることのない項目合計 Total items that will not be reclassified to profit or loss	(25,048)	(23,421)	43,614	2,373	10,374	77.69
純損益に振り替えられる可能性のある項目 Items that may be subsequently reclassified to profit or loss						
在外営業活動体の換算差額 Exchange differences on translation of foreign operations	(916)	(9,629)	12,037	19,166	9,683	72.52
キャッシュ・フロー・ヘッジ Gain or loss on cash flow hedges	(12)	(35)	(191)	(221)	61	0.46
純損益に振り替えられる可能性のある項目合計 Total items that may be subsequently reclassified to profit or loss	(928)	(9,664)	11,846	18,944	9,744	72.97
その他の包括利益合計 Total other comprehensive income	(25,976)	(33,086)	55,460	21,318	20,119	150.67
当期包括利益 Comprehensive income for the period	14,409	1,616	82,169	58,680	58,297	436.58
当期包括利益の帰属: Comprehensive income for the period attributable to:						
親会社の所有者 Owners of parent	¥ 14,383	¥ 1,597	¥81,993	¥58,447	¥58,288	\$436.52
非支配持分 Non-controlling interests	25	19	175	232	8	0.06

Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on April 1, 2022.

#### 連結キャッシュ・フロー計算書 Consolidated Statement of Cash Flows

#### 国際財務報告基準 (IFRS)

	百万円 Millions of yen						
- 8月31日に終了した1年間 fears ended March 31:	2019	2020	2021	2022 <b>2023</b>		U.S. dollars 2023	
ads ended Maidrist. 営業活動によるキャッシュ・フロー: Cash flows from operating activities:							
税引前当期利益 Profit before income taxes	¥ 56,471	¥ 47,225	¥ 37,102	¥ 53,028	¥ 50,552	\$378.58	
減価償却費及び償却費 Depreciation and amortization	16,553	17,322	17,056	17,314	19,270	144.31	
減損損失 (又はその戻入れ) Impairment losses (reversal of impairment losses)	295	2,921	3,553	322	62	0.46	
金融収益及び金融費用 Finance income and finance expenses	(4,120)	(4,260)	(2,854)	(3,367)	(4,310)	(32.28)	
有形固定資産及び無形資産の除売却損益 Loss (gain) on disposal or sales of property, plant and equipment and intangible assets	264	(260)	93	(4,597)	5	0.04	
棚卸資産の増減額 (Increase) decrease in inventories	(6,244)	(2,841)	7,666	(13,751)	(28,251)	(211.57)	
営業債権及びその他の債権の増減額 (Increase) decrease in trade and other receivables	987	3,282	3,077	582	(12,369)	(92.63)	
営業債務及びその他の債務の増減額 Increase (decrease) in trade and other payables	(1,392)	(4,887)	3,081	3,950	(4,476)	(33.52)	
退職給付に係る資産及び負債の増減額 Increase (decrease) in assets and liabilities associated with the defined benefit plans	(150)	(391)	794	(8,955)	(327)	(2.45)	
引当金の増減額 Increase (decrease) in provisions	(34)	1,942	(1,232)	530	(295)	(2.21)	
確定拠出年金移行に伴う未払金の増減額 Increase (decrease) in accounts payable due to transition to defined contribution plans	(1,558)	(1,416)	(1,447)	(1,487)	(31)	(0.23)	
その他 Other, net	(25)	2,999	(1,490)	(245)	(1,906)	(14.27)	
小計 Subtotal	61,045	61,635	65,401	43,323	17,921	134.21	
利息及び配当金の受取額 Interest and dividends income received	4,654	4,535	3,401	4,255	3,663	27.43	
利息の支払額 Interest expenses paid	(859)	(802)	(565)	(404)	(453)	(3.39)	
法人所得税の支払額及び還付額 Income taxes refunded (paid)	(29,319)	(8,206)	(10,011)	(11,158)	(35,973)	(269.40)	
営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities	35,520	57,162	58,225	36,016	(14,841)	(111.14)	
投資活動によるキャッシュ・フロー: ash flows from investing activities:							
定期預金の純増減額 Net (increase) decrease in time deposits	(4,955)	(3,244)	5,007	4,850	3,517	26.34	
有形固定資産及び無形資産等の取得による支出 Purchase of property,	(20,192)	(20,473)	(12,572)	(14,530)	(20,726)	(155.22)	
plant and equipment and intangible assets 有形固定資産及び無形資産の売却による収入	, ,, ,	, .,	, ,- ,	, , , , , , ,	, , ,	,	
有形回足員性及び無形員座の元却による収入 Proceeds from sales of property, plant and equipment and intangible assets	597	1,012	382	6,111	227	1.70	
投資有価証券の取得による支出 Purchase of investment securities	(1)	(1)	(1)	(0)	(1)	(0.01)	
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	2,380	449	1,405	47,255	615	4.61	
事業譲受による支出 Payment for acquisition of businesses	(981)	_	_	_	_	_	
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of shares of subsidiaries resulting in change in scope of consolidation	_	_	_	_	(4,898)	(36.68)	
政府補助金による収入 Proceeds from government grants	_	706	_	_	_	_	
その他 Other, net	51	483	(7)	21	(297)	(2.22)	
投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities	(23,101)	(21,067)	(5,785)	43,707	(21,563)	(161.48)	

