

News Release

March 5, 2024 Yamaha Corporation

Notice of Organizational and Personnel Changes

Yamaha Corporation announced the following organizational and personnel changes, effective April 1, 2024.

[Organizational Changes]

- Musical Instruments Business Unit and Audio Products Business Unit are merged to form Musical Instruments
 & Audio Products Business Unit.
- Under the Musical Instruments & Audio Products Production Unit, the Procurement & Engineering Division
 and the Manufacturing Process Division will be reorganized into the Procurement Division and the Production
 Engineering Division, respectively.
- 3. The Music Connect Division will be changed as Core Divisions.

[Personnel Changes in Executive Officers] *(Current Responsibilities)

| Atsushi Yamaura President and Representative Executive | Officer, Executive General Manager of Brand |
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Development Unit

(Executive Officer, Deputy Executive General Manager of Musical Instruments & Audio Products Sales Unit, President of Yamaha Music & Electronics (China), Yamaha

Trading (Shanghai), and Yamaha Music Technical (Shanghai))

Satoshi Yamahata Managing Executive Officer, Executive General Manager of Corporate

Administration Unit

(Managing Executive Officer, Executive General Manager of Corporate Administration

Unit and Senior General Manager of Corporate Planning Division in Corporate

Administration Unit)

Seiichi Yamaguchi Managing Executive Officer, Executive General Manager of Musical Instruments &

Audio Products Business Unit

(Managing Executive Officer, Executive General Manager of Musical Instruments Business Unit and Senior General Manager of Digital Musical Instruments Division in

Musical Instruments Business Unit)

Toshiaki Goto Executive Officer, Executive General Manager of Musical Instruments & Audio

Products Production Unit

(Operating Officer, Executive General Manager of Musical Instruments & Audio Products Production Unit and Senior General Manager of Manufacturing Process

Division in Musical Instruments & Audio Products Production Unit)

[Personnel Changes in Operating Officers] *(Current Responsibilities)

Masahiro Ikeda Operating Officer, Senior General Manager of Research & Development Division

(Senior General Manager of Research & Development Division)

Jun Nishimura Operating Officer, Deputy Executive General Manager of Corporate Administration

Unit and Senior General Manager of Corporate Planning Division in Corporate

Administration Unit

(Operating Officer, President of Yamaha Music Japan and Yamaha Music Retailing)

[Personnel Changes in Audit Officers] *(Current Responsibilities)

Hirofumi Yamashita Audit Officer, Senior General Manager of Internal Auditing Division

(Operating Officer, Deputy Executive General Manager of Corporate Administration

Unit)

[Personnel Changes] *(Current Responsibilities)

Tomonori Ichikawa General Manager of Musical Instruments Quality Assurance Department in Musical

Instruments & Audio Products Business Unit

(Seconded to Yamaha Music Manufacturing Japan)

Seiji Abe Senior General Manager of Digital Musical Instruments Division in Musical

Instruments & Audio Products Business Unit

(Senior General Manager of Guitar Division in Musical Instruments Business Unit)

Ken Hiraoka Senior General Manager of Guitar Division in Musical Instruments & Audio Products

Business Unit

(President of Yamaha Music India)

Thomas Hemery Senior General Manager of Professional Solutions Division in Musical Instruments &

Audio Products Business Unit

(General Manager of Global Marketing & Sales Department, Professional Solutions

Division in Audio Products Business Unit)

Norihiko Imai General Manager of Administration Department in Musical Instruments & Audio

Products Production Unit

(Senior General Manager of Human Resources Division in Corporate Administration

Unit)

Andi Lugito Senior General Manager of Procurement Division in Musical Instruments & Audio

Products Production Unit

(Senior General Manager of Production Planning Division and Procurement & Engineering Division in Musical Instruments & Audio Products Production Unit)

Hideaki Doi General Manager of Global Procurement Promotion Department, Procurement

Division in Musical Instruments & Audio Products Production Unit *1

(Group Manager of OEM/ODM Procurement Group, Procurement & Engineering

Division in Musical Instruments & Audio Products Production Unit)

Jun Ushiyachi General Manager of Domestic Production and Procurement Department, Procurement

Division in Musical Instruments & Audio Products Production Unit *1

(Seconded to Yamaha Music Manufacturing Japan)

Mitsuru Seko Senior General Manager of Production Planning Division in Musical Instruments &

Audio Products Production Unit

(General Manager of Planning & Administration Department in Musical Instruments &

Audio Products Production Unit)

Atsushi Tonouchi General Manager of Strategic Planning Department, Production Planning Division in

Musical Instruments & Audio Products Production Unit *2

(Group Manager of IT Promotion Group, Planning & Administration Department in

Musical Instruments & Audio Products Production Unit)

