

## Interim Period of FY2007.3 Performance Outline

YAMAHA CORPORATION

(billions of yen)

	Interim Period Initial Projections (Apr. 28, 2006) FY2007.3	Interim Period Results FY2007.3	Interim Period Results (Previous Year) FY2006.3	Initial Projections (Apr. 28, 2006) FY2007.3	Projections FY2007.3	Results (Previous Year) FY2006.3
Net Sales	265.0	264.5	257.2	546.0	546.0	534.1
Japan Sales	143.4 (54.1%)	144.3 (54.6%)	149.3 (58.0%)	290.4 (53.2%)	287.5 (52.7%)	295.2 (55.3%)
Overseas Sales	121.6 (45.9%)	120.2 (45.4%)	107.9 (42.0%)	255.6 (46.8%)	258.5 (47.3%)	238.9 (44.7%)
Operating Income	11.0 (4.2%)	13.8 (5.2%)	14.4 (5.6%)	25.0 (4.6%)	25.0 (4.6%)	24.1 (4.5%)
Recurring Profit	17.0 (6.4%)	22.9 (8.7%)	21.3 (8.3%)	35.0 (6.4%)	38.0 (7.0%)	35.2 (6.6%)
Net Income	14.0 (5.3%)	17.5 (6.6%)	16.5 (6.4%)	28.0 (5.1%)	29.0 (5.3%)	28.1 (5.3%)
Currency Exchange Rate (=yen)	115/US\$ 134/EUR	115/US\$ 140/EUR	110/US\$ 134/EUR	115/US\$ 134/EUR	115/US\$ (*5) 141/EUR	113/US\$ 135/EUR
ROE% (*1)	8.7%	10.8%	11.5%	8.6%	8.5%	9.5%
ROA% (*2)	5.3%	6.5%	6.4%	5.3%	5.4%	5.5%
Earnings per share	67.9yens	84.8yens	80.2yens	135.8yens	140.7yens	136.0yens
Capital Expenditure	15.0	11.7	9.8	27.0	26.5	22.9
Depreciation	9.8	9.7	9.2	20.0	20.0	18.9
R&D Expenditure	12.8	11.7	11.5	24.5	24.5	24.1
Loans & Equivalents (*3)	17.0	4.3	15.5	-9.3	-10.2	-8.0
Free Cash Flow						
Operating Activities	-6.6	2.2	-9.1	33.6	31.4	25.5
Investing Activities	-14.5	-11.8	-8.9	-25.7	-24.0	-18.1
Total	-21.1	-9.6	-18.0	7.9	7.4	7.4
Inventories at end of period	84.6	91.0	90.7	73.7	74.3	77.9
No. of Employees						
Japan	12,018	11,861	11,836	11,734	11,730	11,734
Overseas	14,265	14,564	13,749	13,556	13,520	13,564
Total (*4)	26,283	26,425	25,585	25,290	25,250	25,298
(Newly consolidated)						(976)
Sales by Business segment						
Musical Instruments	160.0 (60.4%)	157.4 (59.5%)	150.8 (58.6%)	325.0 (59.5%)	323.5 (59.3%)	314.1 (58.8%)
AV/IT	34.3 (12.9%)	34.9 (13.2%)	35.5 (13.8%)	76.0 (13.9%)	75.0 (13.7%)	75.9 (14.2%)
Electronic Equipment and Metal	26.4 (10.0%)	27.5 (10.4%)	28.3 (11.0%)	54.0 (9.9%)	54.5 (10.0%)	56.2 (10.5%)
Lifestyle-Related	21.5 (8.1%)	22.5 (8.5%)	22.6 (8.8%)	43.0 (7.9%)	46.0 (8.4%)	45.2 (8.5%)
Recreation	9.7 (3.7%)	9.0 (3.4%)	8.9 (3.5%)	19.0 (3.5%)	18.0 (3.3%)	18.0 (3.4%)
Others	13.1 (4.9%)	13.2 (5.0%)	11.1 (4.3%)	29.0 (5.3%)	29.0 (5.3%)	24.7 (4.6%)
Operating Income by Business segment						
Musical Instruments	9.4	11.0	8.1	19.0	20.0	14.1
AV/IT	0.2	0.7	0.7	1.5	2.0	2.1
Electronic Equipment and Metal	0.7	2.2	5.1	2.0	2.5	7.9
Lifestyle-Related	0.6	0.4	1.0	1.5	1.0	1.2
Recreation	-0.3	-0.6	-0.7	-1.0	-1.5	-1.8
Others	0.4	0.1	0.1	2.0	1.0	0.6
<b>Non Consolidated Basis</b>						
Net Sales	169.0	169.7	170.2	323.0	320.0	321.3
Operating Income	5.5 (3.3%)	10.5 (6.2%)	9.4 (5.5%)	6.5 (2.0%)	10.0 (3.1%)	8.0 (2.5%)
Recurring Profit	8.0 (4.7%)	13.2 (7.8%)	12.9 (7.6%)	10.0 (3.1%)	16.0 (5.0%)	14.0 (4.3%)
Net Income	6.0 (3.6%)	9.0 (5.3%)	9.2 (5.4%)	7.0 (2.2%)	11.0 (3.4%)	10.2 (3.2%)

\* 1,2 The ROE and ROA are calculated on an annually adjusted basis.

\* 3 Loans & Equivalents = Loans (Short term, Long term) - Cash & Bank Deposit

\* 4 No. of Employees = No. of employees at end of period

\* 5 2H Currency Exchange Rates US\$=115JPY EUR=141JPY

The forward-looking statements in this document contain inherent risks and uncertainties insofar as they are based on future projections and plans that may differ materially from the actual results achieved.