#### 財務活動によるキャッシュ・フロー: Cash flows from financing activities:

Cash nows nom intancing activities.						
短期借入金の純増減額 Net increase (decrease) in short-term borrowings	(2,525)	2,120	(3,398)	679	(8,965)	(67.14)
長期借入金の純増減額 Net increase (decrease) in long-term borrowings	(41)	_	795	506	(1,890)	(14.15)
リース負債の返済による支出 Repayment of lease liabilities	(5,606)	(5,871)	(6,063)	(6,022)	(6,356)	(47.60)
自己株式の取得による支出 Purchase of treasury shares	(11,948)	(21,312)	(9)	(28,009)	(6,123)	(45.85)
自己株式取得のための預託金の増減額 (Increase) decrease in deposits for purchase of treasury shares	(1,765)	_	_	_	(477)	(3.57)
連結の範囲の変更を伴わない子会社株式の取得による支出 Payment for acquisition of interests in subsidiaries that do not result in change in scope of consolidation	(1,329)	_	(165)	_	_	_
配当金の支払額 Cash dividends paid	(10,547)	(11,274)	(11,603)	(11,501)	(11,325)	(84.81)
非支配持分への配当金の支払額 Cash dividends paid to non-controlling interests	(90)	(49)	(59)	(68)	(56)	(0.42)
その他 Other, net	(137)	(33)	(97)	(8)	(90)	(0.67)
財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities	(33,993)	(36,422)	(20,602)	(44,426)	(35,287)	(264.26)
見金及び現金同等物に係る為替変動の影響額 ffect of exchange rate changes on cash and ash equivalents	(13)	(2,816)	4,836	7,852	3,083	23.09
記金及び現金同等物の増減額 let increase (decrease) in cash and cash equivalents	(21,588)	(3,143)	36,673	43,150	(68,608)	(513.80)
見金及び現金同等物の期首残高 ash and cash equivalents at beginning of period	117,403	95,815	92,671	129,345	172,495	1,291.81
見金及び現金同等物の期末残高 ash and cash equivalents at end of period	¥ 95,815	¥ 92,671	¥129,345	¥172,495	¥103,886	\$ 778.00

Note: 2021年5月に公表されたIFRS解釈指針委員会によるアジェンダ決定「給付の勤務期間への帰属 (IAS第19号「従業員給付」に関連」に基づき、2023年3月期より会計方針の変更を行いました。これに伴い、2022年3月期に係る主要な経営指標等については、当該会計方針の変更を遡って適用した後の指標等としています。 なお、2021年3月期以前に係る累積的影響額については、2022年3月期の期首の資本に反映しています。

Effective April 1, 2022, the Company changed its accounting policies in accordance with the Agenda Decisions by the IFRS Interpretations Committee issued in May 2021, Attributing Benefit to Periods of Service (IAS 19 Employee Benefits). Figures for major management indicators from fiscal 2022 have been restated to reflect this change. Cumulative impact prior to March 31, 2021, have been accounted for by adjusting equity on April 1, 2022.

FINANCIAL DATA 2023 14