Takayasu Muramatsu General Manager of Production Management Department, Production Planning

Division in Musical Instruments & Audio Products Production Unit *2

(General Manager of Production Promotion Department, Production Planning Division

in Musical Instruments & Audio Products Production Unit)

Takashi Sugita Senior General Manager of Production Engineering Division in Musical Instruments &

Audio Products Production Unit

(President of Yamaha Musical Products Asia and Yamaha Indonesia)

Naoto Ikeno General Manager of Wood Engineering Department, Production Engineering Division

in Musical Instruments & Audio Products Production Unit *3

(Seconded to Yamaha Music Manufacturing Japan)

Daisuke Suzuki General Manager of Manufacturing Engineering Department, Production

Engineering Division in Musical Instruments & Audio Products Production Unit *3

(General Manager of Planning & Promotion Department, Production Planning Division

in Musical Instruments & Audio Products Production Unit)

Daisuke Harima General Manager of Piano Production Department in Musical Instruments & Audio

Products Production Unit *4

(General Manager of Wood Engineering Department, Manufacturing Process Division

in Musical Instruments & Audio Products Production Unit)

Naoto Horie General Manager of Winds, Strings & Percussion, Digital Production Department in

Musical Instruments & Audio Products Production Unit *4

(Seconded to Yamaha Electronics (Suzhou))

Koyo Shirasawa President of Yamaha Indonesia

(Group Manager of Chemical Engineering Group, Metal Engineering Department, Manufacturing Process Division in Musical Instruments & Audio Products Production

Unit)

Tatsuya Nagata President of Yamaha Music Manufacturing Asia and Yamaha Musical Products Asia

(President of Yamaha Music Manufacturing Asia)

Motoki Takata President of Yamaha Music Craft Akita

(Manager of Materials Procurement Group, Procurement & Engineering Division in

Musical Instruments & Audio Products Production Unit)

Kensuke Mukuno President of Yamaha Music Korea

(Manager of Importer Sales Group, Asia - Pacific Sales Division in Musical

Instruments & Audio Products Sales Unit)

Hisayoshi Matsui President of Yamaha Musik Indonesia (Distributor)

(Group Manager of Guitar Marketing & Sales Group, Guitar Division in Musical

Instruments Business Unit)

Taketoshi Yamamoto President of Yamaha Music India

(Seconded to Yamaha Music India)

Yuji Matsuoka President of Yamaha Music Japan

(President of Yamaha Music Korea)

Takamichi Sato President of Yamaha Canada Music

(Manager of Integrated Audit Group in Internal Auditing Division)

| Jiro Ohno President of Yamaha Music & Electronics (China), Yamaha Trading | g (Shanghai), and |
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Yamaha Music Technical (Shanghai) (President of Yamaha Canada Music)

Wataru Ogino General Manager of Sales Department, Electronic Devices Division in IMC Business

Unit

(Group Manager of Sales Group, Sales Department, Electronic Devices Division in

IMC Business Unit)

Tomohiro Kawami President of Yamaha Fine Technologies

(Senior General Manager of Logistics Division in Corporate Administration Unit)

Hideki Sakanashi General Manager of Advanced Technology Research Department in Research &

Development Division *5

(General Manager of Development Department 1 in Research & Development

Division)

Tsukasa Suenaga General Manager of Core Technology Research Department in Research &

Development Division *5

(Group Manager of Musical Instruments Group, Development Department 2 in

Research & Development Division)

Hironobu Hoshino Senior General Manager of Human Resources Division in Corporate Administration

Unit

(President of Yamaha Corporate Services)

Masahito Nakagawa Senior General Manager of Logistics Division in Corporate Administration Unit

(Group Manager of Planning & Administration Group, Logistics Division in Corporate

Administration Unit)

Suguru Ishibe President of Yamaha Corporate Services

(Group Manager of Internal Communication Group, Corporate Communications

Department in Brand Development Unit)

^{*1} Global Procurement Promotion Department and Domestic Production and Procurement Department will be newly established under the Procurement Division in Musical Instruments & Audio Products Production Unit.

^{*2} Strategic Planning Department and Production Management Department will be newly established under the Production Planning Division in Musical Instruments & Audio Products Production Unit.

*3 Wood Engineering Department and Manufacturing Engineering Department are newly established under the

Production Engineering Division in Musical Instruments & Audio Products Production Unit.

*4 Piano Production Department and Winds, Strings & Percussion, Digital Production Department are newly

established under the Musical Instruments & Audio Products Production Unit.

*5 Advanced Technology Research Department and Core Technology Research Department are newly established

under the Research & Development Division.

For further information, please contact:

Yamaha Corporation

Corporate Communications Division, Media Relations Group

Contact form: https://inquiry.yamaha.com/contact/?act=55&lcl=en_WW